

START OF TRANSCRIPT

[00:00:29] GOOD MORNING. THIS IS COMMISSION  
[00:00:32] PRESIDENT FRED FELLEMAN CONVENING THE  
[00:00:34] REGULAR MEETING OF JUNE 22 ND 2021.  
[00:00:36] THE TIME IS 10 30 AM. WE'RE MEETING  
[00:00:39] REMOTELY TODAY VIA TEAMS TO COMPLY WITH  
[00:00:42] SENATE CONCURRENT RESOLUTION 8402 AND IN  
[00:00:45] ACCORDANCE WITH GOVERNOR INSLEE'S  
[00:00:47] PROCLAMATION 2028. PRESENT WITH ME  
[00:00:50] TODAY ARE COMMISSIONERS BOWMAN. NO, I  
[00:00:52] DON'T THINK BOWMAN. WELL, WE'LL SEE IF  
[00:00:55] STEPHANIE BOWMAN, CALKINS CHO AND  
[00:00:58] STEINBRUECK, WHO ARE CURRENTLY GATHERED  
[00:00:59] ON THE EXECUTIVE SESSION LINE AWAITING  
[00:01:02] THE OPENING OF THE PUBLIC MEETING.  
[00:01:04] THERE IS SOME QUESTIONS WHETHER  
[00:01:05] COMMISSIONER BOWMAN WILL MAKE IT FOR  
[00:01:07] FAMILY MATTERS. WE'LL IMMEDIATELY RECESS  
[00:01:10] INTO THE EXECUTIVE SESSION TO DISCUSS  
[00:01:11] ONE ITEM REGARDING LITIGATION OR  
[00:01:13] POTENTIAL LITIGATION OR LEGAL RISK.  
[00:01:16] PER RCW 42 30 110 1 (I)  
[00:01:19] FOR APPROXIMATELY 55 MINUTES AND  
[00:01:23] WE'LL RECONVENE INTO THE PUBLIC SESSION  
[00:01:25] AT NOON. WE'LL NOW GO OVER TO THE  
[00:01:27] EXECUTIVE SESSION. THANK YOU.  
[00:01:31] GOOD AFTERNOON. THIS IS COMMISSION  
[00:01:34] PRESIDENT FRED FELLEMAN. RECONVENING THE  
[00:01:36] REGULAR BUSINESS MEETING OF JUNE 22 ND  
[00:01:38] 2021. THE TIME NOW IS 12:01.  
[00:01:42] WE'RE MEETING REMOTELY TODAY VIA TEAMS  
[00:01:45] TO COMPLY WITH THE SENATE CONCURRENT  
[00:01:46] RESOLUTION 8402 AND IN ACCORDANCE WITH  
[00:01:50] GOVERNOR INSLEE'S PROCLAMATION 2028.  
[00:01:52] PRESENT WITH ME TODAY ARE COMMISSIONERS  
[00:01:56] CALKINS, CHO AND STEINBRUECK.  
[00:01:57] COMMISSIONER BOWMAN HAS BEEN EXCUSED.  
[00:02:00] I'LL ASK THAT THE CLERK DO A ROLL CALL  
[00:02:03] OF ALL THE COMMISSIONERS TO ENSURE  
[00:02:05] EVERYONE IS ON THE LINE. CLERK HART,  
[00:02:08] THANK YOU. BEGINNING WITH COMMISSIONER  
[00:02:09] CALKINS. I'M HERE.  
[00:02:13] THANK YOU, COMMISSIONER. TO PRESENT.  
[00:02:16] THANK YOU. COMMISSIONER STEINBRUECK  
[00:02:18] HERE. THANK YOU. COMMISSIONER FELLEMAN  
[00:02:21] PRESENT. THANK YOU. AND YOU DID JUST  
[00:02:24] NOTE FOR THE RECORD THAT COMMISSIONER  
[00:02:26] BOWMAN IS EXCUSED FROM THE MEETING. SO  
[00:02:28] WE'LL GO AHEAD AND JUST NOTE THAT VERY  
[00:02:30] GOOD. THANK YOU. TODAY'S MEETING IS  
[00:02:33] STRUCTURED FOR OUR VIRTUAL FORMAT.  
[00:02:34] WE'VE MADE SPECIAL ARRANGEMENTS TO  
[00:02:36] PROVIDE FOR AND PARTICIPATION FOR ALL OF  
[00:02:40] OUR STAFF AND COMMISSIONERS. LATER,  
[00:02:42] WE'LL TAKE PUBLIC COMMENT FROM PEOPLE  
[00:02:43] WHO ARE PARTICIPATING BY TEAMS AND WE'VE  
[00:02:46] SIGNED UP TO SPEAK. ALL VOTES TODAY WILL  
[00:02:48] BE TAKEN BY THE ROLL CALL METHOD. SINCE  
[00:02:50] ALL COMMISSIONERS ARE PARTICIPATING  
[00:02:52] REMOTELY, THAT MEANS FOR EACH VOTE,  
[00:02:55] THE CLERK WILL CALL EACH COMMISSIONERS  
[00:02:57] NAME COMMISSIONERS ON THE TEAM CALL WILL

[00:03:00] MAKE SURE THEY ARE UNMUTED AND THEN  
[00:03:02] ANSWER YAY OR NAY TO BE EQUITABLE. WE  
[00:03:05] ASK ALL COMMISSIONERS TO SPEAK IN TURN  
[00:03:07] AND WAIT TO BE RECOGNIZED BEFORE  
[00:03:08] SPEAKING AS MUCH AS POSSIBLE. I DARE  
[00:03:11] YOU. WE ARE MEETING ON THE ANCESTRAL  
[00:03:14] LANDS AND WATERS OF THE CO SALISH,  
[00:03:15] PEOPLE WITH WHOM WE SHARE A COMMITMENT  
[00:03:17] TO STEWARD THESE NATURAL RESOURCES FOR  
[00:03:19] FUTURE GENERATIONS. AND THIS MEETING IS  
[00:03:22] BEING DIGITALLY RECORDED AND MAY BE  
[00:03:24] VIEWED OR HEARD AT ANY TIME ON THE PORT  
[00:03:26] WEBSITE AND MAY BE REBROADCAST BY KING  
[00:03:29] COUNTY TELEVISION. PLEASE STAND OR JOIN  
[00:03:31] US FOR THE PLEDGE OF ALLEGIANCE. I  
[00:03:37] PLEDGE ALLEGIANCE TO THE FLAG OF THE  
[00:03:39] UNITED STATES OF AMERICA AND TO THE  
[00:03:41] REPUBLIC FOR WHICH IT STANDS. ONE NATION  
[00:03:43] UNDER GOD INDIVISIBLE WITH LIBERTY AND  
[00:03:46] JUSTICE FOR ALL. THE FIRST ITEM OF  
[00:03:49] BUSINESS TODAY IS APPROVAL OF THE  
[00:03:51] AGENDA. COMMISSIONERS, PLEASE UNMUTE  
[00:03:54] YOURSELF. I'M GOING TO ASK EACH  
[00:03:55] COMMISSIONER IN TURN IF THEY HAVE ANY  
[00:03:57] MOTIONS TO REARRANGE THE ORDER OF THE  
[00:03:59] DAY. AND IF YOU DO, I'LL ASK FOR A  
[00:04:01] SECOND, PLEASE RESPOND ON THE CLERK  
[00:04:04] CALLS YOUR NAME. AND IF YOU HAVE NO  
[00:04:05] CHANGES, JUST SAY NONE. CLERK HART,  
[00:04:08] PLEASE CALL THE ROLL FOR ANY CHANGES TO  
[00:04:10] THE AGENDA. THANK YOU FOR CHANGES TO THE  
[00:04:13] AGENDA BEGINNING WITH COMMISSIONER STEINBREUCK,  
[00:04:16] DOES THIS ALSO INCLUDE ANY  
[00:04:18] CHANGE TO THE CONSENT AGENDA? THAT IS  
[00:04:21] CORRECT, SIR. OKAY. I WOULD LIKE TO  
[00:04:23] RESERVE THE OPTION OF CALLING TO REMOVE  
[00:04:26] ITEM 8 D FROM THE  
[00:04:29] CONSENT AGENDA, DEPENDING ON THE  
[00:04:33] EXECUTIVE DIRECTORS REPORT OUT ON THAT  
[00:04:36] TOPIC. THANK YOU, SIR. COMMISSION  
[00:04:39] PRESIDENT, THAT IS NOT AN AMENDMENT AT  
[00:04:41] THIS TIME, SO IT WOULD BE THE AGENDA AS  
[00:04:44] APPROVED UNLESS THERE'S FURTHER CHANGES  
[00:04:46] FROM OTHER COMMISSIONERS. HE'S JUST  
[00:04:48] LETTING US KNOW THAT HE MIGHT PULL THAT  
[00:04:50] AT THAT TIME. HE'S NOT OFFICIALLY PULLED  
[00:04:53] IT FROM THE CONSENT. WHY DON'T  
[00:04:56] COMMISSIONER STEINBREUCK, IS IT POSSIBLE  
[00:04:58] THAT HE ASKS IT BE PULLED AND THEN  
[00:05:01] CHOOSE NOT TO HAVE IT DEBATED AFTER WE  
[00:05:04] HAVE THE CONVERSATION? YES, CERTAINLY WE  
[00:05:07] CAN KEEP IT. WE'LL GET THAT  
[00:05:08] CLARIFICATION WHEN WE GET TO THE CONSENT  
[00:05:09] AGENDA. YES. SO WE CAN NOTE 8D IS  
[00:05:12] PULLED CURRENTLY MOVING TO COMMISSIONER  
[00:05:14] CHO FOR ANY CHANGES TO THE AGENDA? NOT  
[00:05:17] FOR ME. THANK YOU. THANK YOU,  
[00:05:18] COMMISSIONER CALKINS. NONE FOR ME.  
[00:05:21] THANK YOU, COMMISSIONER FELLEMAN. NOT FOR  
[00:05:24] ME EITHER. THANK YOU. VERY GOOD.  
[00:05:28] SO THE COMMISSIONERS, THE QUESTION NOW  
[00:05:30] IS ON THE APPROVAL AGENDA, PLEASE SAY  
[00:05:32] YES OR NO WHEN YOUR NAME IS CALLED AN

[00:05:34] CLERK HART, ONCE AGAIN, PLEASE CALL THE ROLL.  
[00:05:36] THANK YOU. THIS IS FOR APPROVAL OF THE  
[00:05:38] CONSENT AGENDA WITH ITEM 8 D PULLED  
[00:05:40] BEGINNING WITH COMMISSIONER STEINBRUECK.  
[00:05:43] YES. THANK YOU, COMMISSIONER CHO.  
[00:05:46] AYE. THANK YOU, COMMISSIONER CALKINS.  
[00:05:49] AYE. THANK YOU, COMMISSIONER FELLEMAN.  
[00:05:53] ALRIGHT. THANK YOU. SO THE AGENDA NOW  
[00:05:57] APPROVED. AS AMENDED.  
[00:06:00] NEXT ON OUR AGENDA IS EXECUTIVE  
[00:06:03] DIRECTOR REPORT.  
[00:06:05] AND I JUST WOULD LIKE TO ACKNOWLEDGE  
[00:06:08] RIGHT BEFOREHAND IF I COULD THAT WITH  
[00:06:11] THE SUMMER SUN BEATING ON US,  
[00:06:13] THAT PEOPLE ARE HEADING OUT TO NATURE  
[00:06:15] AND ENJOYING THE TRAILS, AND IN FACT,  
[00:06:19] WE ARE BEGINNING TO LOVE THEM TO DEATH A  
[00:06:22] LITTLE BIT TOO MUCH. AND SO THERE ARE  
[00:06:23] TWO THINGS I JUST WOULD LIKE TO RELATE  
[00:06:24] TO PEOPLE WHO WANT TO ENJOY NATURE  
[00:06:27] WITHOUT SPOILING THE VERY THING THAT WE  
[00:06:29] LOVE SO MUCH. THERE'S A NEW APP CALLED  
[00:06:32] TREAD MAP APP WHICH PROVIDES  
[00:06:35] IDENTIFICATION OF THE BUSINESS OF  
[00:06:37] TRAILHEADS. IT'S CURRENTLY FUNCTIONAL IN  
[00:06:39] KIT HAS GRANT DOUGLAS CHELAN AND OKANAGAN  
[00:06:42] COUNTIES. AND IT'S INTERESTING THAT, OF  
[00:06:44] COURSE, OUTDOOR ECOTOURISM  
[00:06:47] ACTIVITIES BENEFIT THESE COMMUNITIES.  
[00:06:51] AND IT'S REALLY LIKE A RURAL ECONOMIC  
[00:06:54] DEVELOPMENT EFFORT AS LONG AS IT'S  
[00:06:56] SUSTAINABLE. AND THEN THERE'S ANOTHER  
[00:06:58] SITE CALLED RECREATERESPONSIBLY.ORG TO  
[00:07:01] HELP MAKE SURE THAT WHILE YOU ENJOY  
[00:07:03] THESE TRAILS, THAT AGAIN THEY ARE LEAVE  
[00:07:07] NO TRACE AND LEFT AS GOOD AS YOU FIND  
[00:07:10] THEM. SO WITH THAT, I WOULD LIKE TO  
[00:07:12] ADDRESS HAVE AN EXECUTIVE DIRECTOR  
[00:07:15] PROVIDE HIS REPORT. DIRECTOR METRUCK.  
[00:07:20] THANK YOU. MR PRESIDENT, GOOD AFTERNOON,  
[00:07:23] COMMISSIONERS. LAST FRIDAY WAS A  
[00:07:25] HISTORIC DAY. PHONE YOUR ADOPTION OF  
[00:07:28] JUNETEENTH AS A PORT WIDE HOLIDAY. LAST  
[00:07:32] FRIDAY, THE COURT CELEBRATED JUNETEENTH  
[00:07:35] AS A PAID HOLIDAY FOR THE FIRST TIME IN  
[00:07:36] OUR HISTORY. WASHINGTON STATE PASSED  
[00:07:39] LEGISLATION TO ADOPT JUNETEENTH AS A  
[00:07:41] HOLIDAY STARTING NEXT YEAR IN 2022 AND  
[00:07:44] A NEW BILL PASSED THE UNITED STATES  
[00:07:46] CONGRESS LAST WEEK MAKING JUNETEENTH OF  
[00:07:48] FEDERAL HOLIDAY, AND PRESIDENT BIDEN  
[00:07:50] SIGNED THE BILL LAST THURSDAY. I'M PROUD  
[00:07:52] THAT THE PORT HAS LED THE WAY IN THE  
[00:07:54] DESIGNATION OF THIS IMPORTANT HISTORICAL  
[00:07:56] MILESTONE COMMEMORATING THE END OF  
[00:07:58] SLAVERY IN THE UNITED STATES. I'D LIKE  
[00:08:00] TO THANK THE PORT CHAPTER OF BLACKS AND  
[00:08:02] GOVERNMENT, THE OFFICE OF EQUITY  
[00:08:04] DIVERSITY, INCLUSION IN THE PORT  
[00:08:06] COMMISSION, FOR THEIR LEADERSHIP AND  
[00:08:08] YOUR LEADERSHIP AND CREATING THE HOLIDAY  
[00:08:10] FOR THE MANY SUCCESSFUL AND FOR THE MANY  
[00:08:14] SUCCESSFUL, EDUCATIONAL INSPIRING EVENTS

[00:08:16] THAT WERE HELD OVER THE COURSE OF LAST  
[00:08:17] WEEK. INSTEAD OF CELEBRATING JUST  
[00:08:20] JUNETEENTH ON A SINGLE DAY, WE WERE ABLE  
[00:08:23] TO CELEBRATE IT DURING THE ENTIRE WEEK.  
[00:08:26] TURNING TO AN UPDATE ON THE COVID ARE  
[00:08:29] BATTLE AGAINST THE COVID PANDEMIC.  
[00:08:30] THERE'S GOOD NEWS, POSITIVE CASES AND  
[00:08:34] HOSPITALIZATIONS CONTINUE TO TREND  
[00:08:36] DOWNWARD IN THE U S WASHINGTON STATE AND  
[00:08:38] A KING COUNTY AND THE  
[00:08:43] STATE OF WASHINGTON. YOU HAD  
[00:08:46] GOTTEN MUTED. EXECUTIVE DIRECTOR  
[00:08:48] APOLOGIES. GO AHEAD. THE STATE OF  
[00:08:51] WASHINGTON REPORTS IMMUNIZATION RATES OF  
[00:08:54] 67% AND KING COUNTY HAS  
[00:08:57] REACHED THEIR THRESHOLD GOAL OF 70%.  
[00:09:00] THE STATE IN KING COUNTY ARE ON TRACK TO  
[00:09:02] OPEN UP WASHINGTON AND LIFT LOCAL COUNTY  
[00:09:05] MASS DIRECTIVES FOR THOSE FULLY  
[00:09:07] VACCINATED BY JUNE 30 TH HERE AT THE  
[00:09:09] PORT OF SEATTLE. SPECIFICALLY, WITH  
[00:09:11] REGARD TO OUR WORKFORCE, WE'RE EXPLORING  
[00:09:13] PLANS TO EASE COVID 19 MEASURES FOR  
[00:09:16] INDIVIDUALS WHO SELF CERTIFIED TO BE  
[00:09:18] FULLY VACCINATED. WE'LL CONTINUE TO  
[00:09:20] REWORK SAFE WORK PROCESSES TO ENSURE THE  
[00:09:24] CONTINUED HEALTH AND SAFETY OF OUR  
[00:09:25] WORKFORCE. WE'RE ALIGNING THIS WORK WITH  
[00:09:28] THE FLY, HEALTHY AT SEA AND CONSTRUCTION  
[00:09:30] SAFETY TO PROVIDE A UNIFIED APPROACH  
[00:09:32] WITH CLEAR GUIDANCE, TRAVELERS,  
[00:09:34] STAKEHOLDERS AND EMPLOYEES IN ACCORDANCE  
[00:09:36] WITH LABORED INDUSTRIES IN WASHINGTON,  
[00:09:39] AT TSA AND PUBLIC HEALTH ENTITIES.  
[00:09:44] LASTLY, I ALSO WANT TO NOTE THAT YOU'RE  
[00:09:47] CERTAINLY AWARE THAT MANY MEMBERS OF THE  
[00:09:48] PUBLIC HAVE REACHED OUT TO US CONCERNING  
[00:09:50] THE NORTH SEATAC, A PARKING LOT PROJECT  
[00:09:54] IN THE POTENTIAL DEVELOPMENT OF EMPLOYEE  
[00:09:57] PARKING LOT UNDER THE SUSTAINABLE  
[00:09:59] AVIATION MASTER PLAN. I'D LIKE YOU IN  
[00:10:01] THE PUBLIC TO KNOW THAT WE HEAR THESE  
[00:10:03] CONCERNS ABOUT THE LOSS OF RECREATION,  
[00:10:05] OPEN SPACE AND TREE COVER IN THE AIRPORT  
[00:10:07] AREA. I WANT TO EMPHASIZE WE ARE  
[00:10:10] CURRENTLY IN THE ENVIRONMENTAL REVIEW  
[00:10:12] PHASE OF THE 30 OR MORE PROPOSED  
[00:10:14] NEARTERM PROJECTS IN THE SUSTAINABLE  
[00:10:16] AVIATION MASTER PLAN OR SAMP. THAT  
[00:10:19] REVIEW WILL CONTINUE THROUGH 2022.  
[00:10:21] TAKING PUBLIC COMMENT ON THE IMPACTS OF  
[00:10:24] THE PROPOSED PROJECTS IS A CORE  
[00:10:26] COMPONENT OF THE FEDERAL STATE  
[00:10:27] ENVIRONMENTAL REVIEW. WE URGE MEMBERS OF  
[00:10:30] THE PUBLIC TO TAKE ADVANTAGE OF THESE  
[00:10:31] PUBLIC COMMENT PERIODS. ONE [inaudible 00:10:35]  
[00:10:36] AND 2022 MAKE THEIR VIEWS KNOWN. THE  
[00:10:39] ENVIRONMENTAL REVIEW WILL CONSIDER  
[00:10:41] POTENTIAL IMPACTS AS WELL AS THE WAYS TO  
[00:10:42] REDUCE OR ELIMINATE THOSE IMPACTS TO  
[00:10:45] PRESERVE THE INTEGRITY OF THE  
[00:10:47] ENVIRONMENTAL PROCESS. HOWEVER, IT'S NOT  
[00:10:48] APPROPRIATE TO TAKE INTERIM ACTIONS

[00:10:51] APPROVING OR REJECTING CONSTRUCTION OF  
[00:10:53] ANY INDIVIDUAL PROJECTS WITHIN THE SAMP.  
[00:10:55] TO BE CLEAR, NO CONSTRUCTION WILL HAPPEN  
[00:10:58] ON ANY PROJECT WITHOUT SEPARATE  
[00:11:00] COMMISSION CONSIDERATION AND  
[00:11:01] AUTHORIZATION, SO THERE'LL BE PLENTY OF  
[00:11:03] OPPORTUNITIES FOR MEMBERS OF THE PUBLIC  
[00:11:05] TO OFFER COMMENTS. I ALSO WANT TO NOTE  
[00:11:08] THAT THE COMMISSION, JUST TWO WEEKS AGO  
[00:11:09] HAD A ROBUST DISCUSSION ABOUT OUR  
[00:11:11] POLICIES REGARDING AIRPORT GROUND  
[00:11:13] TRANSPORTATION. THE COMMISSION  
[00:11:15] REAFFIRMED ITS STRONG DIRECTION TO  
[00:11:17] REDUCE TRANSPORTATION EMISSIONS AND THE  
[00:11:19] USE OF SINGLE OCCUPANCY VEHICLES TO THE  
[00:11:21] AIRPORT. I EXPECT THESE PRINCIPLES WOULD  
[00:11:24] BE APPLIED WHEN CONSIDERING ANY SUCH  
[00:11:26] PROJECT AT THE APPROPRIATE TIME IN THE  
[00:11:27] FUTURE. MORE GENERALLY, THE STAFF SHARES  
[00:11:31] THE CONCERNS OVER TREE CANOPIES THE  
[00:11:33] AIRPORT PRIORITIZES, REMOVING INVASIVE  
[00:11:36] SPECIES AND RESTORING NATIVE TREES AND  
[00:11:37] PLANTS ON AIRPORT OWNED PROPERTY, WORKS  
[00:11:40] WITH AREA JURISDICTIONS ON REPLANTING  
[00:11:42] FOR SAFETY RELATED TREE REMOVAL, AND  
[00:11:44] PROVIDES 400,000 DOLLARS FOR A NONPROFIT  
[00:11:48] FORTERRA TO WORK WITH BURIEN, DES MOINES AND  
[00:11:51] SEATAC TO DEVELOP AN URBAN FORESTRY  
[00:11:53] ANALYSIS AND STRATEGY. MOVING TO  
[00:11:56] TODAY'S COMMISSION MEETING, I'D LIKE TO  
[00:11:58] HIGHLIGHT A FEW ITEMS. OUR CONSENT  
[00:12:01] AGENDA TODAY, WE HAVE A QUEST FOR A  
[00:12:02] REQUEST TO AUTHORIZE ADDITIONAL FUNDING  
[00:12:04] FOR THE CONSTRUCTION CONTRACT FOR PIER  
[00:12:06] 66 ROOF UPGRADE PROJECT.  
[00:12:09] TWO BIDS WERE RECEIVED. BOTH CAME IN AND  
[00:12:12] ABOVE OUR ESTIMATE, PRIMARILY DUE TO  
[00:12:13] PANDEMIC DRIVEN MATERIAL AND LABOR COST  
[00:12:16] INCREASE. REGARDING OUR WMBE GOALS FOR  
[00:12:20] THIS PROJECT, OUR STAFF ANALYSIS SHOWED  
[00:12:22] THAT THERE WERE ONLY SEVEN FIRMS  
[00:12:23] AVAILABLE FOR THIS WORK. GIVEN THIS  
[00:12:25] LIMITED POOL OF POTENTIAL WMBE FIRMS,  
[00:12:27] WE SENT A 5% WMBE GOAL ON THIS PROJECT.  
[00:12:30] IF WE WOULD HAVE FOUND MORE SUPPLIERS,  
[00:12:33] WE WOULD HAVE RAISED THIS GOAL  
[00:12:34] SUBSTANTIALLY. WE ARE ASKING FOR YOUR  
[00:12:37] APPROVAL OF THIS PROJECT TO SUPPORT  
[00:12:39] CRUISE AND CONFERENCE FACILITY  
[00:12:41] OPERATIONS TO PRESERVE THIS ICONIC PORT  
[00:12:44] ASSET. MOVING ON TO THE REST OF THE  
[00:12:46] AGENDA THE FIRST BRIEFING YOU WILL  
[00:12:49] RECEIVE TODAY WILL BE THE FIRST ANNUAL  
[00:12:50] REPORT FROM OUR PORT OF SEATTLE FIRE  
[00:12:53] DEPARTMENT BASED OUT OF THE AIRPORT. IN  
[00:12:55] AN IMPORTANT PART OF OUR AVIATION TEAM,  
[00:12:57] OUR PORT OF SEATTLE FIRE DEPARTMENT'S  
[00:12:59] MISSION IS THE SAVE LIVES, PROTECT  
[00:13:01] PROPERTY, AND SERVE THE PUBLIC. JUST  
[00:13:03] RECENTLY, THE PORT OF SEATTLE FIRE  
[00:13:05] DEPARTMENT RESPONDED TO A PATIENT HAVING  
[00:13:07] A MEDICAL EMERGENCY BY PERFORMING 30  
[00:13:10] MINUTES OF CPR BEFORE TRANSPORTING TO

[00:13:13] A MEDICAL FACILITY WHERE THE PATIENT  
[00:13:16] REMAINS HOSPITALIZED AND HIS RECOVERY.  
[00:13:17] I'M PROUD TO SHARE THAT OUR SEATTLE FIRE  
[00:13:20] DEPARTMENT HAS ONE OF THE HIGHEST CPR  
[00:13:23] SAVE RATES IN THE WORLD. THANKS TO ITS  
[00:13:25] MEMBERS DEDICATION IN EMERGENCY MEDICAL  
[00:13:28] SKILLS, OUR FIREFIGHTERS ARE TRUE  
[00:13:31] PROFESSIONALS. THEY RESPOND TO CALLS  
[00:13:34] WHEN INDIVIDUALS ARE IN DISTRESS AND  
[00:13:37] THEY TRAIN AND RETRAIN TO BE PREPARED  
[00:13:39] FOR LARGER INCIDENTS SHOULD THEY OCCUR.  
[00:13:42] DURING THIS PRESENTATION, YOU WILL LEARN  
[00:13:44] MORE ABOUT THEIR STRATEGIC PLANS, BASIC  
[00:13:46] WORK THAT THEY DO AROUND THE CLOCK. THE  
[00:13:49] LAST ITEM ON OUR AGENDA IS AN UPDATE ON  
[00:13:51] THE WORK ON WORK BY THE PORT AND  
[00:13:53] PARTNERS TO RESUME SAFELY RESUME CREWS  
[00:13:56] IN 2021.  
[00:14:00] EXECUTIVE DIRECTOR, I'M NOT DOING THAT,  
[00:14:03] SIR. I APOLOGIZE.  
[00:14:06] YOU'RE STILL MUTED. EXECUTIVE DIRECTOR,  
[00:14:09] I'M NOT DOING THAT ON THIS END, SIR. I  
[00:14:12] DON'T KNOW WHY THAT'S HAPPENING. I  
[00:14:14] APOLOGIZE. OKAY, SO THE  
[00:14:17] LAST TIME I'M ON OUR AGENDA AS AN UPDATE  
[00:14:19] ON WORK BY THE PORT AND PARTNERS SAFELY  
[00:14:22] RESUME CRUISE IN 2021. THIS IS A TIMELY  
[00:14:26] UPDATE AS THE FIRST SHIP WILL BE IN OUR  
[00:14:27] HARBOR ON JUNE 29, WITH PASSENGER CALLS  
[00:14:30] EXPECTED ON JULY 19 TH, THE CENTERS FOR  
[00:14:33] DISEASE CONTROL ESTABLISHED PROTOCOLS  
[00:14:36] FOR CRUISE LINES AND PORTS TO ENSURE THE  
[00:14:38] SAFE RESUMPTION APPROVES. TOGETHER,  
[00:14:40] THESE PROTOCOLS MAKE UP THE MOST ROBUST  
[00:14:43] SET OF PROTOCOLS WE HAVE ENCOUNTERED IN  
[00:14:45] THE TRAVEL INDUSTRY. WELL, THERE WAS A  
[00:14:47] RECENT COURT RULING CALLING RECENT  
[00:14:52] COURT RULING GRANTING AN INJUNCTION ON  
[00:14:54] THOSE PROTOCOLS IN FLORIDA. WE DO NOT  
[00:14:56] BELIEVE THAT THERE ARE ANY IMPACTS ON  
[00:14:58] THE ALASKAN SAILING SEASON AT THIS TIME.  
[00:15:01] NONETHELESS, WE'RE CONTINUE TO MONITOR  
[00:15:03] DEVELOPMENTS IN THAT CASE, SAFELY  
[00:15:06] RESTORING SEATTLE'S CREW SEASON AS PART  
[00:15:08] OF OUR ECONOMIC RECOVERY PLAN. WE LOOK  
[00:15:10] FORWARD TO SHARING WITH YOU THE WORK  
[00:15:12] THAT OUR TEAM AND PARTNERS HAVE DONE TO  
[00:15:13] MAKE THIS POSSIBLE. WITH THE RETURN OF  
[00:15:16] CRUISE AND THE START OF WHAT IS EXPECTED  
[00:15:18] TO BE A RETURN TO A SUMMER TRAVEL  
[00:15:20] SEASON, OUR STAFF ARE HARD AT WORK  
[00:15:22] PREPARING OUR FACILITIES FOR THE  
[00:15:24] ANTICIPATED RISE AND PASSENGER VOLUMES  
[00:15:26] IN THE RELATED ISSUES TO THAT.  
[00:15:28] ACCORDINGLY, I'D LIKE TO TURN IT OVER TO  
[00:15:31] LANCE LYTTLE, OUR MANAGING DIRECTOR FOR  
[00:15:33] AVIATION, TO SHARE MORE ABOUT OUR  
[00:15:34] EFFORTS AND FLY HEALTHY AT SEA. LANCE.  
[00:15:44] AND THANK YOU, STEVE.  
[00:15:49] GOOD AFTERNOON. GOOD AFTERNOON,  
[00:15:51] COMMISSIONERS. CAN I GET THE POWER POINT  
[00:15:55] ON THE SCREEN, PLEASE? YES, FOR PULLING  
[00:15:57] IT UP NOW. THANK YOU. OKAY.

[00:16:02] ALRIGHT. THANK YOU VERY MUCH,  
[00:16:05] COMMISSIONER. AS YOU MIGHT BE AWARE, WE  
[00:16:07] STARTED OUR FLIGHT HEALTHY AT PROGRAM  
[00:16:11] ALMOST ONE YEAR AGO.  
[00:16:14] SO THIS IS KIND OF ALMOST LIKE THE  
[00:16:17] ANNIVERSARY. AND THE FINANCE PROGRAM WAS  
[00:16:19] THIS MULTILAYERED APPROACH THAT WE HAD  
[00:16:21] TO RESTORE THE CONFIDENCE OF TRAVELERS  
[00:16:25] COMING TO THE AIRPORT, BUT ALSO TO MAKE  
[00:16:27] SURE WE PROTECT THE HEALTH AND THERE  
[00:16:29] WILL BE ENOUGH TRAVELERS, EMPLOYEES AND  
[00:16:31] TENANTS WITHIN THE AIRPORT. WE PURSUE  
[00:16:34] THE SCIENCE BASED DECISION MAKING WITH  
[00:16:37] INNER EFFORT TO REDUCE RISK BY  
[00:16:39] MITIGATING CONGESTION, EXPANDING OPTIONS  
[00:16:42] IN EVERY CONCEIVABLE WAY. IT WAS  
[00:16:45] A VERY HUMBLING EXPERIENCE FOR US  
[00:16:47] BECAUSE THERE WAS NO BLUEPRINT. THERE  
[00:16:48] WAS NO OTHER AIRPORT THAT WE COULD GO TO  
[00:16:51] THE SEA, HOW THEY HAD DONE IT. SO A LOT  
[00:16:52] OF THINGS WE HAD TO LEARN ALONG THE WAY  
[00:16:54] AND WE CONTINUE TO GET DATA OR RESPONSE  
[00:16:57] TO THE PANDEMIC AS NEEDED. AND NEXT  
[00:16:59] SLIDE, PLEASE. NOW, THIS GRAPH IS  
[00:17:03] A REALLY SIGNIFICANT DIFFERENT THAN THE  
[00:17:06] ONE THAT WE LOOKED AT THAT SHOWED THE  
[00:17:08] PASSENGERS COMING TO THE AIRPORT LAST  
[00:17:10] YEAR. AS MANY OF YOU HAVE HEARD ME SAY  
[00:17:13] THIS TIME LAST YEAR LITERALLY ROLL A  
[00:17:15] BOWLING BALL THROUGH THE AIRPORT AND YOU  
[00:17:17] WOULDN'T HIT ANYONE. IT WAS REALLY THAT  
[00:17:19] BY THE PORT LOOKS REALLY EMPTY. BUT AS  
[00:17:21] YOU CAN SEE FROM THE GRAPH, HERE WHAT WE  
[00:17:24] CALL REVENGE. TRAVEL IS TAKING PLACE,  
[00:17:26] AND THE USUAL TRAVELERS ARE REALLY  
[00:17:28] LEADING THE RECOVERY VIEW AT THE AIRPORT.  
[00:17:30] AND IF [inaudible 00:17:32], IT LOOKS ALMOST  
[00:17:32] NORMAL. AS YOU CAN SEE FROM THE CHART,  
[00:17:35] SUMMER, WE'RE REALLY CLOSING THE GAP,  
[00:17:37] AND SOME OF THIS YEAR WILL LOOK VERY  
[00:17:39] CLOSE TO WHAT IT LOOKED LIKE LAST YEAR.  
[00:17:41] DECEMBER, BASED ON OUR FORECAST, IS  
[00:17:43] GOING TO BE A MIRROR IMAGE OF WHAT  
[00:17:45] DECEMBER WAS. SO ON THE TRAVELERS,  
[00:17:47] THEY'RE BOOKING TRIPS, THEY'RE TAKING  
[00:17:48] THE PRECAUTION, AND THEY'RE MAKING THE  
[00:17:50] DECISION TO FLY. WE EXPERIENCED SOME  
[00:17:53] SIGNIFICANT SURGES AND NUMBERS OVER  
[00:17:55] THERE AT SPRING BREAK AND THE MEMORIAL  
[00:17:57] ON WEEKEND. AND ACTUALLY, JUST THIS  
[00:17:59] FRIDAY, WE BROUGHT THE RECORD. AGAIN,  
[00:18:01] WE HAD 50,000 PEOPLE COME INTO THE  
[00:18:03] SECURITY CHECKPOINT. THAT'S THE HIGHEST  
[00:18:05] SINCE THE PANDEMIC, AND WE EXPECT  
[00:18:07] SEVERAL OTHER 50,000 DAYS, AND THAT'S  
[00:18:10] JUST COMING TO THE CHECKPOINT IF YOU  
[00:18:13] ALSO ADD THE NUMBER OF CONNECTING  
[00:18:16] FLIGHTS OR THE NUMBER OF SO THE NUMBER  
[00:18:19] OF ARRIVALS, YOU'RE LOOKING AT ABOUT  
[00:18:21] 140,000 PEOPLE IN THE AIRPORT ON THOSE  
[00:18:24] DAYS. SO THE TRAVEL IS PICKING UP,  
[00:18:28] AND IT'S REALLY ROARING BACK WITH A  
[00:18:30] VENGEANCE FOR WANT OF A BETTER TERM.

[00:18:32] NEXT SLIDE, PLEASE. SO THE THREE  
[00:18:36] AREAS THAT WE FOCUSED ON WHEN THE  
[00:18:38] BEGINNING OF THE PANDEMIC WAS, WHAT DID  
[00:18:39] WE NEED TO DO TO WEATHER THE STORM?  
[00:18:42] WHAT DO WE NEED TO DO? THE LEAD OR CORE?  
[00:18:44] WHAT DID WE NEED TO DO TO PREPARE FOR  
[00:18:46] THE NEW NORM OR THE NEXT NORM? AND THE  
[00:18:48] PHOTOS THAT YOU'RE SEEING IS BASICALLY  
[00:18:50] SHOWING SOME OF THE THINGS THAT WE'RE  
[00:18:52] DOING THAT IS PART OF THE NEXT OR THINGS  
[00:18:55] WE NEVER, EVER ANTICIPATED THAT WE EVER  
[00:18:57] DO. BUT PASSENGERS ARE COMING BACK AND  
[00:18:59] WE ARE READY FOR THEM AT THE AIRPORT.  
[00:19:02] WE ACTUALLY CONVERTED OUR CONFERENCE  
[00:19:04] CENTER TO A VACCINATION CLINICAL. WE  
[00:19:07] VACCINATE ALMOST 8,000 BADGED EMPLOYEES.  
[00:19:11] WE ALSO DID A PILOT TEST FOR COVID  
[00:19:14] TESTING WITH DISCOVERY AND HEALTH. AND NOW  
[00:19:16] WE HAVE EXPRESS CHECK ON A MORE LONG  
[00:19:19] TERM BASIS, AND THEY'RE DOING COVID  
[00:19:22] TESTING AT THE AIRPORT. VERY CONVENIENT.  
[00:19:24] I'VE USED BOTH DISCOVER WHILE THEY WERE  
[00:19:26] HERE, AND JUST A WEEK AGO, I USE EXPRESS  
[00:19:28] CHECK AS WELL. VERY CONVENIENT AND VERY  
[00:19:31] EFFICIENT FOR COVID TESTING. BOTH THE  
[00:19:34] RAPID TEST AS WELL AS THE PCR TEST AND  
[00:19:36] ANTIGEN TESTS AS WELL. SO AGAIN, THESE  
[00:19:38] ARE THINGS WE NEVER IMAGINE WE WOULD BE  
[00:19:40] DOING AN AIRPORT, BUT IT'S PART OF THE  
[00:19:42] NEXT NORM OR THE NEW NORM. NEXT SLIDE,  
[00:19:44] PLEASE. SO BECAUSE  
[00:19:49] OF SOCIAL DISTANCE IN ANOTHER  
[00:19:51] LIMITATIONS THAT WE HAVE, ONE OF THE  
[00:19:53] THINGS WE REALLY REALIZED THAT WE HAVE  
[00:19:55] TO INNOVATE OUR WAY OUT OF THIS PANDEMIC  
[00:19:58] AND LONG LINES AND WAITING WAS ONE OF  
[00:20:00] THE THINGS WE REALLY NEEDED TO ADDRESS.  
[00:20:02] AND OF COURSE, INNOVATION AND TECHNOLOGY  
[00:20:04] IS SOMETHING WE ALWAYS MEAN ON WHEN  
[00:20:06] WE'RE IN A CRISIS LIKE THIS. SO WE HAVE  
[00:20:08] WHAT'S CALLED PRE BOOKED PARKING WHERE  
[00:20:11] YOU CAN ACTUALLY RESERVE YOUR PARKING  
[00:20:12] BEFORE YOU COME TO THE AIRPORT. I THINK  
[00:20:15] THERE'S A 30% DISCOUNT. IF YOU USE  
[00:20:16] PREBOOK PARKING, YOU GET A QR CODE. YOU  
[00:20:19] COME TO THE AIRPORT, YOU DON'T HAVE TO  
[00:20:21] TOUCH ANYTHING. YOU USE YOUR QR CODE AT  
[00:20:22] THE GATE AND IT WILL LET YOU IN. YOU CAN  
[00:20:24] CHOOSE FROM THE FOURTH FLOOR AND YOU  
[00:20:26] HALF THE OTHER FLOORS WITH PRE BOOK  
[00:20:28] PARKING. WE ALSO STARTED A REALLY VERY  
[00:20:31] INNOVATIVE PROCESS, COST SAVER, WHERE  
[00:20:34] YOU CAN RESERVE YOUR SPACE IN LINE SO  
[00:20:37] YOU DON'T HAVE TO COME AND BE IN THE  
[00:20:39] LONG LINES AT THE AIRPORT. YOU CAN  
[00:20:41] RESERVE THE SPACE IN LINE BEFORE YOU GET  
[00:20:43] TO THE AIRPORT. IF YOU'LL FIND ALASKA,  
[00:20:45] YOU CAN DO IT AT CHECK POINT FIVE. IF  
[00:20:46] YOU FIND DELTA IN THE AIRLINES, YOU CAN  
[00:20:49] DO IT AT CHECK POINT TWO. AND I THINK  
[00:20:51] THIS WEEK WE'RE GOING TO EXPAND THAT  
[00:20:52] CHECKPOINT THREE, IT'S FREE, AND IT  
[00:20:55] START IN THE GENERAL SCREENING



[00:20:57] PASSENGERS COMING TO THE AIRPORT AGAIN,  
[00:20:59] IT'S FREE OF COST. WE'RE ENCOURAGING  
[00:21:01] EVERYONE TO TAKE ADVANTAGE OF IT. IT'S  
[00:21:03] VERY POPULAR. WE'VE BEEN GETTING VERY  
[00:21:05] GOOD FEEDBACK, AND I THINK LAST WEEK WE  
[00:21:07] HAD OVER 12,000 PEOPLE USING IT JUST AT  
[00:21:09] CHECKPOINT FIVE ALONE. SO A VERY POPULAR  
[00:21:13] PROGRAM WHERE CARS WE CAN USE IT ON JULY  
[00:21:15] 1ST. WE'RE ALSO GOING TO BE, WELL  
[00:21:17] HAVE A GRAB, WHICH IS THE ABILITY  
[00:21:21] TO ACTUALLY PURCHASE ANYTHING FROM OUR  
[00:21:23] AIRPORT, DAN. AND ON RETAIL STORES, IT  
[00:21:26] DOESN'T MATTER WHERE YOU ARE IN THE  
[00:21:27] AIRPORT. EVEN BEFORE YOU GET HERE, YOU  
[00:21:29] CAN ORDER YOUR FOOD. YOU CAN ORDER  
[00:21:30] WHATEVER YOU WANT, AND IT WILL BE  
[00:21:31] DELIVERED TO YOU AT YOUR GATE OR  
[00:21:33] WHEREVER YOU ARE WITHIN THE AIRPORT. SO  
[00:21:34] THAT'S SOMETHING WE'RE LOOKING AT.  
[00:21:35] WE'RE GOING TO START. WE'RE ACTUALLY GOING  
[00:21:37] TO START ON JULY FIRST AGAIN, SOME VERY  
[00:21:40] INNOVATIVE THINGS THAT WE'RE DOING TO  
[00:21:42] SAVE TIME WHILE YOU'RE TRAVELING AND  
[00:21:44] REDUCE STANDING IN LINE. STANDING IN  
[00:21:45] LINE IS NOT A VALUE ADDED PROCESS, SO  
[00:21:48] WE'RE TRYING TO EITHER ELIMINATE LET OR  
[00:21:49] REDUCE IT SIGNIFICANTLY. AND LAST SLIDE  
[00:21:53] IS NEXT SLIDE. OUR BEAUTIFUL  
[00:21:57] NORTH SATELLITE FACILITY IS GOING TO BE  
[00:21:59] FULLY OPEN NEXT WEEK. IT'S BIGGER,  
[00:22:03] IT'S BETTER. IT'S BOLDER, AS YOU CAN  
[00:22:05] SEE IN THE THIRD PART, IS A MAJOR  
[00:22:07] COMPONENT. TO THE RIGHT, YOU'RE LOOKING  
[00:22:10] AT SOME REALLY NICE ARTWORK, BLACK  
[00:22:12] LEAVES BY WATER FIELD AND THE BOUNDARY  
[00:22:16] BY JOHN GRADE. THAT'S 40 FEET HIGH, 85  
[00:22:20] FEET, 25 FEET IS A SPECTACULAR PIECE OF  
[00:22:23] ARTWORK. BUT THE VISUAL ART IS NOT. THE  
[00:22:25] ONLY THING THAT WE'RE FOCUSING ON IS TO  
[00:22:27] THE LEFT, YOU'LL SEE OUR PERFORMANCE  
[00:22:28] STATE TO THE PERFORMANCE. ART IS ALSO  
[00:22:31] IMPORTANT TO US, AND THAT'S THE VIEW  
[00:22:32] THAT YOU'D BE GETTING FROM THE PF TRANS  
[00:22:34] RESTAURANT UPSTAIRS WATCHING LIVE  
[00:22:36] PERFORMANCES. THESE ARE SOME OF THE  
[00:22:39] THINGS THAT WE'RE DOING AT THE AIRPORT  
[00:22:41] WAITING FOR ON TRAVELERS. AS YOU MAKE  
[00:22:43] THE DECISION TO COME BACK, WE ARE READY  
[00:22:45] FOR YOU JUST BEFORE WRAPPING UP. I JUST  
[00:22:47] REALLY WANT TO SAY THANK YOU TO THE  
[00:22:49] COMMISSIONERS FOR YOUR SUPPORT AND YOUR  
[00:22:51] GUIDANCE TO THE FIRST YEAR OF THE FILE  
[00:22:54] TO SEE. THANK YOU ALL FOR YOUR SUPPORT.  
[00:22:56] AND I ALSO WANT TO THANK JULIE COLLINS  
[00:22:58] FOR HER LEADERSHIP. WENDY, LAURA, DON,  
[00:23:01] THE ERIC FITCH. AND SINCE TERRORISTS ARE  
[00:23:04] COMING, THERE TOO MANY TO NAME. SO I'M  
[00:23:06] GOING TO LEAVE SOME PEOPLE UP. BUT THIS  
[00:23:08] ONE, I THANK EVERYONE FOR THE SUPPORT.  
[00:23:09] DOING THE HOUSE IS. SO STEVE, THAT  
[00:23:12] CONCLUDES MY QUICK REPORT. I'LL HAND  
[00:23:13] BACK OVER TO YOU. UNLESS THEIR QUESTIONS  
[00:23:15] I'LL BE HAPPY TO ANSWER.

[00:23:17] LANCE, THANK YOU TO YOU AND YOUR TEAM.  
[00:23:20] SO WITH THAT, MR PRESIDENT, THAT  
[00:23:23] CONCLUDES MY REPORT. THANK YOU,  
[00:23:26] EXECUTIVE METRUCK AND LANCE, FOR THAT  
[00:23:28] GREAT SUMMER TRAVEL UPDATE AND THE REST  
[00:23:31] OF OUR BUSINESS OF THE DAY. I AM  
[00:23:32] INTERESTED TO SAY, HOW ARE YOU GOING TO  
[00:23:34] DELIVER ALL THAT FOOD? ARE YOU GOING TO  
[00:23:36] HAVE BICYCLES RUNNING AROUND THE  
[00:23:38] AIRPORT? IT'LL BE A  
[00:23:41] NEW CHALLENGE TO NAVIGATE THE HALLWAYS,  
[00:23:44] BUT IT SOUNDS LIKE GREAT SERVICE. YES.  
[00:23:47] DO YOU HAVE SOMETHING TO SHARE WITH US  
[00:23:49] HOW WE'RE PLANNING A LOT OF DON AND  
[00:23:52] KATE AND THE TEAM, THEY'RE ACTUALLY  
[00:23:54] DOING THE TESTING AND PILOTING. RIGHT.  
[00:23:56] SO THEY ARE GETTING READY FOR JULY 1ST.  
[00:23:58] I'M SURE WE'RE GOING TO HAVE SOME  
[00:23:59] EASY CUPS BECAUSE IT'S SOMETHING NEW,  
[00:24:01] BUT WE'RE GOING TO FIGURE IT OUT, AS WE  
[00:24:03] ALWAYS DO. AND I THINK IT'S A SERVICE  
[00:24:04] THAT OUR PASSENGERS ARE REALLY GOING TO  
[00:24:06] LOVE. COMMISSION PRESIDENT FELLEMAN  
[00:24:09] APOLOGIZES, COMMISSIONER CALKINS HAS HIS  
[00:24:11] HAND UP WHEN YOU'RE READY. SURE. I JUST  
[00:24:13] WAS THINKING A PNEUMATIC TUBES MIGHT BE  
[00:24:16] A NICE SOLUTION TOWARDS THAT END.  
[00:24:19] MAYBE IN THE NEXT NEW BUILDING. GEORGE  
[00:24:22] JETSON AT ITS BEST. COMMISSIONER  
[00:24:24] CALKINS, I JUST ALSO  
[00:24:27] WANTED TO HIGHLIGHT THE WORK THAT YOU'RE  
[00:24:29] DOING. I HAD READ RECENTLY ABOUT HOW  
[00:24:34] LARGE ORGANIZATIONS LIKE THE PORT OF  
[00:24:35] SEATTLE HAD REALLY THOSE OF US WHO ERRED  
[00:24:38] ON THE SIDE OF CAUTION AND INSTITUTED  
[00:24:40] ALL SORTS OF SAFETY PROTOCOLS ARE NOW IN  
[00:24:43] THE HINDSIGHT AFFORDED TO THOSE WHO PASS  
[00:24:47] THROUGH SOMETHING ARE NOW REALIZING  
[00:24:48] CERTAIN MEASURES MAY NOT NECESSARILY BE  
[00:24:50] EFFECTIVE ANYMORE. AND WHEN I RAISE THAT  
[00:24:54] ISSUE WITH YOU AND STEVE, YOU ASSURED ME  
[00:24:56] THAT IT IS A CONSIDERATION THAT YOU'VE  
[00:24:59] ALREADY TAKEN IN AND YOUR TEAM IS  
[00:25:02] WORKING ON FIGURING OUT WHICH OF THE  
[00:25:04] THINGS, FOR INSTANCE, THE CLEAR PANELS  
[00:25:07] THAT WE SEE AROUND A LOT OF CUSTOMER  
[00:25:08] SERVICE AGENTS NOW, ARE THOSE  
[00:25:12] NECESSARY? ARE THEY BENEFICIAL? AND IF  
[00:25:16] NOT, HOW DO WE ROLL BACK MEASURES LIKE  
[00:25:19] THAT THAT MAY NOT ANY LONGER BE  
[00:25:21] NECESSARY? THAT'S JUST SORT OF A COMMENT  
[00:25:23] TO SAY. I KNOW THAT YOUR TEAM IS WORKING  
[00:25:25] REALLY HARD TO DETERMINE WHICH OF THE  
[00:25:26] COVID SAFETY PROTOCOLS THAT WE HAD  
[00:25:28] INSTITUTED DURING THAT EMERGENCY PERIOD  
[00:25:30] ARE NO LONGER NECESSARY, NO LONGER  
[00:25:33] SUPPORTED BY SCIENCE TO PROCEED. SO  
[00:25:35] APPRECIATE THAT WORK TOO. THANK YOU.  
[00:25:40] ALRIGHT THEN, IF THERE ARE NO OTHER  
[00:25:42] QUESTIONS OR.  
[00:25:46] I'M SORRY,  
[00:25:49] RICHARD, I REALLY GOT MY [inaudible 00:25:54] .  
[00:25:54] ARE THERE ANY COMMITTEE REPORTS? PARDON

[00:25:56] ME FOR THAT,  
[00:26:00] MR PRICHARD. I MIGHT HAVE MISSED  
[00:26:03] PRONOUNCED YOUR NAME, BUT ARE YOU  
[00:26:06] PRESENT? I AM REFERRING TO YOU.  
[00:26:13] COMMISSION PRESIDENT FELLEMAN, HE MAY BE ON THE  
[00:26:15] TELEPHONE OR OTHERWISE IN ANOTHER  
[00:26:19] MEETING. LET'S GO AHEAD AND COME BACK TO  
[00:26:21] COMMITTEE REPORTS. I DO SEE HIM  
[00:26:25] NOW.  
[00:26:28] AARON, YOUR AUDIO IS NOT ON IF  
[00:26:32] YOU'RE MUTED. ALRIGHT, SORRY. COMPUTER  
[00:26:34] TEAMS JUST CRASH FOR A SECOND. I DO HAVE  
[00:26:38] A FEW COMMITTEE REPORTS. THE EQUITY AND  
[00:26:41] WORKFORCE FELLOW AND COMMITTEE MET LAST  
[00:26:43] WEEK ON JUNE 15 TH AND MET WITH FOUR  
[00:26:45] ADVISORS THAT HAVE BEEN SELECTED BY BUT  
[00:26:48] GEAR AND THE OFFICE OF EQUITY AND  
[00:26:51] DIVERSITY AND INCLUSION IN DEVELOPING  
[00:26:53] THE COMMUNITY ADVISORY BOARD. I SPOKE A  
[00:26:55] LITTLE BIT ABOUT THAT AT OUR LAST REPORT  
[00:26:58] OUT THE FOUR ADVISORS REGINA GLEN,  
[00:27:00] MICHAEL BUN, PAULINA LOPEZ AND RICH  
[00:27:02] STOLTZ. RICH, WHO WAS NOT PRESENT FOR  
[00:27:04] THIS MEETING. I DISCUSSED THREE OVERALL  
[00:27:06] CONCEPTS. ONE WAS THE QUESTION AROUND  
[00:27:08] THE DIFFERENCE BETWEEN ADVICE, AN  
[00:27:10] OVERSIGHT FROM A COMMUNITY ADVISORY  
[00:27:12] BOARD. THESE THREE ADVISORS GAVE SOME  
[00:27:16] OF THEIR LESSONS LEARNED, HAVING  
[00:27:17] PARTICIPATED ON A LOT OF THESE TYPES OF  
[00:27:18] COMMUNITY ADVISORY BOARDS ABOUT HOW WE  
[00:27:20] CAN KEEP THIS CONCEPT AND HELPFUL TO  
[00:27:23] THE PORT AND TO THE COMMUNITY, AND HOW  
[00:27:25] TO RECRUIT GOOD MEMBERS, AND THEN  
[00:27:27] DISCUSS THE SORT OF TYPE OF EXPERTISE  
[00:27:29] AND VOICES THAT ARE NEEDED FOR A BOARD  
[00:27:31] LIKE THIS TO BE IMPACTFUL AND EFFECTIVE.  
[00:27:33] WHILE THERE WERE NO RECOMMENDATIONS FROM  
[00:27:34] THE COMMITTEE, THE DISCUSSION RAISED  
[00:27:36] QUESTIONS ABOUT THE FINAL CALL, HOW THE  
[00:27:38] FINAL CALL FOR MEMBERS WILL BE  
[00:27:39] STRUCTURED BOTH IN TERMS OF TIME,  
[00:27:41] COMMITMENT, RESPONSIBILITIES OF THE  
[00:27:43] MEMBERS, DURATION, THE BOARD AND THE  
[00:27:44] PURVIEW. THAT DISCUSSION WILL CONTINUE.  
[00:27:46] I AM BEYOND GOING. THE AUDIT COMMITTEE  
[00:27:50] WAS CONVENED BY COMMISSIONER CHO AND  
[00:27:52] BOWMAN ON JUNE 17 TH AND COVERED  
[00:27:54] OPERATIONAL IT AND CONTRACT COMPLIANCE.  
[00:27:56] AUDITS, OF NOTE WAS AN AUDIT OF THE PORT  
[00:27:59] WIDE ART PROGRAM. COMMISSIONER  
[00:28:01] STEINBRUECK ATTENDED FOR THIS PART OF  
[00:28:03] THE MEETING SINCE THE MEETING WAS  
[00:28:05] NOTICED AS A PUBLIC MEETING OF THE AUDIT  
[00:28:07] COMMITTEE. UPCOMING COMMITTEE MEETINGS  
[00:28:10] WILL BE THE TOURISM COMMITTEE ON JUNE 28  
[00:28:13] TH. AHEAD WILL BE CONVENED BY  
[00:28:14] COMMISSIONERS BOWMAN AND FELLEMAN. THAT  
[00:28:17] CONCLUDES MY REPORT. THANK YOU. THANK  
[00:28:20] YOU, MR RICHARD. AND ARE THERE ANY  
[00:28:22] FOLLOW UP QUESTIONS REGARDING AARON'S  
[00:28:25] REPORT? CLERK HART, PLEASE CALL THE  
[00:28:27] ROLL. THANK YOU. BEGINNING WITH

[00:28:29] COMMISSIONERS STEINBRUECK,  
[00:28:33] THERE WE ARE. NO QUESTIONS. THANKS.  
[00:28:37] THANK YOU, COMMISSIONER. COMMISSIONER CHO  
[00:28:40] NONE FOR ME. THANK YOU,  
[00:28:42] COMMISSIONER CALKINS FOR  
[00:28:48] QUESTIONS REGARDING COMMITTEE.  
[00:28:49] COMMISSIONER CALKINS,  
[00:28:54] COMMISSIONER FELLEMAN FOR QUESTIONS  
[00:28:56] REGARDING COMMITTEE REPORTS. NONE FOR  
[00:28:59] ME. ALRIGHT, SO COMMISSION WILL NOW  
[00:29:02] ACCEPT GENERAL PUBLIC COMMENTS FROM  
[00:29:04] THOSE WHO SIGNED UP TO SPEAK ON ITEMS  
[00:29:05] RELATED TO THE PORT. WRITTEN MATERIALS  
[00:29:08] PROVIDED TO THE CLERK WILL BE INCLUDED  
[00:29:10] IN TODAY'S MEETING RECORD. THE CLERK HAS  
[00:29:12] A LIST OF THOSE PREPARED TO SPEAK AS THE  
[00:29:14] CLERK CALLS. YOUR NAME WILL OPEN THE  
[00:29:16] LINE AND COMMENTERS WILL HAVE TO UNMUTE  
[00:29:18] THEMSELVES. THEN PLEASE REPEAT YOUR NAME  
[00:29:21] FOR THE RECORD. IF YOU'RE ON TEAMS  
[00:29:25] MEETING AND ARE ALSO STREAMING, THE  
[00:29:26] MEETING MUST PLEASE MUTED THE VIDEO  
[00:29:29] STREAM TO AVOID FEEDBACK. PLEASE NOTE,  
[00:29:31] THERE WILL BE A SHORT TIME LAG ON THE  
[00:29:33] VIDEO STREAM. COMMENT TIME WILL BE  
[00:29:34] LIMITED TO TWO MINUTES PER PERSON. CLERK  
[00:29:37] HART PLEASE CALLED THE FIRST SPEAKER.  
[00:29:39] THANK YOU. OUR FIRST SPEAKER TODAY IS  
[00:29:42] PAMELA BANK.  
[00:29:47] GOOD AFTERNOON, COMMISSIONERS AND  
[00:29:50] MEETING ATTENDEES. MY NAME IS PAMELA  
[00:29:53] BANKS AND I AM THE INTERIM DIRECTOR OF  
[00:29:55] THE OFFICE OF ECONOMIC DEVELOPMENT FOR  
[00:29:57] THE CITY OF SEATTLE AND THE DIRECTOR OF  
[00:29:59] EQUAL RECOVERY AND INVESTMENTS. THE  
[00:30:01] RETURN ON THE CRUISING TO OUR REGION IS  
[00:30:04] AN IMPORTANT MILESTONE GIVEN THE  
[00:30:06] SIGNIFICANT IMPACT OF COVID 19 ON THE  
[00:30:10] INDUSTRY. THIS INDUSTRY IS NOT ONLY AN  
[00:30:13] ECONOMIC DRIVER BECAUSE OF THE JOBS WE  
[00:30:15] PROVIDE, BUT ALSO THE VISITORS AND  
[00:30:17] TOURISTS THAT CONTRIBUTE TO OUR LOCAL  
[00:30:19] ECONOMY. EVERY TIME A CRUISE SHIP DOCKS,  
[00:30:23] THE CRUISE INDUSTRY BRINGS TENS OF  
[00:30:25] THOUSANDS OF VISITORS TO OUR REGION WHO  
[00:30:27] IN TURN, SUPPORT OUR LOCAL ECONOMY BY  
[00:30:29] SHOPPING AT SMALL BUSINESSES, EATING IN  
[00:30:31] OUR RESTAURANTS, STAYING IN OUR LODGING  
[00:30:33] FACILITIES, AND USING TRANSPORTATION AS  
[00:30:36] THE CITY MOVES TOWARDS AN EQUITABLE  
[00:30:38] RECOVERY. THE RETURN OF CRUISING WILL BE  
[00:30:40] AN IMPORTANT BOOST TO OUR ECONOMY AND  
[00:30:42] BRING OLDER, NEW VISITORS TO OUR  
[00:30:44] BEAUTIFUL AND RESILIENT CITY. ON BEHALF  
[00:30:46] OF THE CITY OF SEATTLE, I'M HAPPY TO  
[00:30:48] VOCALIZE OUR SUPPORT OF THE PORT OF  
[00:30:51] SEATTLE AND ONE OF OUR KEY PARTNERS  
[00:30:55] IN GETTING THIS INDUSTRY BACK AND OPEN.  
[00:30:59] I HAVE PAMELA  
[00:31:03] MY APOLOGY. WE HAD SOMEBODY POP IN ON  
[00:31:05] MUTED. GO AHEAD, PLEASE. AND I JUST  
[00:31:07] WANTED TO THANK YOU ALL FOR YOUR  
[00:31:08] CONSIDERATION. I'M A CRUISER. I LOVE

[00:31:11] CRUISING AND IT'S VERY EXCITING TO HEAR  
[00:31:15] ABOUT OUR VACCINATION RATES. AS YOU  
[00:31:16] KNOW, WE'RE WORKING REALLY HARD TO GET  
[00:31:18] OUR DOWNTOWN AREA OPEN AND OUR CITY OPEN  
[00:31:21] AND RECOVERED FROM THE PANDEMIC. SO  
[00:31:23] THANK YOU AGAIN FOR YOUR TIME AND FOR  
[00:31:25] ALL THE GREAT WORK YOU DO FOR THE CITY  
[00:31:27] OF SEATTLE AND OUR STATE.  
[00:31:29] THANK YOU SO MUCH, PAMELA. LOOK FORWARD  
[00:31:32] TO SEEING YOU CRUISING AROUND TOWN,  
[00:31:34] ENJOYING OUR REVITALIZED CITY. YOU BET.  
[00:31:37] THANK YOU AGAIN.  
[00:31:42] COMMISSION PRESIDENT FELLEMAN. YES.  
[00:31:46] OUR NEXT SPEAKER IS CHARLIE BALL.  
[00:31:49] GOOD AFTERNOON, COMMISSIONERS. AND THOSE  
[00:31:53] OF YOU IN ATTENDANCE, I APPRECIATE THE  
[00:31:55] TIME, REALLY, TO EXPRESS THE  
[00:31:57] APPRECIATION OF THE HOLLAND AMERICA  
[00:31:59] GROUP TO THE PORT OF SEATTLE AND YOUR  
[00:32:02] TEAM FOR GOING THROUGH AN UNUSUAL  
[00:32:04] PROCESS OF CONSTRUCTING A MEMORANDUM OF  
[00:32:07] AGREEMENT. WE HAD A GREAT PARTNERSHIP  
[00:32:09] FROM THE STAFF AT THE PORT, BUT IT WAS  
[00:32:12] ALSO A COLLABORATION WITH BOTH KING  
[00:32:14] COUNTY AND WASHINGTON STATE HEALTH. A  
[00:32:17] PARTICULAR CALL OUTS TO VANCE KAWAKAMI  
[00:32:19] FROM KING COUNTY HEALTH AND KATIE GENES  
[00:32:22] FROM THE WASHINGTON STATE DEPARTMENT OF  
[00:32:24] HEALTH. OUR MISSION WAS TO WORK WITH ALL  
[00:32:27] STAKEHOLDERS SO THAT WHEN WE CAME BACK,  
[00:32:29] WE WOULD BE AN EXEMPLARY GROUP OF  
[00:32:31] VISITORS TO THE COMMUNITY. SH. WE'RE  
[00:32:35] OFFERING FULLY VACCINATED CRUISES  
[00:32:36] ACCORDING TO CDC REGULATIONS. AND COME  
[00:32:40] JULY 24, YOU'LL SEE A BUNCH OF HAPPY  
[00:32:43] HOLLAND AMERICA FOLKS DOWN ON THE DOCK  
[00:32:45] SENDING OFF OUR FIRST GROUP OF  
[00:32:46] VACATIONERS. WE'RE VERY EXCITED. THIS  
[00:32:49] WILL, IN FACT, BE THE FIRST PLACES THAT  
[00:32:51] WE SAIL IN THE IN THE UNITED STATES FOR  
[00:32:54] THE HOLLAND AMERICAN PRINCESS BRANDS.  
[00:32:56] SO IT WILL BE A VERY IMPORTANT MILESTONE  
[00:32:59] IN OUR RECOVERY. AND HOPEFULLY OUR  
[00:33:02] RECOVERY WILL ALSO BE A BIG BOOST TO THE  
[00:33:04] HOSPITALITY INDUSTRY. AS THE PREVIOUS  
[00:33:06] SPEAKER MENTIONED, OUR VISITORS COME  
[00:33:09] THEY STAY IN VERY HIGH PERCENTAGES AND  
[00:33:11] TOUR THE NORTHWEST, SO WE WILL PROVIDE A  
[00:33:14] SHOT IN THE ARM TO HOTELS, ATTRACTION  
[00:33:17] PROVIDERS, LOCAL RESTAURANTS AND THE  
[00:33:19] LIKE. BUT ALSO, SOMETIMES WE FORGET  
[00:33:21] ABOUT THE SUPPLY CHAIN BENEFITS OF  
[00:33:23] HAVING THESE SHIPS HERE. AS WE START UP,  
[00:33:27] WE'RE GOING TO BE RESTOCKING OUR SHIPS  
[00:33:30] FROM HERE IN SEATTLE. WE'LL BE WORKING  
[00:33:32] WITH OUR FRIENDS AND LABOR TO LOAD  
[00:33:34] GROCERIES AND TECHNICAL SUPPLIES AND USE  
[00:33:37] MANY OF THE SERVICE PROVIDERS IN TOWN  
[00:33:38] THAT HAVE ALSO HAD A PAUSE WHILE WE'VE  
[00:33:41] GONE THROUGH ALL THIS. SO IT'S A VERY  
[00:33:44] EXCITING TIME FOR US. AND I'D ALSO LIKE  
[00:33:47] TO JUST TAKE MY LAST FEW SECONDS TO  
[00:33:49] POINT YOU OUT. TODAY OUR CORPORATION

[00:33:51] RELEASE NEW SUSTAINABILITY GOALS. WE  
[00:33:53] HAVE BEEN VERY PROUD TO PARTNER WITH THE  
[00:33:55] PORT OVER THE YEARS TO BE THE FIRST TWO  
[00:33:59] BIRTH SHORE POWER OPERATION IN THE  
[00:34:00] WORLD. AND IF YOU COULD TAKE A FEW  
[00:34:02] MINUTES AND LOOK AT THOSE, WE WOULD LOVE  
[00:34:04] TO FIGURE OUT SOME OTHER WAYS TO MAKE  
[00:34:07] PROGRESS HERE IN THE FUTURE AS WE GET  
[00:34:09] BACK INTO BUSINESS IN THE GREAT  
[00:34:10] NORTHWEST. THANK YOU VERY MUCH FOR YOUR  
[00:34:12] TIME AND ATTENTION. THANK YOU VERY MUCH.  
[00:34:15] CHARLIE AND I WOULD LIKE TO SEE OUR NEXT  
[00:34:18] SPEAKER, PLEASE. HERE'S. OUR NEXT  
[00:34:20] SPEAKER IS RUSSELL STEVENSON.  
[00:34:29] RUSSELL, GO AHEAD AND UNMUTE. YEAH, I  
[00:34:32] SHOULD BE HERE. YES, WE CAN HEAR YOU.  
[00:34:35] THANK YOU. HELLO, COMMISSIONERS AND  
[00:34:37] EVERYONE IN ATTENDANCE TRY TO KEEP THIS  
[00:34:39] SHORT AND SWEET. MY NAME IS RUSSELL  
[00:34:41] STEVENSON. I'M BRINGING YOU THIS TOPIC  
[00:34:44] ONCE AGAIN. I HAVE MADE PUBLIC COMMENTS  
[00:34:46] TO THE COMMISSION IN EARLY 2019 FROM  
[00:34:49] THE SOUNDS OF MR METRUCKS REPORT. THIS  
[00:34:51] TOPIC HAS THE PORT ATTENTION ALREADY,  
[00:34:54] WHICH IS REFRESHING TO HEAR. SO A QUICK  
[00:34:56] STATEMENT I LIKE TO READ TO REVIEW. MY  
[00:34:59] COMPANY OWNS AND OPERATES A WEEKLY  
[00:35:00] MOUNTAIN BIKE RACE SERIES IN NO SEATAC  
[00:35:02] PARK CALLED WEDNESDAY NIGHT WORLDS.  
[00:35:05] WE'RE NOW IN OUR EIGHTH SEASON OF  
[00:35:06] RACING. THESE ARE FUN, FAMILY FRIENDLY  
[00:35:09] EVENTS THAT DRAW LARGE NUMBERS OVER 250  
[00:35:12] PARTICIPANTS WEEKLY OF DEVOTED CYCLISTS  
[00:35:15] FROM ALL AROUND KING COUNTY. OUR PRESENCE IN  
[00:35:17] THE PARK HELPS TO SHOWCASE THE  
[00:35:19] WONDERFUL, NATURALLY PRESERVED PARK THAT  
[00:35:21] IS OWNED BY THE PORT AS A DESTINATION  
[00:35:22] FOR RECREATION. WE, ALONG WITH OTHER  
[00:35:25] PRESERVATION GROUPS, ONE OF WHICH WHICH  
[00:35:27] IS ON THIS CALL TODAY, ARE STEWARDS OF  
[00:35:29] THE STEWARDS OF NORTH SEATAC PARK,  
[00:35:31] KEEPING ITS TRAILS AND NATURAL RESOURCES  
[00:35:33] ACCESSIBLE THE [inaudible 00:35:36] BY COMMUNITY  
[00:35:36] ALONE VOLUNTEERS AND DEVOTES HUNDREDS  
[00:35:37] AND HUNDREDS OF HOURS TO MAINTAIN THE  
[00:35:39] VARIOUS PUBLIC TRAILS, REMOVING THE  
[00:35:41] BASIC PLANS TO PROTECT THESE ET CETERA.  
[00:35:43] IN 2019, THE PORT GRANTED FUNDS OR TO A  
[00:35:47] NONPROFIT EVERYTHING MOUNTAIN BIKE  
[00:35:49] ALLIANCE FROM ITS OWN PACE FUND,  
[00:35:51] ALLOWING ONE CONTINUED DEVELOPMENT OF  
[00:35:53] THE PARK TRAIL NETWORK TODAY. THE  
[00:35:55] CONDITION THE PORT HAS NEVER BEEN  
[00:35:56] BETTER. I PREVIOUSLY STATED TO THE PORT  
[00:35:59] COMMISSION URGENCY TO RECONSIDER THE  
[00:36:01] SAME PROPOSAL TO REMOVE THE LARGE  
[00:36:03] PORTION, 55 ACRES OF THE PARK FROM  
[00:36:06] PUBLIC ACCESS TO BE DEVELOPED INTO  
[00:36:08] EMPLOYEE PARKING IS PROJECT NAMED L SIX  
[00:36:12] IS CURRENTLY STILL IN A NEAR TERM SAMP  
[00:36:16] AGENDA. SOUNDS LIKE WE ALL KNOW THIS AT  
[00:36:18] THE TIME. I WAS THANKED BY THE  
[00:36:19] COMMISSION FOR BRINGING THE ATTENTION

[00:36:21] AND I WAS TOLD ALTERNATIVES WOULD BE  
[00:36:23] CONSIDERED. I SEE THAT I'M ALMOST OUT OF  
[00:36:25] TIME, SO I WON'T FINISH MY ENTIRE  
[00:36:27] STATEMENT. BUT I LIKE TO FINISH BY  
[00:36:29] URGING THE COMMISSION TO TAKE ACTION NOW  
[00:36:32] TO REMOVE THIS FROM THE SAMP AGENDA. I  
[00:36:34] DON'T HAVE THE TIME TO GO INTO THE  
[00:36:36] REASONS WHY, BUT I BELIEVE THE NUMBER  
[00:36:38] ONE REASON SHOULD BE THE FIRST WORD IN  
[00:36:41] SAMP, WHICH IS SUSTAINABILITY. THANKS FOR  
[00:36:43] YOUR TIME. I APPRECIATE IT.  
[00:36:46] THANKS VERY MUCH, RUSSELL. I'M GLAD TO  
[00:36:49] KNOW THAT WE ACTUALLY GAVE AN ACE GRANT.  
[00:36:51] I DIDN'T KNOW THAT. NEXT, PLEASE. WE  
[00:36:54] APPRECIATE IT. YES. OUR NEXT SPEAKER IS  
[00:36:57] MICKEY RICHARDSON.  
[00:37:00] GOOD AFTERNOON, COMMISSIONERS, AND THANK  
[00:37:02] YOU. EVERYONE IN ATTENDANCE AS WELL.  
[00:37:04] IT'S A REAL HONOR TO BE HERE TODAY  
[00:37:06] REPRESENTING HUNA TOTEM CORPORATION AND  
[00:37:08] THE PEOPLE OF HUNA, ALASKA, AND THE  
[00:37:10] EMPLOYEES OF ICY STRAIGHT POINT. FOR  
[00:37:13] MANY OF YOU, IT MIGHT SEEM ODD THAT  
[00:37:14] SOMEONE FROM ALASKA IS COMMENTING HERE  
[00:37:16] TODAY. HOWEVER, WE ARE ALL CONNECTED.  
[00:37:18] SEATTLE IS PIVOTAL IN THE SUCCESS OF  
[00:37:20] HUNA TOTEM AND ARE MORE THAN  
[00:37:23] 1,450 ALASKA NATIVE  
[00:37:24] SHAREHOLDERS. HALF OF OUR SHAREHOLDERS  
[00:37:27] LIVE IN THE REMOTE COMMUNITY OF HUNA IN  
[00:37:28] ALASKA, WHICH IS THE LOCATION OF OUR  
[00:37:31] CRUISE PORT. THE PORT LOCATED ABOUT 900  
[00:37:33] MILES NORTH OF YOU IN SEATTLE, 35 MILES  
[00:37:37] WEST OF JUNO AND ALSO FIVE MILES SOUTH  
[00:37:40] OF OUR HOMELANDS OF GLACIER BAY. WE ARE  
[00:37:44] AN ISLAND. OUR COMMUNITY IS PRIMARILY  
[00:37:46] CONNECTED BY AIR LIGHT AIR SERVICE AND  
[00:37:49] ALSO ALL OF OUR GOODS COME BY BARGE FROM  
[00:37:52] SEATTLE. ALONG WITH ALL OF OUR GOODS  
[00:37:54] FROM SEATTLE. THE PORT OF SEATTLE ALSO  
[00:37:56] DIRECTLY IMPACTS OUR ECONOMY. OUR  
[00:37:59] DESTINATION, ISOSTRATE POINT, IS ONE OF  
[00:38:01] THE FOUR PRIMARY LARGE CRUISE SHIP PORTS  
[00:38:03] IN ALASKA, SERVICING ALL MAJOR CRUISE  
[00:38:06] LINES SELLING TO ALASKA. AND ESPECIALLY  
[00:38:08] THIS SEASON, ALL OF OUR VISITORS WILL BE  
[00:38:10] COMING THROUGH THE PORT OF SEATTLE. ICY  
[00:38:13] STRAIGHT POINT IS A BEAUTIFUL PLACE IN  
[00:38:15] ALASKA. IT'S HOME OF THE LARGEST  
[00:38:17] CONCENTRATION OF COASTAL BROWN BEARS.  
[00:38:19] WE HAVE OVER 200 WHALES THAT CALL OUR  
[00:38:21] WATERS HOME. WE FEEL YOU'RE THE LARGEST  
[00:38:23] ZIP LINE WITH SIX LINES DROPPING OVER  
[00:38:25] 1,600 FEET. ICY STRAIGHT POINT HAS  
[00:38:27] BEAUTIFUL WATERFRONT RESTAURANTS, BUT  
[00:38:29] MORE IMPORTANTLY, WE OFFER 31 TOURS,  
[00:38:32] WHICH ALL INCLUDE HUNA NATIVE CULTURE AS  
[00:38:35] A CORE COMPONENT. OUR PORT IS 100%  
[00:38:38] NATIVE OWNED AND 80% OF OUR WORKFORCE IS  
[00:38:41] NATIVE AND ALASKA HIRE.  
[00:38:45] WE THINK THAT WE'RE DOING TOURISM RIGHT  
[00:38:47] OVER THE LAST YEAR ICY STRAIGHT POINT, WON  
[00:38:49] PORT OF THE YEAR BY SEA TRADE, BEATING

[00:38:51] OUT ST PETERSBURG, RUSSIA AND OVER  
[00:38:55] ENGLAND. OUR AWARD CAME TO US BECAUSE OF  
[00:38:57] OUR 2019 RATINGS AND ALSO OUR CONTINUED  
[00:39:00] DEVELOPMENT DURING THE PANDEMIC. WE  
[00:39:03] ADDED THE SECOND LARGE CRUISE SHIP DOCK  
[00:39:04] AND ALSO THE WILDERNESS LANDING, AND WE  
[00:39:08] INVESTED OVER 85,000,000 DOLLARS. AND I  
[00:39:11] JUST WANTED TO ADD THAT AT THIS POINT WE  
[00:39:12] HAVE SEEN ZERO VISITORS TO THIS AREA.  
[00:39:15] SO HAVING SEATTLE OPEN THIS YEAR IS  
[00:39:17] SIGNIFICANT TO OUR COMMUNITY OF 760  
[00:39:20] PEOPLE. SO ONCE AGAIN, THANK YOU,  
[00:39:22] SEATTLE, FOR YOUR SUPPORT TO HUNA TOTEM  
[00:39:25] ALASKA NATIVE SHAREHOLDERS GOING TO  
[00:39:28] THESE FOR YOUR COMMITMENT TO HOME  
[00:39:29] BIRTHING AND SENDING SHIPS TO ICY  
[00:39:32] STRAIGHT POINT. WELL, THANK YOU, MR  
[00:39:35] RICHARDSON, FOR BRINGING US THE ALASKA  
[00:39:38] PERSPECTIVE. ONE OF THE BENEFITS OF  
[00:39:40] HAVING ONLINE CALLS SAVE THAT TRIP.  
[00:39:44] ALRIGHT. THANK YOU VERY MUCH. AND CLERK  
[00:39:48] HART, PLEASE CALL THE NEXT SPEAKER.  
[00:39:50] YES, OUR NEXT SPEAKER IS NO AMY MAXWELL.  
[00:39:57] HELLO. MY NAME IS AMY MAXWELL. I'M  
[00:40:00] COMMENTING ON LOT L-6-1 500 SPOT  
[00:40:04] SAM PROPOSED PARKING LOT THAT WOULD  
[00:40:06] DESTROY ACRES OF FOREST IN NORTH SEATAC  
[00:40:08] PARK ME WHERE I LIVE. I'M A VOLUNTEER  
[00:40:11] FOREST STEWARD IN THIS PARK. THE LOT  
[00:40:13] WOULD ALSO DESTROY MOUNTAIN BIKE TRAILS  
[00:40:15] USED BY GENERATIONS AND THOUSANDS FROM  
[00:40:17] ACROSS THE REGION. IT WOULD HARM  
[00:40:19] ADJACENT USE OF ADJACENT HIGHLIGHT  
[00:40:21] BOTANICAL GARDENS AND PAT RYAN  
[00:40:22] PLAYFIELDS. IT WOULD DISPLACE COUNTLESS  
[00:40:25] BIRDS. IT'S SURROUNDING NEIGHBORHOODS  
[00:40:27] WHICH SIT RIGHT UNDER THE AIRPORT'S.  
[00:40:28] FLIGHT PATHS ARE STATE DESIGNATED AS  
[00:40:30] HIGHLY IMPACTED BECAUSE OF ENVIRONMENTAL  
[00:40:32] HEALTH DISPARITIES MOSTLY FROM AIRPLANE  
[00:40:35] POLLUTION RAINING DOWN ON OUR DIVERSE,  
[00:40:37] MODERATE TO LOWER INCOME RESIDENCE.  
[00:40:40] OBJECTIONS WERE MADE TO THE LOT TWO  
[00:40:42] YEARS AGO DURING SUPER REVIEW. I FIND NO  
[00:40:44] EVIDENCE OF SUBSTANTIVE RESPONSE TO  
[00:40:46] THEM. NOW, A PETITION SIGNED BY OVER  
[00:40:48] 1,500 PEOPLE, INCLUDING ELECTED OFFICIALS  
[00:40:50] AND SIX JURISDICTIONS CALLED ON YOU TO  
[00:40:52] ACT. BUT PORT STAFF INSTRUCTS  
[00:40:55] COMMISSIONERS. THEY MAY NOT EVEN SPEAK  
[00:40:56] OF ACTION. HAVE COMMISSIONERS REQUESTED  
[00:40:59] FROM STAFF A LEGAL BASIS FOR THIS  
[00:41:01] BLANKET GAG RULE? HAVE YOU DETERMINED  
[00:41:03] ITS LEGAL BOUNDARIES? COMMISSIONERS  
[00:41:05] SERVE THE PEOPLE, NOT PORT STAFF. THERE  
[00:41:07] IS LEGAL ROOM FOR YOU TO ACT. YOU MUST  
[00:41:09] FIND IT. SAMPS TECHNICAL MEMO SIX GIVES  
[00:41:12] A PARKING GARAGE ALTERNATIVE BUT FINDS  
[00:41:14] THAT DESTROYING OUR FOREST IS BETTER FOR  
[00:41:16] COST AND WAREHOUSES. THERE ARE  
[00:41:18] ALTERNATIVES INCLUDING AND BEYOND THE  
[00:41:21] PARKING GARAGE. YOU MUST FIND THEM.  
[00:41:23] COMMISSIONERS. COMMISSIONERS STEINBRUECK



[00:41:24] CHARACTERIZED OUR PLEAS FOR ACTION AS A  
[00:41:27] POLITICAL CONTROVERSY. YOU ARE THE  
[00:41:29] POLITICIAN RUNNING FOR REELECTION. WERE  
[00:41:31] PEOPLE TRYING TO BREATHE. HAVE EMPATHY.  
[00:41:34] PLEASE COMMISSIONERS. ALL OF YOU,  
[00:41:35] PLEASE LIVE UP TO YOUR POWER. IF YOU ARE  
[00:41:38] SO UNABLE TO DO THAT THAT YOU ALLOW THE  
[00:41:40] UNNECESSARY DESTRUCTION OF ACRES OF OLD  
[00:41:43] FORESTS IN AN HIGHLY IMPACTED COMMUNITY.  
[00:41:45] WE ARE IN DEEP CLIMATE TROUBLE. WE NEED  
[00:41:48] YOUR LEADERSHIP THROUGH THE NEXT YEAR  
[00:41:49] YEARS TO GUIDE US TO CLIMATE GOALS.  
[00:41:52] THANK YOU. THANK YOU, MAM.  
[00:41:56] WE GAVE THE SAMP PUBLIC  
[00:42:00] COMMENTS. SCOPING COMMENTS. WE HAVE A  
[00:42:02] SCOPING COMMENT REPORT THAT REVIEWED ALL  
[00:42:04] THE COMMENTS THAT WERE RECEIVED, AND I  
[00:42:07] BELIEVE WE HAVE RESPONSES TO THEM. SO  
[00:42:09] I'M NOT SURE IF YOU IT SHOULD BE ONLINE  
[00:42:11] ON THE SAMP WEBSITE. SO TO THE DEGREE  
[00:42:13] THAT WE HAVE HEARD, I THINK IT SHOULD BE  
[00:42:16] WELL DOCUMENTED. AND AS EXECUTIVE METRUCK  
[00:42:19] HAS SAID, NO DECISIONS ARE MADE ON THIS.  
[00:42:21] THESE THINGS COME BEFORE THE COMMISSION  
[00:42:23] AT THEIR TIME AFTER THE ENVIRONMENTAL  
[00:42:25] REVIEW, WHERE ALL THESE COMMENTS THAT  
[00:42:27] YOU'VE RAISED TO US REPEATEDLY WILL BE  
[00:42:29] THOROUGHLY CONSIDERED. SO PLEASE DO NOT  
[00:42:31] ACCUSE OF DECISIONS THAT WE HAVEN'T MADE  
[00:42:33] ALREADY. BUT THANK YOU SO MUCH FOR  
[00:42:35] MAKING SURE THIS DOES NOT EVADE OUR  
[00:42:38] ATTENTION. BUT CLERK HART, COULD YOU  
[00:42:40] PLEASE CALL THE NEXT PERSON? THANK YOU.  
[00:42:42] OUR NEXT SPEAKER IS DENNIS MCDONALD.  
[00:42:46] ARE YOU GOING TO ADD THAT TO THE NOTES?  
[00:42:48] THE I'M SORRY WITHOUT  
[00:42:52] I APOLOGIZE TO EVERYBODY. WE HAVE A  
[00:42:55] WHOLE LOT OF PEOPLE WHO ARE NOT MUTING  
[00:42:57] THEMSELVES TODAY, SO WE'RE TRYING TO  
[00:42:59] MUTED AS QUICKLY AS POSSIBLE. OUR NEXT  
[00:43:02] SPEAKER IS DENNIS MCDONALD. HI.  
[00:43:05] THANK YOU. COMMISSIONERS AND ATTENDEES.  
[00:43:07] I'M DENNIS MCDONALD, PRESIDENT AND  
[00:43:09] MAJORITY OWNER OF ALASKA COACH TOURS.  
[00:43:11] ALASKA COAST TOURS IS AN EMPLOYEE OWNED  
[00:43:13] MOTOR COACH TOUR OPERATOR WITH  
[00:43:15] HEADQUARTERS IN JUNO, ALASKA, IN  
[00:43:17] SEATTLE, WASHINGTON. WE PROVIDE MOTOR  
[00:43:20] COACH TOURS AND TRANSPORTATION FOR  
[00:43:21] VARIOUS CRUISE LINES SAILING TO ALASKA,  
[00:43:24] VISITING THE KEY PORTS ALONG THE INSIDE  
[00:43:26] PASSAGE. IN 2015, OUR COMPANY EXPANDED  
[00:43:29] TO SEATTLE UNDER THE BRAND PACIFIC  
[00:43:30] ALASKA TOURS, WITH THE GOAL OF PROVIDING  
[00:43:32] A LINK TO CRUISE SHIP SAILING FROM THE  
[00:43:35] PORT OF SEATTLE TO ALASKA. COMBINED,  
[00:43:37] OUR COMPANY PROVIDES OVER 40 FULLTIME  
[00:43:39] JOBS, AND DURING THE PEAK SUMMER MONTHS  
[00:43:42] WE HIRE ABOUT 170 EMPLOYEES. OVERALL,  
[00:43:45] THE CRUISE INDUSTRY REPRESENTS 80% OF  
[00:43:47] OUR OVERALL REVENUE. 60% OF THAT REVENUE  
[00:43:50] IS DIRECTLY RELATED TO THE CRUISE SHIPS  
[00:43:51] THAT DEPART FROM THE PORT OF SEATTLE.

[00:43:54] THE CANCELLATION OF THE 2020 CRUISE  
[00:43:56] SEASON WAS DEVASTATING FOR OUR EMPLOYEE  
[00:43:57] OWNED BUSINESS AS IT WAS FOR THOUSANDS  
[00:43:59] OF BUSINESSES. DEPENDING ON THE CRUISE  
[00:44:01] INDUSTRY, WE WERE ABLE TO KEEP OUR  
[00:44:03] FULLTIME STAFF CONNECTED TO THE COMPANY  
[00:44:05] BUT LOST A VALUABLE CONNECTION TO OUR  
[00:44:07] LARGER SEASONAL STAFF WHO USED THE PEAK  
[00:44:09] SUMMER MONTHS TO SUPPLEMENT THEIR  
[00:44:10] INCOME. IN SEATTLE, ALMOST 100% OF OUR  
[00:44:13] STAFF OUR LOCAL RESIDENTS ABOUT HALF  
[00:44:15] DRIVE SCHOOL BUS FOR THE SCHOOL DISTRICT  
[00:44:17] DURING THE WINTERTIME BEFORE THEY COME  
[00:44:19] TO WORK FOR US DURING THE PEAK SUMMER  
[00:44:20] MONTHS. TOGETHER, THIS PROVIDES A  
[00:44:22] NECESSARY YEARROUND INCOME AND AS A WIN  
[00:44:24] WIN, KEEPING VALUABLE DRIVERS WORKING  
[00:44:26] THROUGHOUT THE YEAR, TAKING OUR KIDS TO  
[00:44:28] SCHOOL AND HANDLING THE CRUISE  
[00:44:30] PASSENGERS DURING THE SUMMER.  
[00:44:31] FORTUNATELY, THE NEWS OF THE CRUISE  
[00:44:33] RETURNING IN 2021 HAS BEEN A LIFESAVER  
[00:44:36] FOR OUR BUSINESS, ITS EMPLOYEES AND MANY  
[00:44:38] SMALL BUSINESSES DEPENDING ON THE CRUISE  
[00:44:40] VISITATION. ALTHOUGH THE SEASON WILL BE  
[00:44:42] MINIMAL, IT WILL HELP RECONNECT OUR  
[00:44:44] EMPLOYEES AND CONTRIBUTE TO PREPARING  
[00:44:46] FOR WHAT LOOKS LIKE A RECORD. 2022. I  
[00:44:49] WANT TO THANK YOU FOR YOUR LEADERSHIP  
[00:44:51] AND ALSO BRINGING BACK THIS IMPORTANT  
[00:44:53] INDUSTRY TO THE STATE OF ALASKA AS WELL  
[00:44:55] AS WASHINGTON. THANK YOU.  
[00:44:57] THANK YOU, DENNIS. CLERK HART, COULD YOU  
[00:45:01] PLEASE CALL THE NEXT SPEAKER? YES. OUR  
[00:45:03] NEXT SPEAKER IS ASHTON ALLISON.  
[00:45:07] GOOD AFTERNOON, COMMISSIONERS AND ALL OF  
[00:45:09] THOSE IN ATTENDANCE TODAY. MY NAME IS  
[00:45:11] ASHTON ALLISON AND I SERVE AS THE  
[00:45:13] ECONOMIC DEVELOPMENT AND RECOVERY  
[00:45:15] DIRECTOR FOR THE KING COUNTY EXECUTIVE  
[00:45:16] OFFICE. I'M GLAD TO BE HERE TODAY TO  
[00:45:19] SPEAK FIRST ABOUT KING COUNTY SUPPORT OF  
[00:45:21] THE RETURN TO CRUISING THE SUMMER,  
[00:45:23] WHICH AS MANY OF THE TESTITUDE TODAY,  
[00:45:25] IS AN EXTREMELY IMPORTANT ECONOMIC  
[00:45:27] DRIVER FOR OUR REGION. AND THEN  
[00:45:29] SECONDLY, TO SPEAK A LITTLE BIT ABOUT  
[00:45:30] OUR PARTNERSHIP WITH THE PORT ON THE  
[00:45:32] PORT AGREEMENTS FOR THE CRUISE INDUSTRY,  
[00:45:34] WHICH WILL ENSURE OPTIMAL SAFETY FOR  
[00:45:37] PASSENGERS AND OUR RESIDENTS DURING THIS  
[00:45:39] EXCITING TIME, WHAT WILL BE THE RETURN  
[00:45:42] TO CRUISING? SO FIRST OFF, WEARING MY  
[00:45:44] HAT AS AN ECONOMIC DEVELOPMENT  
[00:45:45] PRACTITIONER AND SORT OF A DATA GEEK, I  
[00:45:48] JUST WANT TO REITERATE A FEW DATA POINTS  
[00:45:50] REGARDING THE LOST ECONOMIC IMPACT TO  
[00:45:52] OUR REGION IN 2020. BASED ON THE DATA  
[00:45:55] I'VE SEEN, I UNDERSTAND THAT IT WAS  
[00:45:58] PROJECTED TO BE A RECORD BREAKING SEASON  
[00:46:00] THAT AMOUNTED TO ALMOST 900,000,000 IN  
[00:46:03] REVENUE TO LOCAL BUSINESSES, WHICH MANY  
[00:46:05] OF WHICH ARE UNIQUE IN ICONIC

[00:46:06] DESTINATIONS AND TOURIST DRAWS, OVER  
[00:46:09] 4,000,000 AND REGIONAL ECONOMIC ACTIVITY  
[00:46:11] AND 1,500 TOTAL JOBS. THESE ARE  
[00:46:13] TREMENDOUS LOSSES WITH MANY RIPPLE  
[00:46:16] EFFECTS TO OUR REGION AND ULTIMATELY OUR  
[00:46:19] RESIDENTS LIVELIHOODS. I ALSO UNDERSTAND  
[00:46:22] THAT CRUISE VESSELS HAVE BEEN SAILING  
[00:46:23] SUCCESSFULLY IN SOME OTHER PARTS OF THE  
[00:46:25] WORLD AND IN THE US. I UNDERSTAND  
[00:46:28] CRUISING IS EXPECTED TO START THIS MONTH  
[00:46:30] FROM FLORIDA. I KNOW THAT THE PORT AND  
[00:46:34] ITS PARTNERS ARE TRACKING ALL OF THESE  
[00:46:36] EVENTS CLOSELY FOR LESSONS LEARNED,  
[00:46:37] WHICH IS CERTAINLY REASSURING.  
[00:46:39] SECONDLY, I JUST WANT TO QUICKLY SAY  
[00:46:41] THAT KING COUNTY AND THE PORT OF SEATTLE  
[00:46:42] HAVE WORKED TIRELESSLY ON PORT  
[00:46:44] AGREEMENTS TO DEFINE THE CRUISE LINE'S  
[00:46:45] LOCAL OPERATIONS PLANS AND ENSURE  
[00:46:48] OPTIMAL SAFETY FOR PASSENGERS AND  
[00:46:50] RESIDENTS OF OUR REGION. THESE  
[00:46:52] AGREEMENTS INCLUDE EMBARKATION AND  
[00:46:54] DISEMBARKATION PROCEDURES, SCREENING,  
[00:46:57] TESTING, SOCIAL DISTANCING, EMERGENCY  
[00:47:00] RESPONSE PLANS, TRAINING, LANDBASED  
[00:47:02] STAFF, CLEANING AND SANITIZING LANDSIDE  
[00:47:04] SPACE. AND SEATTLE IN KING COUNTY,  
[00:47:07] PUBLIC HEALTH WERE PROVIDED  
[00:47:08] OPPORTUNITIES FOR FEEDBACK ON THESE  
[00:47:11] OPERATIONAL PLANS, AND AN EXTERNAL  
[00:47:13] REVIEW WAS CONDUCTED BY AN INDEPENDENT  
[00:47:16] EPIDEMIOLOGIST. SO I KNOW I'M OUT OF  
[00:47:18] TIME, BUT THANK YOU FOR HAVING ME TODAY.  
[00:47:20] THANK YOU FOR TAKING THE TIME. ASHTON  
[00:47:23] CLERK HART, PLEASE CALL THE NEXT  
[00:47:26] SPEAKER. THANK YOU. THE NEXT SPEAKER IS  
[00:47:28] JORDAN VAN BOST.  
[00:47:33] JORDAN, IF YOU'RE CALLING IN BY  
[00:47:35] TELEPHONE, STAR SIX TO UNMUTE. HI. MY  
[00:47:37] NAME IS JORDAN VAN ROSE. CAN YOU HEAR ME  
[00:47:40] WEEKEND? JORDAN? YES. GOOD AFTERNOON,  
[00:47:43] COMMISSIONERS AND PORT STAFF. I'M A  
[00:47:46] MEMBER OF THE GROUP SEATTLE CRUISE  
[00:47:47] CONTROL PARENTS AND AN ADVOCATE FOR  
[00:47:49] THOSE WHO CAN'T BE HERE, INCLUDING OTHER  
[00:47:51] SPECIES OF LIVING BEINGS WHO HAVE JUST  
[00:47:53] AS MUCH OF A RIGHT TO A SUSTAINABLE  
[00:47:55] ECOLOGY, INCLUDING CLIMATE AS HUMANS.  
[00:47:58] THE HEAT DOME THAT HAS SMASHED  
[00:48:01] TEMPERATURE RECORDS ACROSS THE WESTERN  
[00:48:03] US IS ABOUT TO TAKE UP RESIDENTS HERE IN  
[00:48:05] OUR STATE. WITH THREE DAYS IN THE MID  
[00:48:07] 90'S PREDICTED STARTING THIS WEEKEND,  
[00:48:10] THE CONNECTION BETWEEN FOSSIL FUEL  
[00:48:13] CONSUMPTION AND THE CLIMATE EMERGENCY IS  
[00:48:16] REAL, AND I JUST FEEL A NEED TO TEMPER  
[00:48:20] THE EXCITEMENT OVER THE LAUNCH OF THE  
[00:48:22] CRUISE SEASON AND JUST THROW A LITTLE  
[00:48:25] DOSE OF REALITY. AND THAT GOOD BUSINESS  
[00:48:28] MODEL IS PART OF WHAT'S,  
[00:48:34] YOU KNOW, BRINGING OUR PLANET TO THE  
[00:48:37] VERGE OF UNSUSTAINABILITY FOR ALL LIFE.  
[00:48:40] AND RECENTLY I READ A GLOWING UPDATE ON

[00:48:43] THE PORT WEBSITE FILED UNDER COUNT DOWN  
[00:48:46] TO CRUISE, WHICH HIGHLIGHTED THE  
[00:48:48] BENEFITS OF THE CRUISE INDUSTRY TO THE  
[00:48:50] HUNA CLINKTE. AS A WHITE PERSON WHO  
[00:48:54] HAS BENEFITED FROM RACISM AND  
[00:48:56] COLONIALISM, IT IS NOT MY PLACE TO  
[00:48:58] CRITICIZE THE SOVEREIGN RIGHTS OF  
[00:48:59] INDIGENOUS COMMUNITIES AS THEY MAKE  
[00:49:01] DECISIONS ON HOW TO GENERATE REVENUE TO  
[00:49:04] MEET THE VERY REAL SURVIVAL NEEDS OF  
[00:49:05] THEIR PEOPLE. HOWEVER, I WOULD POINT OUT  
[00:49:08] THAT HISTORICALLY WHITE COLONIAL POWER  
[00:49:10] STRUCTURES HAVE FREQUENTLY EMPLOYED A  
[00:49:12] DIVIDE TACTIC. IT DIVIDES NATIVE  
[00:49:15] COMMUNITIES VERY PROMISING BENEFITS TO  
[00:49:17] THOSE WITHIN THE TRIBE WHO ACCEPT SUCH  
[00:49:19] BENEFITS, LIKE DOCKING PRIVILEGES FOR  
[00:49:22] CRUISE SHIPS. THIS IS THE REALITY OF  
[00:49:24] DISASTER CAPITALISM. AND UNTIL NATIVE  
[00:49:27] TRIBES HAVE ALTERNATIVE OPPORTUNITIES  
[00:49:30] AND REPARATIONS, HOW CAN WE EXPECT THEM  
[00:49:33] TO MAKE ANY OTHER DECISION? SO WE  
[00:49:35] SHOULDN'T BE CELEBRATING THAT THEY  
[00:49:38] PARTICIPATE IN THIS BUSINESS AS AN  
[00:49:39] IMPLIED ENDORSEMENT OF OUR ECONOMIC  
[00:49:42] SYSTEM. THANK YOU FOR YOUR TIME.  
[00:49:48] THANK YOU, RON. I'M TAKING OFFENCE BY  
[00:49:51] YOU PROJECTING ON SOMEBODY ELSE'S  
[00:49:53] SOVEREIGN INTEREST, BUT I'LL LET THE  
[00:49:55] NEXT SPEAKER, PLEASE. OUR NEXT SPEAKER  
[00:49:57] IS PRESTON HARAHAH. GOOD AFTERNOON,  
[00:50:01] COMMISSIONERS AND ATTENDEES. MY NAME IS  
[00:50:04] PRESTON CARNAHAN, THE WEST COAST  
[00:50:06] DIRECTOR OF DESTINATIONS AT ROYAL  
[00:50:08] CARIBBEAN GROUP, WHICH INCLUDES ROYAL  
[00:50:10] CARIBBEAN INTERNATIONAL CELEBRITY  
[00:50:12] CRUISES AND SILVERSEA CRUISES. WE'RE  
[00:50:14] EXCITED TO HAVE A TOTAL OF FOUR SHIPS  
[00:50:16] HOME PORTING IN SEATTLE DURING THIS  
[00:50:18] UNUSUAL 2021 SEASON.  
[00:50:20] AS I LOOK FORWARD TO SERENADE OF THE  
[00:50:23] SEAS ARRIVAL AND THEN DEPARTURE FROM  
[00:50:26] SEATTLE FOR ALASKA ON JULY NINETEENTH.  
[00:50:29] I ALSO REFLECT ON THIS PAST YEARS MANY  
[00:50:32] MEETINGS THAT I AND MY CRUISE LINE  
[00:50:33] COLLEAGUES PARTICIPATED IN WITH THE PORT  
[00:50:35] OF SEATTLE MANAGING DIRECTOR, STEPHANIE  
[00:50:39] JOHN STEVENS, DIRECTOR OF CRUISE. MIKE  
[00:50:40] MCLAUGHLIN, AND THEIR TEAMS, INCLUDING  
[00:50:42] MARIE AND ROSIE, HAVE REMAINED FULLY  
[00:50:44] ENGAGED DURING THIS TIME, FOR WHICH I  
[00:50:46] WOULD LIKE TO EXPRESS MY APPRECIATION.  
[00:50:48] AFTER 15 MONTHS, OUR HEALTHY RETURN TO  
[00:50:51] SERVICE IS NOW A REALITY. ASIA BASED  
[00:50:55] QUANTUM OF THE SEAS HAS SUCCESSFULLY  
[00:50:57] SAILED FROM SINGAPORE SINCE THE END OF  
[00:50:59] LAST YEAR AND EARLIER THIS MONTH  
[00:51:01] CRUISING RESUMED IN THE CARIBBEAN. WHAT  
[00:51:03] THIS MEANS TO US HERE IN SEATTLE IS THAT  
[00:51:05] ALTHOUGH CRUISING WILL RESTART GUIDED BY  
[00:51:08] A NEW SET OF ENHANCED PROTOCOLS, WE  
[00:51:11] SHOULD BE CONFIDENT THAT THE PAST YEAR  
[00:51:12] WAS SPENT PREPARING FOR THIS MOMENT.

[00:51:14] BEST PRACTICES LEARNED AND TESTED  
[00:51:17] THROUGHOUT THE WORLD ARE IMPLEMENTED ON  
[00:51:19] THE SHIP SAILING OUT OF SEATTLE. ROYAL  
[00:51:22] REMAINS COMMITTED TO OPERATING OUR SHIPS  
[00:51:24] AND TERMINAL IN SEATTLE WITH THE HEALTH  
[00:51:26] AND SAFETY OF THE PUBLIC AND CRUISE  
[00:51:29] PASSENGERS IS OUR TOP PRIORITY. AND  
[00:51:31] ALSO, ACCORDING TO THE CDC'S CONDITIONAL  
[00:51:34] SAIL ORDER PROTOCOLS WHICH WERE  
[00:51:36] PRESENTED TO THE PORT OF SEATTLE IN  
[00:51:37] WASHINGTON STATE AS THE BASIS FOR THE  
[00:51:40] PORT AGREEMENTS CURRENTLY IN PLACE THIS  
[00:51:43] PAST WEEK'S. NEWS IN THE CASE CONCERNING  
[00:51:45] THE STATE OF FLORIDA AND THE CDC DOES  
[00:51:47] NOT AFFECT THE PORT AGREEMENTS OR THE  
[00:51:49] HEALTH AND SAFETY PROTOCOLS BETWEEN  
[00:51:51] ROYAL CARIBBEAN AND THE PORT OF SEATTLE.  
[00:51:53] IN CLOSING, THANK YOU TO THE PORT OF  
[00:51:55] SEATTLE FOR YOUR ONGOING COOPERATION AND  
[00:51:58] SUPPORT, ESPECIALLY RECENTLY IN  
[00:52:00] EXECUTING THE MEMORANDUM OF AGREEMENT.  
[00:52:02] AND I LOOK FORWARD TO CELEBRATING OUR  
[00:52:04] SHIPS, CREW MEMBERS AND GUESTS RETURN TO  
[00:52:07] SEATTLE IN THE NEAR FUTURE. THANK YOU.  
[00:52:10] THANK YOU, PRESTON. AND CLERK HART,  
[00:52:13] I BELIEVE WE HAVE TO JUST ONE MORE  
[00:52:15] SPEAKER. YES. IRIS ANTMAN,  
[00:52:20] GOOD AFTERNOON, COMMISSIONERS AND  
[00:52:24] ATTENDEES. MY NAME IS IRA ANTMAN AND I'M  
[00:52:27] A MEMBER OF SEATTLE CRUISE CONTROL, A  
[00:52:29] GROUP WHOSE ORIGINAL PURPOSE WAS TO  
[00:52:31] OPPOSE CRUISE SHIP EXPANSION TO TERMINAL  
[00:52:34] 46. DURING OUR WORK OVER THE PAST ONE  
[00:52:37] AND A HALF YEARS, IN MY LEARNING ABOUT  
[00:52:40] THE PORT MISSIONS AND ABOUT THE CRUISE  
[00:52:43] BUSINESS, IT HAS BECOME OVERWHELMINGLY  
[00:52:44] CLEAR THAT THE CRUISE INDUSTRY IS AN  
[00:52:47] EXTREMELY DIRTY AND HARMFUL INDUSTRY FOR  
[00:52:51] SEVERAL REASONS, INCLUDING ITS FUEL  
[00:52:53] CONTRIBUTING GREATLY TO LOCAL AIR AND  
[00:52:55] WATER POLLUTION, HARM TO MARINE LIFE,  
[00:52:58] NEGATIVE EFFECT TO LARGE SEGMENTS OF  
[00:53:00] LOCAL COMMUNITIES, UNFAIR CREW LABOR  
[00:53:04] PRACTICES, TAX EVASION AND LOCAL  
[00:53:06] JURISDICTIONS, AND THE OVERSIZED IMPACT  
[00:53:09] ON GLOBAL WARMING AS A CONSEQUENCE OF  
[00:53:12] GREENHOUSE GAS EMISSIONS. YOU WILL GET  
[00:53:14] SOME LOCAL BUSINESS OWNERS HERE IN  
[00:53:16] SEATTLE AND IN ALASKA. THAT TOUT THE  
[00:53:18] BENEFITS, BUT THEY ARE NOT THE MAJORITY  
[00:53:20] OF FOLKS WHO WILL SUFFER FROM THE  
[00:53:22] NEGATIVE CONSEQUENCES. AND AS THE PORT  
[00:53:24] HAPPILY AND LIVELY ADVERTISES THE  
[00:53:27] RESTART OF CRUISING, I FIND IT  
[00:53:29] DISAPPOINTING AND UNCONSCIONABLE THAT IT  
[00:53:32] CONTINUES TO IGNORE THE IMPACT OF THIS  
[00:53:35] NONESSENTIAL LEISURE ACTIVITY ON PEOPLE  
[00:53:37] IN PLACES THAT ARE, IN MANY CASES JUST  
[00:53:40] STRUGGLING TO SURVIVE. JUST BECAUSE SOME  
[00:53:42] PEOPLE WANT TO CRUISE TO ALASKA DOESN'T  
[00:53:46] MEAN THEY SHOULD. EVERYTHING WE DO HAS  
[00:53:48] AN IMPACT ON EVERYTHING ELSE AND  
[00:53:50] BEHAVING AS IF OUR ACTIONS ARE ONLY

[00:53:52] ABOUT OURSELVES. OUR COMFORT AND OUR  
[00:53:54] ENJOYMENT IS THE EPITOME OF  
[00:53:56] MATERIALISTIC CONSUMER CULTURE, THE  
[00:53:59] CULTURE THAT IS DESTROYING OUR PLANET  
[00:54:01] AND INCREASING CLIMATE REFUGEES.  
[00:54:03] ACCORDING TO THE UNITED NATIONS HIGH  
[00:54:05] COMMISSIONER ON REFUGEES, 20,000,000  
[00:54:08] PEOPLE WORLDWIDE ARE BEING DISPLACED  
[00:54:11] EVERY YEAR DUE TO CLIMATE CHANGE, AND  
[00:54:13] IT'S A DEVASTATING IMPACTS. THIS NUMBER  
[00:54:16] WILL ONLY INCREASE. ITS BOLD MEASURES  
[00:54:18] AREN'T TAKEN TO SUBSTANTIALLY DECREASE  
[00:54:21] THE CAUSES OF GLOBAL WARMING. IT'S TIME  
[00:54:24] TO WAKE UP COMMISSIONERS AND RETHINK  
[00:54:26] YOUR BUSINESS AND YOUR RESPONSIBILITIES.  
[00:54:28] THANK YOU. WELL, THANK YOU,  
[00:54:32] IRIS. IF THAT IS INDEED THE LAST PUBLIC  
[00:54:35] COMMENT A PART, ARE THERE ANY CAN YOU  
[00:54:38] SUMMARIZE ANY OF THE WRITTEN COMMENTS?  
[00:54:39] I DIDN'T SEE IT. I'M SORRY, I DIDN'T SEE  
[00:54:43] YOUR NAME ON THE LIST. WHO IS THIS? I  
[00:54:46] KNOW, SEAN. I SUBMITTED PUBLIC COMMENT.  
[00:54:49] I SENT AN EMAIL EARLIER YESTERDAY.  
[00:54:51] ACTUALLY, I'M SORRY. SEAN, WHAT IS YOUR  
[00:54:54] LAST NAME? SO, YES,  
[00:54:57] SHANNON, THAT DID NOT GET TO ME. I  
[00:54:59] APOLOGIZE FOR THAT. LET ME GO AHEAD AND  
[00:55:01] GET THE TIMER UP. COMMISSIONER FELLEMAN.  
[00:55:04] NO PROBLEM. AND GO  
[00:55:08] AHEAD. SEAN. YEAH. I SENT  
[00:55:12] AN EMAIL REGARDING THIS PROPOSITION TO  
[00:55:14] BUILD A PARKING LOT IN THE NORTH SEATAC  
[00:55:16] PARK. PRIMARILY, I WAS SUGGESTING  
[00:55:19] ALTERNATIVES. I'VE NOTICED THAT THERE'S  
[00:55:21] A FEW AREAS AROUND THE AIRPORT THAT HAVE  
[00:55:24] ABANDONED BUILDINGS IN THEM, AND I SENT  
[00:55:27] SOME OF THE ADDRESSES IN MY EMAIL AS  
[00:55:29] WELL AND SPECIFIC INFORMATION. I CAN  
[00:55:31] ALSO SEND FOLLOW UP INFORMATION ON SOME  
[00:55:33] OF THESE LOCATIONS JUST TO KIND OF REACH  
[00:55:36] A COMPROMISE WHERE I UNDERSTAND THERE  
[00:55:38] MIGHT BE THIS NEED FOR ADDITIONAL I  
[00:55:40] DON'T KNOW IF IT'S GOING TO BE A MULTI  
[00:55:41] STORY PARKING LOT OR SURFACE LEVEL  
[00:55:43] PARKING LOT, BUT THERE'S AREAS THAT CAN  
[00:55:45] BE USED WITHOUT NEEDING TO FALL TREES,  
[00:55:47] BUT COULD ACTUALLY JUST BE USED  
[00:55:49] REPOSSESSING THESE OLD ABANDONED  
[00:55:51] BUILDINGS THAT ARE SOUTH OF SORT OF THE  
[00:55:52] RUNWAYS ALONG 28 AVENUE SOUTH. AND I WAS  
[00:55:55] ALSO THINKING THAT THERE'S A LOT OF  
[00:55:57] SURFACE LEVEL PARKING LOT ACROSS ALONG  
[00:56:00] INTERNATIONAL BOULEVARD. THOSE COULD  
[00:56:02] ALSO BE USED AS AN ALTERNATIVE IF THE  
[00:56:04] CITY'S OF THE PORT OF SEATTLE,  
[00:56:06] ACTUALLY, I'M SORRY, IS WILLING TO BUY  
[00:56:08] SOME OF THOSE PROPERTIES. THEY'RE ALL  
[00:56:09] SURFACE LEVEL AND THEY'RE NOT BUILT  
[00:56:11] DENSE. AND WE ALL KNOW THAT BUILDING  
[00:56:14] DENSE IS PROBABLY A BETTER ALTERNATIVE  
[00:56:16] THAN FALLING TREES, ESPECIALLY AS MANY  
[00:56:18] OF THESE SPEAKERS WHO HAVE BROUGHT THEIR  
[00:56:20] CONCERNS REGARDING CLIMATE CHANGE AND

[00:56:22] THE DEEP STABILIZATION OF THE CLIMATE.  
[00:56:24] THEY'VE ALLUDED TO THIS BECAUSE YOU HAVE  
[00:56:27] TO UNDERSTAND YOU FALL TREES AT THAT  
[00:56:29] SIZE THAT EXIST IN NORTH SEATAC PART.  
[00:56:32] YOU CAN PLANT THOUSANDS OF TREES,  
[00:56:35] RIGHT? THOUSANDS OF BABY TREES, BUT IT  
[00:56:37] WOULD TAKE HUNDREDS OF YEARS TO FIX THE  
[00:56:39] AMOUNT OF CARBON THAT THOSE TREES THAT  
[00:56:41] ARE ALREADY FULLY MATURE NOR SEATAC PARK  
[00:56:44] COULD OFFSET. SO YOU CAN'T JUST SAY,  
[00:56:47] OH, WELL, WE'LL FALL THOSE TREES, BUT  
[00:56:48] WE'LL JUST PLANT MORE TREES TO OFFSET  
[00:56:50] CARBON. THAT WOULDN'T MAKE SENSE.  
[00:56:52] MATHEMATICALLY. YOU HAVE TO YOU'D HAVE  
[00:56:54] TO KNOW FOR 100 YEARS OR SO, MAKE SURE  
[00:56:57] THAT THOSE TREES LIVE AND THAT THEY  
[00:56:58] REACH THEIR FULL HEIGHT BEFORE THEY CAN  
[00:57:01] EVEN BEGIN TO OFFSET THE SAME LEVEL OF  
[00:57:03] CARBON AS THE TREES THAT CURRENTLY EXIST  
[00:57:04] AT THE PARK. TO JUST SAYING WE'RE GOING  
[00:57:07] TO PLANT MORE TREES BY FALLING TREES,  
[00:57:08] IT WOULDN'T MAKE ANY SENSE. SO THAT'S  
[00:57:10] WHY I SUGGESTED THE ALTERNATIVE  
[00:57:11] LOCATIONS, AND I'D BE GLAD TO MEET WITH  
[00:57:13] THE PORT OF SEATTLE TO FOLLOW UP ON  
[00:57:15] THESE ALTERNATIVE LOCATIONS, AND THEN  
[00:57:17] ALSO TALK ABOUT THESE ABANDONED  
[00:57:19] BUILDINGS AROUND THE AIRPORT THAT COULD  
[00:57:21] EASILY BE REPOSSESSED, AND YOU CAN PUT A  
[00:57:23] NICE PARKING LOT FOR YOUR EMPLOYEES.  
[00:57:24] AND THAT'S MY ONLY COMMENT, BUT I'D LOVE  
[00:57:26] TO FOLLOW UP IF YOU GUYS HAVE ANY  
[00:57:27] QUESTIONS. THANK YOU.  
[00:57:29] THANK YOU. SEAN CLERK  
[00:57:33] HART, THANK YOU. GOOD AFTERNOON, MR  
[00:57:36] COMMISSION PRESIDENT, MEMBERS OF THE  
[00:57:38] COMMISSION AND EXECUTIVE DIRECTOR  
[00:57:39] METRUCK. WE HAVE EIGHT WRITTEN COMMENTS  
[00:57:41] RECEIVED TODAY. THESE HAVE ALL BEEN  
[00:57:44] DISTRIBUTED IN ADVANCE OF THE MEETING  
[00:57:45] AND WILL BE INCLUDED AS PART OF THE  
[00:57:47] MEETING RECORD. THE FIRST COMES FROM  
[00:57:49] KEVIN BANYAN, WHO WRITES AN OPPOSITION  
[00:57:51] TO BUILDING AN EMPLOYEE PARKING LOT AT  
[00:57:53] ALL SIX AND IN SUPPORT OF MAINTAINING  
[00:57:56] OPEN SPACE AS PART FOR THE RESIDENTS OF  
[00:57:59] THE AREA. HE REQUESTS THE ELIMINATION OF  
[00:58:01] THE SITE FROM THE PORT META SIPA  
[00:58:03] PROJECTS. SARAH SHISLEY WRITES.  
[00:58:06] REGARDING THE REGION BASING A RECORD  
[00:58:08] BREAKING HEAT WAVE THAT SCIENTISTS  
[00:58:09] PREDICTABLE LED TO A MEGA DROUGHT AND  
[00:58:12] INTENSE WILDFIRE SEASON, SHE STATES THAT  
[00:58:14] THE HEAT WAVE IS BEING EXASPERATED BY  
[00:58:17] THE CLIMATE CRISIS, WHICH IN TURN IS  
[00:58:19] CAUSED BY CO2 EMISSIONS IN OUR  
[00:58:22] ATMOSPHERE AND THAT SEATAC IS A MAJOR  
[00:58:24] CONTRIBUTOR TO THE CLIMATE CRISIS, WITH  
[00:58:26] OVER 40% OF KING COUNTY CO2 EMISSIONS  
[00:58:28] COMING FROM THE BURNING OF FUEL PUMPED  
[00:58:30] AT SEATAC. SHE ASKED THAT THE PORT TAKE  
[00:58:32] RESPONSIBILITY FOR THESE EMISSIONS AND  
[00:58:34] HALT ANY EXPANSION OF SEATAC AIRPORT.

[00:58:38] BERNADINE LEND ASKED THE COMMISSION THAT  
[00:58:41] WHEN DOING PROJECTIONS FOR FUTURE  
[00:58:43] FLIGHTS, INFRASTRUCTURE, ETC TO PLEASE  
[00:58:45] CONSIDER HOW ELECTRIC PLANES WILL CHANGE  
[00:58:47] TRANSPORTATION, INCLUDING THE NUMBER OF  
[00:58:49] RUNWAYS, PARKING LOTS AND ROADS, ETC  
[00:58:52] THAT WOULD BE NEEDED. SHE SUBMITTED  
[00:58:54] WRITTEN DOCUMENTATION FROM THE RECENT  
[00:58:55] COMMERCIAL AVIATION COORDINATION  
[00:58:57] COMMISSION MEETING BELOW WITH  
[00:59:01] DATA FOR THE COMMISSION REVIEW.  
[00:59:04] APOLOGIES. I'VE GOT A LITTLE BIT OF  
[00:59:06] FEEDBACK NOW. OUR NEXT WRITTEN TESTIMONY  
[00:59:09] RECEIVED FROM TYROL HEADLAND, WHO ALSO  
[00:59:12] WRITES REGARDING SUMMER HEAT, WILD FIRE  
[00:59:15] SEASON AND CLIMATE CRISIS CAUSED BY CO2  
[00:59:16] EMISSIONS. HE REQUESTS THAT THE PORT  
[00:59:18] TAKE RESPONSIBILITY FOR REDUCING  
[00:59:20] EMISSIONS AND HALT ANY EXPANSION OF THE  
[00:59:22] AIRPORT. CHARLA DODD WRITES TO SAY THAT  
[00:59:25] SEATAC AIRPORT EXPANSION MUST BE HALTED IN  
[00:59:27] THE FACE OF THE CLIMATE CRISIS FUELED  
[00:59:29] EMERGENCIES. WE ARE CURRENTLY  
[00:59:31] EXPERIENCING UNPRECEDENTED STARTS TO  
[00:59:33] WILDFIRE SEASON, RECORD BREAKING HEAT  
[00:59:35] WAVE AND MEGA DROUGHT IN THE WEST.  
[00:59:37] SEATAC ACCOUNTS FOR 43% OF KING COUNTY  
[00:59:41] CO2 EMISSIONS. WE CANNOT AFFORD TO  
[00:59:43] INCREASE FLIGHT CAPACITY BUT MUST WORK  
[00:59:44] TOWARD IMMEDIATE FEET GROWTH. MEGAN  
[00:59:47] LASTS, A RESIDENT NEAR NORTH SEATAC  
[00:59:49] PARK, RATES IN OPPOSITION TO THE PARKING  
[00:59:51] LOT L SIX PROJECT AND ASK THAT THE AREA  
[00:59:54] REMAIN OPEN SPACE. ROBERT ROB SURIER OF  
[00:59:58] THE WASHINGTON STATE DEPARTMENT OF  
[00:59:59] COMMERCE WRITES REGARDING THE IMPACT OF  
[01:00:01] THE PANDEMIC ON TOURISM AND REBUILDING  
[01:00:03] COMMERCE AND THE CRUISE SECTOR. HE  
[01:00:05] SUPPORTS THE SAFE REOPENING OF THE  
[01:00:07] CRUISE INDUSTRY AND SUPPORTS EFFORTS TO  
[01:00:09] BRING TOURISM BACK TO ITS PRE PANDEMIC  
[01:00:11] LEVELS. AND THEN FINALLY, JORDAN VAN  
[01:00:14] BOST SUBMITTED WRITTEN COMMENTS AND  
[01:00:15] SUPPORT OF HIS SPOKEN COMMENTS TODAY.  
[01:00:17] AND THAT CONCLUDES THE WRITTEN TESTIMONY  
[01:00:19] RECEIVED. MR COMMISSIONER PRESIDENT,  
[01:00:22] WELL, THANK YOU VERY MUCH. I APPRECIATE  
[01:00:25] THAT CLERK HART AND SO HEARING NO  
[01:00:27] FURTHER TESTIMONY WILL MOVE TO THE  
[01:00:30] CONSENT AGENDA. SO ITEMS  
[01:00:35] ON THE CONSENT AGENDA ARE CONSIDERED  
[01:00:37] ROUTINE AND WILL BE ADOPTED BY ONE  
[01:00:39] MOTION. ITEMS REMOVED FROM  
[01:00:43] THE CONSENT AGENDA WILL BE CONSIDERED  
[01:00:44] SEPARATELY IMMEDIATELY AFTER ADOPTION OF  
[01:00:46] THE REMAINING CONSENT AGENDA. ITEMS.  
[01:00:48] WE'VE HEARD OF ONE CONSIDERATION OF  
[01:00:52] AN ITEM TO BE PULLED TODAY. AT THIS  
[01:00:55] TIME, THE CHAIR WILL ENTERTAIN A MOTION  
[01:00:57] TO APPROVE THE CONSENT AGENDA COVERING  
[01:00:59] ITEMS 8 B-C AND E. SO  
[01:01:04] THAT'S 8-A-B-C AND E.  
[01:01:07] JUST FOR THE RECORD, COMMISSIONERS.



[01:01:09] STEINBRUECK. DID YOU STILL WANT TO PULL  
[01:01:10] IT JUST FOR CLARIFICATION? I DO HAVE  
[01:01:13] QUESTIONS AND COMMENTS ON IT. THANK YOU.  
[01:01:15] YES, I'D LIKE TO PULL IT.  
[01:01:18] THANK YOU, SIR. OKAY, SO DO I HAVE  
[01:01:21] A MOTION FOR THE CONSENT AGENDA COVERING  
[01:01:25] 8 A TO C AND 8 E. SO MOVED  
[01:01:30] SECOND. ALRIGHT, SO THE MOTION IS THE  
[01:01:33] MADE AND SECONDED.  
[01:01:37] COMMISSIONERS, PLEASE SAY YES OR NO WHEN  
[01:01:39] YOUR NAME IS CALLED FOR APPROVAL OF THE  
[01:01:42] CONSENT AGENDA. ITEM 8 D BEGINNING  
[01:01:44] WITH COMMISSIONERS STEINBRUECK. YES. THANK  
[01:01:47] YOU. COMMISSIONER CHO. AYE. THANK YOU,  
[01:01:50] COMMISSIONER CALKINS. AYE. THANK YOU,  
[01:01:53] COMMISSIONER FELLEMAN. AYE. THANK YOU.  
[01:01:57] YOU HAVE FOUR YESSSES AND ZERO NOS FOR  
[01:01:59] THIS ITEM. SO THE MOTION PASSES. THANK  
[01:02:02] YOU. AND THEN IF YOU WOULD LIKE ME TO  
[01:02:04] READ 8 D INTO THE RECORD, MR.  
[01:02:06] COMMISSION PRESIDENT, I WOULD VERY MUCH  
[01:02:08] APPRECIATE THAT. THANK YOU. THANK YOU.  
[01:02:10] THIS IS ITEM 8 D AUTHORIZATION FOR  
[01:02:13] THE EXECUTIVE DIRECTOR TO DIRECT STAFF  
[01:02:16] TO AWARD AND EXECUTE MAJOR CONSTRUCTION  
[01:02:17] PUBLIC WORKS CONTRACT FOR MC-0320533  
[01:02:23] PIER 66 ANTHONY'S BELL HARBOR  
[01:02:25] INTERNATIONAL CONFERENCE CENTER AND  
[01:02:27] CRUISE TERMINAL ROOF UPGRADE WITH BEST  
[01:02:30] CONTRACTING SERVICES INCORPORATED FOR  
[01:02:32] 1,895,000 WITH A WMBE  
[01:02:36] COMPONENT OR COMMITMENT OF AUTHORIZATION  
[01:02:40] WILL INCREASE THE TOTAL AUTHORIZED  
[01:02:42] BUDGET FROM 2,209,000  
[01:02:49] DOLLARS TO 2,809,000 DOLLARS.  
[01:02:55] VERY GOOD. THANK YOU.  
[01:02:59] THANK YOU, PRESIDENT. COMMISSIONERS,  
[01:03:03] THIS IS A REQUEST AUTHORIZED AS I SPOKE  
[01:03:05] ABOUT BEFORE, ADDITIONAL FUNDING FOR  
[01:03:07] PIER 66 ROOF UPGRADE PROJECT. TWO BIDS WERE RECEIVED,  
[01:03:11] BOTH CAME IN ABOVE OUR  
[01:03:13] ESTIMATE, PRIMARILY DUE TO THE PANDEMIC  
[01:03:15] DRIVEN MATERIAL AND LABOR COST  
[01:03:17] INCREASES. WE'RE ASKING FOR YOUR  
[01:03:18] APPROVAL OF THIS PROJECT TO SUPPORT  
[01:03:20] CRUISE AND CONFERENCE FACILITY OPERATIONS  
[01:03:22] AND PRESERVE THIS PORT ASSETS.  
[01:03:26] WE HAVE AVAILABLE TO ANSWER QUESTIONS ARE  
[01:03:28] ROD JACKSON CAPITAL PROJECT MANAGER,  
[01:03:30] SEAPORT MANAGEMENT. JAMES TRUHAN,  
[01:03:33] SENIOR REAL ESTATE MANAGER, CENTRAL  
[01:03:35] HARBOR MANAGEMENT ADMINISTRATOR. AND  
[01:03:39] ALSO ME AND RICE ARE DIVERSITY AND  
[01:03:41] CONTRACTING DIRECTOR.  
[01:03:44] COMMISSIONER STEINBREUCK, WOULD YOU LIKE  
[01:03:46] THEM TO MAKE A PRESENTATION? WE JUST HAD  
[01:03:48] SOME QUESTIONS YOU'D LIKE DO IT. I WOULD  
[01:03:50] BE HAPPY TO THROW OUT MY QUESTIONS IF  
[01:03:53] THAT WILL EXPEDITE THIS MATTER.  
[01:03:56] SINCE I WAS THE ONE CALLED IT OFF OF  
[01:03:59] THE CONSENT, I'M NOT HAPPY WITH THE  
[01:04:02] RESULT HERE OF 5% PARTICIPATION  
[01:04:07] IT IS FAR BELOW OUR GOAL OF TRIPLING

[01:04:11] THE INCLUSION OF MINORITY WOMEN OWNED  
[01:04:14] BUSINESS ENTERPRISES, DISADVANTAGED  
[01:04:17] BUSINESS ENTERPRISES. AND RECENTLY WE  
[01:04:19] WERE TOUTING OUR ACCOMPLISHMENTS FROM  
[01:04:23] OVER THE PAST SEVERAL YEARS. THAT  
[01:04:25] DIRECTIVE WAS PASSED BY THE COMMISSION,  
[01:04:28] I BELIEVE IN 2019 AND  
[01:04:32] IT CALLED FOR TWO THINGS, NOT JUST ONE.  
[01:04:34] AND I THINK IN THE FUTURE, WHEN WE GET A  
[01:04:37] REPORT OUT OR A MEMO, IT SHOULD ADDRESS  
[01:04:40] THE TWO PRIMARY GOALS, WHICH IS THE CASH  
[01:04:42] VALUE OF THE MINORITY  
[01:04:46] WOMEN OWNED CONTRACTOR PARTICIPATION AS A  
[01:04:49] PERCENT OF THE TOTAL, WHICH WE CALL FOR  
[01:04:51] 15% AS A GENERAL BLANKET POLICY  
[01:04:55] AND A TRIPLING OF PARTICIPATION.  
[01:04:58] SO THERE ARE ACTUALLY TWO METRICS THERE.  
[01:05:01] THE MEMO DOESN'T CLARIFY WHICH ONE IT  
[01:05:03] EVEN REFERS TO. IT JUST SAYS 5%  
[01:05:06] COMMITMENT, WHICH IS WELL BELOW BOTH OF  
[01:05:08] THOSE GOALS. I NOTE THAT THIS IS AN OUT  
[01:05:12] OF STATE CALIFORNIA CONTRACTOR, NOTHING  
[01:05:15] AGAINST OUT OF STATE CONTRACTORS, AND  
[01:05:17] THAT THERE WAS ONLY TWO BID PROPOSALS,  
[01:05:20] BOTH OF WHICH WERE SIGNIFICANTLY HIGHER  
[01:05:23] THAN WHAT THE ENGINEERS ESTIMATE WAS.  
[01:05:25] IN THIS CASE, THE LOW BID WAS 26% ABOVE  
[01:05:29] THE ESTIMATE. THE PORT STAFF ENGINEERS  
[01:05:33] ESTIMATE. THAT CALLS FOR SOME  
[01:05:34] EXPLANATION. I DO KNOW THAT WE'VE HAD  
[01:05:36] SOME ADDITIONAL ESCALATION OF MATERIALS  
[01:05:41] ESCALATION AND LABOR RATES. WE ARE  
[01:05:44] MOVING OUT OF THE COVID PERIOD,  
[01:05:46] HOWEVER. AND SO I HAD ASKED, WHEN DO WE  
[01:05:48] EXPECT TO SEE THINGS TO FLATTEN OUT WITH  
[01:05:51] REGARD TO COVID DRIVEN PREMIUMS ON  
[01:05:55] THESE CONTRACTS? ARE WE JUST GOING TO  
[01:05:57] KEEP HEARING INTO THE FUTURE THAT  
[01:06:00] THERE'S A PREMIUM ADDED TO IT? WHY ONLY  
[01:06:03] TWO BIDDERS? WHY SUCH A LOW NUMBER?  
[01:06:06] I STILL HAVEN'T HEARD A GOOD  
[01:06:07] EXPLANATION. THERE'S GOT TO BE MORE  
[01:06:09] WOMEN MINORITY ON BUSINESS CONTRACTORS  
[01:06:12] IN THE REGION THAT ARE ENGAGED IN THE  
[01:06:16] TYPES OF WORK UNDER THIS CONTRACT,  
[01:06:18] WHICH IS PRIMARILY A ROOFING AND PAVING,  
[01:06:21] I BELIEVE, ON THE DECK AT ANTHONY'S,  
[01:06:26] THAT'S ABOUT IT. I JUST HAVE TO EXPRESS  
[01:06:28] MY DISAPPOINTMENT HERE. I THINK WE  
[01:06:30] SHOULD ALWAYS HAVE A DETAILED  
[01:06:33] EXPLANATION WHEN OUR WHEN  
[01:06:37] OUR THE RESULTS FAR UNDER PERFORM  
[01:06:42] OUR GOALS. SO I'M STICKING IT TO YOU NOW  
[01:06:45] ON THIS. I'M LOOKING AT YOU, TOO,  
[01:06:48] BECAUSE YOU'RE THE DIRECTOR. THERE WE  
[01:06:50] GO. ALL RIGHT. [crosstalk 01:06:55] I'M SORRY. IS THERE A  
[01:06:56] FORMALITY THAT I NEED? I WANTED TO MAKE  
[01:06:57] SURE. I THINK YOU SHOULD ALL BE GIVEN  
[01:07:00] THE CHANCE TO ADDRESS THE QUESTION. MIAN  
[01:07:03] AND YOU'RE THE TOP MAN. SO GO FOR IT.  
[01:07:05] OKAY. HEALTH. AND FIRST OF ALL, I DO  
[01:07:08] APPRECIATE ALL YOU COMMISSIONERS REALLY  
[01:07:10] TAKING A LOOK AT THE WMBE GOALS

[01:07:12] ASPIRATIONAL GOALS THAT COME THROUGH  
[01:07:14] YOUR DESK FOR APPROVAL. SO THAT'S  
[01:07:16] AWESOME. I REALLY HOPE. I'M GLAD YOU'RE  
[01:07:18] CONTINUE REALLY LOOKING AT IT AND  
[01:07:19] STICKING IT TO US IF YOU THINK THAT  
[01:07:21] SOMETHING LOOKS A FOUL. SO I WANT TO  
[01:07:24] MAKE SURE I SAY THAT OUT FRONT. SECOND  
[01:07:26] THING IS, AS PART OF THE DIVERSITY AND  
[01:07:29] CONTRACTING POLICY DOCUMENT STATEMENT,  
[01:07:32] WE SET 15% PORT WIDE  
[01:07:35] GOAL. RIGHT. AND WE ALSO  
[01:07:39] HAVE AS PART OF THAT GOAL SET,  
[01:07:44] WE HAVE ALL THE DIFFERENT DIVISIONS HAVE  
[01:07:46] NON CONSTRUCTION GOALS ASSOCIATED  
[01:07:52] WITH IT. BUT FOR CONSTRUCTION  
[01:07:54] SPECIFICALLY, WE ACTUALLY DO SET GOALS  
[01:07:58] ON A PROJECT BY PROJECT BASIS.  
[01:08:01] SO IT'S NOT A GENERAL OVERALL  
[01:08:07] PORT WIDE GOAL FOR UNDER CONSTRUCTION.  
[01:08:09] IT'S SAID UNDER CONSTRUCTION  
[01:08:13] BY CONSTRUCTION BASIS. HENCE, YOU'RE  
[01:08:15] SEEING AS PART OF THE MEMOS AND  
[01:08:17] DOCUMENTS UNDER THOSE CONSTRUCTION  
[01:08:19] PROJECTS, YOU WILL SEE THOSE SPECIFIC  
[01:08:22] WMBE GOALS UNDER CONSTRUCTION AS  
[01:08:26] WELL. ACTUALLY, YOU'LL SEE IT IN ALL OF  
[01:08:27] THEM. BUT FOR CONSTRUCTION SPECIFICALLY,  
[01:08:29] WE SET IT UP. AND AS PART OF THE  
[01:08:31] CONSTRUCTION PROJECTS, WE MAP IT BASED  
[01:08:34] OFF OF THE WORK  
[01:08:38] SCOPE ITEMS, AS WELL AS THE  
[01:08:42] AVAILABILITY OF THOSE WOMEN MINORITY  
[01:08:45] BUSINESSES UNDER THE WASHINGTON  
[01:08:48] WASHINGTON STATE OFFICE OF WOMAN AND  
[01:08:51] MINORITY BUSINESS ENTERPRISES DATABASE,  
[01:08:53] WHICH IS PUBLICLY SEARCHED. AND SO UNDER  
[01:08:56] THAT PARTICULAR DATABASE, YOU WILL BE  
[01:08:58] ABLE TO ANYBODY CAN SEARCH THAT DATABASE  
[01:09:01] AND IDENTIFY, PER INDUSTRY  
[01:09:05] TYPE, THROUGH THE NORTH AMERICAN INDUSTRY  
[01:09:07] CLASSIFICATION SYSTEM, WHO'S  
[01:09:11] OUT THERE UNDER THE CERTIFIED WMBE  
[01:09:14] BUSINESSES. AND THAT IS THE BASELINE IN  
[01:09:16] WHICH WE LEVERAGE. SO FOR THIS  
[01:09:18] PARTICULAR PROJECT, SPECIFICALLY, WHEN  
[01:09:21] WE ACTUALLY LOOK UNDER THE ONE WEBSITE  
[01:09:24] FOR THOSE CERTIFIED WOMAN MINORITY  
[01:09:26] BUSINESSES TO HELP SET THOSE  
[01:09:28] ASPIRATIONAL GOALS,  
[01:09:31] AND WE SCRUBBED IT, TAKING A LOOK HARD  
[01:09:35] AT IT. IT WAS ONLY SEVEN MOVING A  
[01:09:37] MINORITY CERTIFIED BUSINESSES THAT ARE  
[01:09:40] IDENTIFIED ON THAT PARTICULAR DATABASE  
[01:09:43] AT THE TIME OF AT THE TIME OF REVIEW.  
[01:09:46] SO THEN WE ALSO TAKE A LOOK AT  
[01:09:50] THE, I GUESS, THE BROADER COMMUNITY  
[01:09:53] UNDER THAT NAIC CODE, THE NATIONAL  
[01:09:57] AMERICAN INDUSTRIAL CLASSIFICATION CODE.  
[01:09:59] AND YOU WILL SEE FROM THE  
[01:10:03] NUMERATOR VERSUS THE NOMINATOR, WE'RE  
[01:10:05] ALWAYS LOOKING. AND WE HAVE THAT GIVES  
[01:10:07] US KIND OF A POINT OF REFERENCE ABOUT  
[01:10:09] HOW MANY REALLY FOLKS CAN BE. HOW CAN WE

[01:10:12] ACTUALLY SET THAT GOAL? SO AS PART OF  
[01:10:14] THAT GOAL SETTING PROCESS, WE CAME UP  
[01:10:17] TO ABOUT 5%. SO AND  
[01:10:21] THIS IS NOT WITHSTANDING A PRIME BEING A  
[01:10:24] WMBE. SO I'M ASSUMING THE PRIME IS NOT  
[01:10:26] BEING A WMBE. SO IF THAT WAS CASE,  
[01:10:28] THERE WOULD BE A MUTE POINT  
[01:10:30] CONVERSATION. BUT AS PART OF THE SET UP,  
[01:10:32] THERE WAS ONLY ONE SUB ITEM UNDER  
[01:10:35] ROOFING, AND THAT WAS ONLY ONE  
[01:10:39] IN THE INDUSTRY CODE. AND SO WE LOOKED  
[01:10:42] AT THAT. AND THAT'S WHERE WE CAME UP  
[01:10:44] WITH THE 5%, BASED OFF OF THE AMOUNT OF  
[01:10:48] FIRMS, WMBE FIRMS THAT WERE IDENTIFIED  
[01:10:50] UNDER THAT BASIC BASELINE REVIEW.  
[01:11:00] ANY QUESTIONS IN REGARDS TO THAT?  
[01:11:03] REAL QUICK, BEFORE I FORGET. AND YOU  
[01:11:06] MENTIONED EARLIER, COMMISSIONER STEINBREUK,  
[01:11:09] YOU'RE RIGHT. THERE WAS ONLY TWO  
[01:11:12] BIDDERS, AND THE ONE BIDDER THAT  
[01:11:16] ACTUALLY THAT WAS AWARDED THAT  
[01:11:20] ACTUALLY MADE THE 5%  
[01:11:25] WAS THE LOW BIDDER, BUT THE ONE RIGHT  
[01:11:29] BEHIND IT, THE SECOND ONE DIDN'T EVEN  
[01:11:31] COME CLOSE TO IT. SO I'M  
[01:11:38] HAPPY ACTUALLY, THE LITTLE BIDDER  
[01:11:39] ACTUALLY MADE THAT, TO BE HONEST WITH  
[01:11:42] YOU, IF WE WENT TO 15%, I THINK IT  
[01:11:47] WILL BE A HARD STRUGGLE, AND THEN WE  
[01:11:50] WILL HAVE TO GO THROUGH AFFIRMATIVE  
[01:11:52] EFFORTS AND WHAT THEY DO TO GET OUT TO  
[01:11:55] IT. AND WE ALSO WANT TO MAKE SURE THAT  
[01:11:58] AND IF TO EVALUATE THOSE BUSINESSES,  
[01:12:01] THOSE PRIMES THAT ARE ACTUALLY GOING OUT  
[01:12:04] AND DOING THE OUTREACH TO FIND THOSE  
[01:12:07] FIRMS THAT CAN PARTICIPATE ON THOSE  
[01:12:08] PROJECTS. OKAY. WELL, ME AND  
[01:12:12] I ACCEPT YOUR EXPLANATION. I'M STILL NOT  
[01:12:14] HAPPY ABOUT IT. AND I DO THINK THAT MORE  
[01:12:16] AGGRESSIVE AFFIRMATIVE ACTION EFFORTS  
[01:12:18] THAT ARE CALLED FOR TO NOT RELY SOLELY  
[01:12:21] ON THE NAIC  
[01:12:25] CODE IN THE DATABASE BECAUSE THERE MAY  
[01:12:28] BE OTHER CONTRACTORS. THIS IS A  
[01:12:30] SUBSPECIALTY CONTRACTOR IN THE FIRST  
[01:12:31] PLACE. RIGHT. AND SO THERE ARE MULTIPLE  
[01:12:34] TRADES THAT GO INTO THAT TYPE OF WORK.  
[01:12:36] SO I WOULD JUST SAY I'M JUST NOT HAPPY  
[01:12:40] ABOUT IT. I KNOW YOU'RE NOT EITHER, BUT  
[01:12:42] IT'S SOMETHING IS BETTER THAN NOTHING,  
[01:12:45] I GUESS, IS THE WAY TO LOOK AT IT. BUT I  
[01:12:48] ALSO MADE A POINT ABOUT REPORTING OUT  
[01:12:49] THE VALUE OF THE SUB WORK. AND I DON'T  
[01:12:52] KNOW IF YOU BECAUSE THAT WAS PART OF THE  
[01:12:54] COMMISSION DIRECTIVE WAS HOW MUCH CASH  
[01:12:57] PARTICIPATION IS INVOLVED, BECAUSE  
[01:13:01] THAT'S PROBABLY EVEN MORE IMPORTANT,  
[01:13:02] YOU KNOW, AS A PERCENT, AND I THINK WE HAVE A 15%  
[01:13:06] GOAL FOR CASH VALUE PARTICIPATION  
[01:13:10] IN THE GENERAL CONTRACT. NO.  
[01:13:14] GREAT. FOR AS I MENTIONED EARLIER, THE  
[01:13:17] PROJECTS IS ACTUALLY IDENTIFIED.  
[01:13:19] THE CONSTRUCTION PROJECT GOALS ARE SET

[01:13:23] ON A CONSTRUCTION CONSTRUCTION AT  
[01:13:25] PERSPECTIVE. AND WHEN THESE GOALS  
[01:13:29] ARE ESTABLISHED AND ACTUALLY SENT A  
[01:13:32] YEAR. YOU GUYS DESK IT'S PRIOR TO THE  
[01:13:35] ACTUAL BID. OKAY, SO WE WILL  
[01:13:39] NOT BE ABLE TO WE WON'T HAVE THAT  
[01:13:41] INFORMATION BY TIME IT GETS TO YOU.  
[01:13:44] OKAY. I UNDERSTAND THAT. YEAH. OKAY,  
[01:13:47] THANKS. I'M FINISHED. THANKS. NO. IS  
[01:13:50] THERE ANYTHING ELSE, COMMISSIONER?  
[01:13:51] BECAUSE I WANT TO MAKE SURE I ANSWER ALL  
[01:13:53] THE NOMINATE HERE IF ANYBODY ELSE HAS  
[01:13:56] ANY QUESTIONS OR CONCERNS ABOUT THE  
[01:13:59] PROJECT. OKAY. YEAH, I DO  
[01:14:03] HAVE ONE LAST QUESTION, BUT I'LL WAIT  
[01:14:04] UNTIL OTHER COMMISSIONERS HAVE HAD A  
[01:14:06] CHANCE TO WAIT. IF THEY CARE TO.  
[01:14:08] COMMISSION PRESIDENT FELLEMAN, WOULD YOU  
[01:14:10] LIKE ME TO CALL THE ROLL, PLEASE? THANK  
[01:14:13] YOU. BEGINNING WITH COMMISSIONER, WE'RE  
[01:14:16] GOING BACKWARDS. COMMISSIONER CHO, NO  
[01:14:20] FURTHER QUESTIONS. I THINK THIS IS A AN  
[01:14:23] OPPORTUNITY TO HIGHLIGHT THE FACT THAT  
[01:14:25] WE CAN SET ALL THE BENCH MARKS WE WANT AND  
[01:14:28] SET ALL THE GOALS WE WANT. BUT IF WE  
[01:14:30] DON'T INVEST IN CREATING A PIPELINE SO  
[01:14:35] THAT WE ACTUALLY HAVE THE WMBE  
[01:14:37] BUSINESSES TO TO SERVICE OUR NEEDS,  
[01:14:40] THEN OUR GOALS DON'T MEAN SQUAT.  
[01:14:43] AND SO I APPRECIATE THIS CONVERSATION  
[01:14:47] THAT COMMISSIONER STEINBREUCK HAS  
[01:14:48] INITIATED. I, TOO, WAS INITIALLY A  
[01:14:52] LITTLE PUZZLED, BUT I THINK THIS JUST  
[01:14:55] FURTHER HIGHLIGHTS THAT THERE'S A LOT  
[01:14:57] MORE WORK TO BE DONE, AND IT'S NOT IN  
[01:15:00] THIS ISSUE OF REACHING SOME OF OUR WMBE  
[01:15:02] THE CONTRACTING GOALS IS NOT AS SIMPLE  
[01:15:05] AS GIVING THE CONTRACTS OUT TO WMBES. SO  
[01:15:08] THANK YOU, ME AND ROD AND JAMES FOR ALL  
[01:15:10] THE GREAT WORK YOU ALL DO. I KNOW IT'S  
[01:15:12] NOT EASY, AND I LOOK FORWARD TO TALKING  
[01:15:14] TO YOU ALL ABOUT HOW WE CAN MAKE THIS  
[01:15:16] BETTER FOR THE FUTURE. I APPRECIATE  
[01:15:19] THAT. THANK YOU, COMMISSIONER CHO.  
[01:15:22] COMMISSIONER CALKINS, AND ALSO TO  
[01:15:25] EMPHASIZE HOW AN ARTIFICIAL CONSTRAINT  
[01:15:28] LIKE I 200 MAKES THIS EVEN MORE  
[01:15:30] DIFFICULT AND HOW WE OUGHT TO KEEP  
[01:15:32] FIGHTING AGAINST THAT WHICH HAS BEEN A  
[01:15:36] LONG EFFORT OF OUR LEGISLATIVE AGENDA.  
[01:15:38] AND WE'LL CONTINUE TO SEARCH FOR WAYS TO  
[01:15:41] UNDO WHAT IS HARMFUL LEGISLATION STATE  
[01:15:45] LEVEL SO THAT WE CAN CONTINUE TO WORK TO  
[01:15:47] ENSURE THAT WE HAVE EQUITY AND OUR  
[01:15:49] ABILITY TO CONTRACT AND HIRE. SO THANKS,  
[01:15:51] MAN, FOR THE CLARIFICATION ON THIS. I  
[01:15:53] APPRECIATE IT. THANK YOU, COMMISSIONER.  
[01:15:55] THANK YOU. COMMISSIONER CALKINS,  
[01:15:57] COMMISSIONER FELLEMAN, WELL, THANK YOU  
[01:16:01] FOR HAVING THIS CONVERSATION,  
[01:16:03] COMMISSIONER STEINBRUECK, AND MEAN FOR  
[01:16:05] YOUR ELOQUENT RESPONSES. I DO WONDER WE  
[01:16:09] HAVE HEARD FROM VARIOUS FOLKS THAT OUR

[01:16:12] CONTRACTING PROCESS IS RATHER CUMBERSOME  
[01:16:16] AND DOES IT UNTO ITSELF DISCOURAGE SMALL  
[01:16:21] MINORITY ON BUSINESSES FROM ENTERING  
[01:16:23] INTO THE FRAY? AND I KNOW WE'VE WHAT  
[01:16:27] HAVE WE BEEN DOING TO WE'VE HEARD THIS  
[01:16:30] BEFORE, AND I'M JUST WONDERING IF YOU  
[01:16:32] COULD HELP US UNDERSTAND HOW WE'RE  
[01:16:34] TRYING TO OVERCOME THAT HURDLE. NO, I  
[01:16:37] APPRECIATE THE QUESTION. AND I WANT TO  
[01:16:39] GO BACK TO 2018 2019  
[01:16:42] JUST BY THE SETTING OF THE DIVERSITY AND  
[01:16:46] CONTRACTING POLICY IN WHICH YOU  
[01:16:48] COMMISSIONERS ESTABLISHED TO HELP  
[01:16:50] IDENTIFY AND BASELINE OF ESTABLISHING  
[01:16:55] INCLUSION PLANS AS PART OF THE  
[01:16:58] CONTRACTING PROCESS, MAKING SURE THAT WE  
[01:17:01] CONTINUE TO EXPAND OUR OUTREACH AND  
[01:17:05] PARTNERSHIPS WITH THE ETHNIC COMMUNITIES  
[01:17:08] EVEN MORE. SO WE HAVE CONTINUED TO  
[01:17:12] LOOK AT ALTERNATIVE WAYS TO BUNDLE OR  
[01:17:14] FIND OTHER OPPORTUNITIES TO FIND AND  
[01:17:19] EXPLORE THOSE, I GUESS,  
[01:17:23] THOSE MICRO BUSINESSES AND BUILDING THEM  
[01:17:27] UP. SO THAT WAY THEY COULD PARTICIPATE  
[01:17:29] ON SOME OF OUR SMALL WORKS OR OUR  
[01:17:30] SMALLER OUR PEAK TYPE CONTRACT. WE  
[01:17:33] ACTUALLY HAVE A GREAT PORT OF SEATTLE  
[01:17:37] SMALL BUSINESS PROGRAM CALLED PORTGEN  
[01:17:40] THAT HAS 101, 201 AND 301  
[01:17:43] ACCELERATOR TYPE EFFORTS TO HELP  
[01:17:45] CONTINUE TO DEVELOP. I GUESS THE STEPS  
[01:17:50] OF HELPING BUSINESSES CONTINUE TO NOT  
[01:17:52] ONLY NAVIGATE THE PORT OF SEATTLE, BUT  
[01:17:55] ALSO TO HELP THEM CONTINUE TO BE A  
[01:18:00] PARTNER WITH US FOR FUTURE CONTRACTS.  
[01:18:01] THERE'S A LOT OF WORK OUT THERE THAT WE  
[01:18:04] THE PORT DOES AT THE ECONOMIC ENGINE.  
[01:18:06] AND BECAUSE OF YOU GUYS AND A LOT OF THE  
[01:18:09] PORT STAFF, WE'RE CONTINUING TO CONTINUE  
[01:18:12] TO MOVE THE NEEDLE FORWARD AS CASE IN  
[01:18:14] POINT FROM OUR LAST YEAR'S REPORT.  
[01:18:18] AND SO ON OUR WAY TO TRY TO GET TO THAT  
[01:18:22] 15% AND ALSO THE NUMBER OF BUSINESSES.  
[01:18:25] SO I WANT TO MAKE SURE I SAY THIS OUT  
[01:18:27] LOUD. BACK IN 2016, WE ONLY DID TOTAL  
[01:18:30] FOR ONE MINORITY BUSINESS PARTICIPANTS.  
[01:18:34] BACK IN 2016 WAS 116 BUSINESS PORTWIDE.  
[01:18:38] 116. TODAY?  
[01:18:42] SO, AS OF 2020,  
[01:18:45] WE GOT UP TO 350 SOMETHING BUSINESSES.  
[01:18:48] I MEAN, THAT IS A HUGE TURNAROUND BASED  
[01:18:51] OFF OF A LOT OF THE GREAT WORK THAT A  
[01:18:53] LOT OF OUR PORT STAFF IS ACTUALLY DOING  
[01:18:55] TO HELP MOVE THE BALL. FOR NOW, I'M NOT  
[01:18:57] SAYING THAT WE'RE HERE, WE'RE NOT EVEN  
[01:18:59] CLOSE YET, BUT I AM SAYING THAT WE'RE  
[01:19:02] MOVING IN THE RIGHT DIRECTION. THANK YOU  
[01:19:06] SO MUCH. I SEE EXECUTIVE METRUCK WANTS TO  
[01:19:09] SAY SOMETHING, PERHAPS, BUT I'D LIKE TO  
[01:19:11] SEE IF I'M AT THE RISK OF JUMPING IN ON  
[01:19:14] ME AND IT DID HE FORGET ANYTHING RYDER  
[01:19:18] JAMES, THAT YOU WANT TO JUST FILL IN THE  
[01:19:19] GAP? ACTUALLY, THE BASE

[01:19:24] COST FOR THE BID DURING  
[01:19:27] MAY 15 TH WAS HIGH FOR THE MATERIAL  
[01:19:30] COSTS. TWO DAYS LATER, WE RECEIVED THE  
[01:19:33] DOCUMENT FROM THE AGC SAYING THAT THE  
[01:19:36] PRICES WERE HIGH, BUT THE PROJECT HAD  
[01:19:38] ALREADY BID PRETTY SOON. I JUST  
[01:19:42] GOT WORD THAT THE COST WILL GO DOWN FOR  
[01:19:45] MATERIALS, BUT WE DON'T KNOW WHAT THAT  
[01:19:48] COST WILL BE LATER OR IN THE FUTURE.  
[01:19:50] RATHER. ROD MAKES A GOOD POINT,  
[01:19:53] COMMISSIONER, AND I  
[01:19:57] THINK A LOT OF WHAT WE'RE SEEING OUR  
[01:19:59] CONTRACTORS PRICING UNCERTAINTY.  
[01:20:01] THERE'S A RARITY DYNAMIC TAKING PLACE,  
[01:20:03] RIGHT? WE'RE JUST COMING OUT OF WITH  
[01:20:05] RESPECT TO MATERIALS AND RESPECT TO  
[01:20:08] LABOR AND ALL OF THAT BEING PRICED INTO  
[01:20:12] THE QUESTION ABOUT THE DEALING WITH  
[01:20:14] THE PORT? WELL, IN PARTICULAR FOR PIER 66  
[01:20:17] AND CRUISE SEASON THAT WE'RE ABOUT TO  
[01:20:19] START, THE REQUIREMENTS THAT WE PLACE ON  
[01:20:22] THE CONTRACTOR TO AVOID DISRUPTING THAT  
[01:20:25] VERY, VERY VALUABLE PROCESS THAT WE  
[01:20:29] WANT TO CONTINUE, PUTS RESTRICTIONS ON  
[01:20:32] THEM TO JUST FURTHER AMPLIFIES THAT  
[01:20:34] UNCERTAINTY. SO I THINK THAT'S WHAT WE'RE  
[01:20:35] SEEING A LOT IS THE SURPRISING OF  
[01:20:37] UNCERTAINTY. THE DROP IN TIMBER COST IS  
[01:20:41] MAKING NEWS. IT'S UN. I MEAN, IT'S LIKE  
[01:20:45] BAD TIME TO HAVE BUILT A HOME LAST YEAR,  
[01:20:47] FOR SURE. SO THANK YOU SO MUCH FOR ALL  
[01:20:50] THESE EXPLANATIONS. EXECUTIVE METRUCK.  
[01:20:52] DO YOU HAVE ANYTHING TO CONCLUDE WITH?  
[01:20:53] NO, I THINK AT ALL.  
[01:20:57] ANYWAY, I APPRECIATE SHINING THE LIGHT  
[01:20:59] ON THE GREAT WORK OF SOME OF THE DUE  
[01:21:02] DILIGENCE THAT WE PUT IN BOTH ON THAT  
[01:21:04] SIDE, ON MEN AND HIS TEAM ON THAT SIDE,  
[01:21:07] AND THEN ALSO ON THE PROJECT SIDE.  
[01:21:10] COMMISSIONER STEINBRUECK OF LOOKING AT  
[01:21:11] THIS, BUT I THINK FOR US AND  
[01:21:16] I TAKE POINTS ON THAT AND CONTINUING TO  
[01:21:18] LOOK FOR WAYS TO DO BETTER.  
[01:21:20] AND HOW DO WE INCREASE THE SIZE OF  
[01:21:23] THE POOL THAT WE DRAW FROM ANYWAY? SO  
[01:21:25] WE'LL CONTINUE TO WORK ON THESE AND WE  
[01:21:27] APPRECIATE YOU SHINING THE LIGHT ON  
[01:21:29] THESE. THANK YOU. AND THEN COMMISSION  
[01:21:31] PRESIDENT FELLEMAN, I BELIEVE  
[01:21:32] COMMISSIONER STEINBRUECK HAD AN ADDITIONAL  
[01:21:34] QUESTION. I DO. THANKS. SORRY TO DRAG  
[01:21:37] THIS OUT, BUT I DID WANT TO ASK ABOUT  
[01:21:39] PRIORITY HIRE AND HOW THAT HAS BEEN  
[01:21:41] APPLIED TO THIS PROJECT AND WHEN AND HOW  
[01:21:43] IS IT APPLIED? THAT IS ANOTHER  
[01:21:46] CHALLENGE IN ITSELF, GIVEN THAT IT IS  
[01:21:49] LIMITED TO A POOL OF KING COUNTY  
[01:21:52] RESIDENCE WORKERS. AND I THINK FOR ONE,  
[01:21:56] IT SHOULD BE EXPANDED TO STATEWIDE, BUT  
[01:21:59] HIS PRIORITY HIRE EVEN A PART OF THIS  
[01:22:01] PROJECT GIVEN US AN OUTSIDE OUT OF STATE  
[01:22:04] CONTRACTOR.  
[01:22:06] OKAY. IS IT JUST SOMETHING THAT YOU JUST

[01:22:09] DON'T THINK IS IMPORTANT OR AS  
[01:22:12] A POLICY, IS IT NOT UNIFORMLY APPLIED  
[01:22:16] TO CONSTRUCTION PROJECTS? I DON'T  
[01:22:19] THINK IT'S INCLUDED FOR CONSTRUCTION  
[01:22:22] PROJECTS OR HIRE,  
[01:22:26] AND I DON'T WANT TO STEP ON ANY BIAS  
[01:22:28] POSE, BUT USING PRIORITY HIRE IS  
[01:22:31] DEFINITELY ASSOCIATED WITH AT LEAST AS  
[01:22:33] OF LAST YEAR. I CAN'T REMEMBER WHEN IT  
[01:22:36] WAS ESTABLISHED, BUT IT'S UNDER THOSE  
[01:22:39] PRODUCT LABOR AGREEMENTS. SO WHEN THOSE  
[01:22:41] PRODUCT LATER AGREEMENTS ACTUALLY ARE  
[01:22:43] ESTABLISHED, PRIORITY HIRE IS INTOW  
[01:22:46] WITH IT. OKAY, SO SO  
[01:22:52] THAT'S YOUR ANSWER BASICALLY ON THIS  
[01:22:55] PROJECT, ON THIS PROJECT, THERE'S NO  
[01:22:59] PLA WHAT AROUND THIS PROJECT. OKAY.  
[01:23:01] ALRIGHT. THANK YOU.  
[01:23:05] I'M SORRY. CLERK HART, I WAS JUST GOING  
[01:23:08] TO SAY INTRODUCE DAVE MCFADDEN,  
[01:23:11] MANAGING DIRECTOR OF ECONOMIC  
[01:23:12] DEVELOPMENT. IF THERE'S FURTHER  
[01:23:14] QUESTIONS ABOUT ALREADY HIRING,  
[01:23:21] PERHAPS WE CAN TAKE THIS UP OFFLINE.  
[01:23:25] AND ONCE AGAIN, THANK YOU FOR THAT  
[01:23:27] CONVERSATION, SOMETHING WE'RE ALWAYS  
[01:23:29] LOOKING AT IMPROVING ON. AND THANK  
[01:23:33] YOU, COMMISSIONER STEINBREUCK, AND ALL THE  
[01:23:36] FANTASTIC RESPONSE. LET US MOVE ON NOW.  
[01:23:39] WE ACTUALLY HAD A SHORT AGENDA TODAY,  
[01:23:41] BUT WE'RE MAKING SURE WE FILL IT OUT.  
[01:23:43] COMMISSION PRESIDENT FELLEMAN, WE NEED A MOTION AND  
[01:23:46] A SECOND AND A VOTE ON THIS ITEM. ALSO,  
[01:23:49] I'LL MOVE IT. I'LL SECOND IT AND  
[01:23:55] I CAN TAKE THE ROLE FOR VOTE BEGINNING  
[01:23:57] WITH COMMISSIONER STEINBREUCK. NO,  
[01:24:01] THANK YOU, COMMISSIONER CHO. YES.  
[01:24:06] THANK YOU, COMMISSIONER CALKINS. AYE. THANK  
[01:24:11] YOU, COMMISSIONER FELLEMAN. AYE.  
[01:24:14] THANK YOU. YOU HAVE THREE YESSES AND ONE  
[01:24:16] NO FOR THIS ITEM. WELL, THE MOTION  
[01:24:19] PASSES AND WE HAVE COMMISSIONER  
[01:24:23] BOWMAN EXCUSED. ALRIGHT,  
[01:24:27] STEINEBREUCK IN OPPOSITION APOLOGIES.  
[01:24:29] RIGHT. THANK YOU. SO MOVING ON IN  
[01:24:33] THE AGENDA, THERE ARE NO NEW BUSINESS  
[01:24:35] ITEM SCHEDULED TODAY. SO WE MOVE  
[01:24:37] DIRECTLY ON TO ITEM NUMBER 11.  
[01:24:40] PRESENTATION, STAFF REPORTS CLERK HART,  
[01:24:44] PLEASE READ THE NEXT ITEM INTO THE  
[01:24:45] RECORD. AND THEN WE'LL HEAR FROM  
[01:24:47] EXECUTIVE METRUCK FOR INTRODUCTION OF THE  
[01:24:49] ITEM. THANK YOU. THIS IS ITEM 11 A, PORT  
[01:24:52] OF SEATTLE FIRE DEPARTMENT 2020 ANNUAL  
[01:24:55] REPORT.  
[01:25:00] EXECUTIVE COMMISSIONERS, AS YOU CAN  
[01:25:03] IMAGINE FROM MY OPENING REMARKS, THE  
[01:25:05] PORT OF SEATTLE FIRE DEPARTMENT PROVIDES  
[01:25:07] AN INVALUABLE SERVICE TO OUR FACILITIES,  
[01:25:09] CUSTOMERS IN THE REGION, FROM FIRE  
[01:25:12] SUPPRESSION TO HAZMAT TO EMERGENCY  
[01:25:15] MEDICAL SERVICES. THE PORT OF SEATTLE  
[01:25:16] FIRE DEPARTMENT PLAYS A KEY ROLE IN OUR



[01:25:18] EFFORTS AROUND SAFETY, SIMILAR TO THE  
[01:25:21] ANNUAL REPORT FROM THE PORT POLICE  
[01:25:23] DEPARTMENT THAT YOU HEARD EARLIER THIS  
[01:25:24] YEAR. YOU'LL HEAR FROM OUR FIRE  
[01:25:27] DEPARTMENT CHIEF RANDY CROSS ON THE  
[01:25:29] VARIOUS ACTIVITIES OF THE DEPARTMENT,  
[01:25:31] THEIR STRATEGIC PLAN, AND THEN THE GOALS  
[01:25:33] AHEAD. SO I'LL TURN IT OVER TO CHIEF  
[01:25:36] CROSS, CHIEF, BEFORE YOU START,  
[01:25:40] I UNDERSTAND COMMISSION STEINBRUECK WANTED TO  
[01:25:43] SAY A FEW WORDS. IS THIS THE TIME YOU  
[01:25:44] WANTED TO SPEAK? YEAH. IT WAS JUST  
[01:25:47] INTRODUCTORY COMMENTS AND  
[01:25:51] SUPPORT OF THIS REPORT ON OUR  
[01:25:53] FIREFIGHTERS. I WANTED TO JUST,  
[01:25:56] FIRST OF ALL, SAY THANKS TO OUR  
[01:25:58] EXECUTIVE DIRECTOR METRUCK FOR MAKING  
[01:26:01] THIS POSSIBLE, AND FOR WENDY RYDER AND  
[01:26:05] CHIEF CROWS AND THE COMMAND STAFF FOR  
[01:26:07] PRODUCING THE REPORT. THIS IS THE FIRST  
[01:26:09] REPORT OF ITS KIND, TO MY KNOWLEDGE, IN  
[01:26:12] THE HISTORY OF RECENT HISTORY OF THE  
[01:26:14] PORT COMING FROM OUR FIREFIGHTERS, OUR  
[01:26:17] PORT FIREFIGHTERS. SO I THINK THAT'S A  
[01:26:20] SIGNIFICANT THING TO ACKNOWLEDGE AND  
[01:26:24] VALUE. AND I WANT TO ESPECIALLY EXPRESS  
[01:26:28] APPRECIATION TO ALL OF THE FIREFIGHTERS  
[01:26:30] WHO DELIVER ON THE IMPORTANT PUBLIC  
[01:26:33] SAFETY WORK OF THE PORT. AND THE  
[01:26:36] SECOND PART OF THIS, I ALSO INITIATED,  
[01:26:39] AS YOU KNOW, THE FIRST POLICE REPORT,  
[01:26:41] ANNUAL POLICE REPORT AS COMMISSION  
[01:26:44] PRESIDENT LAST YEAR. AND PART OF THE  
[01:26:47] REASON FOR THAT IS TO WANT TO SHARE  
[01:26:50] PUBLICLY THE VALUE AND IMPORTANCE OF  
[01:26:54] OUR PORT EMPLOYEES, PARTICULARLY THOSE  
[01:26:57] ENGAGED IN PUBLIC SAFETY AND PROTECTING  
[01:27:01] PUBLIC SAFETY AS FIRST RESPONDERS.  
[01:27:04] AND I THINK IT'S IMPORTANT TO HEAR WHAT  
[01:27:07] THEY'VE DONE OVER THE YEAR AND WHAT  
[01:27:09] MAYBE SOME OF THE CHALLENGES HAVE BEEN  
[01:27:12] AND WHAT THEY FEEL ARE THE GREATEST  
[01:27:14] ACCOMPLISHMENTS. SO THAT'S REALLY ALL I  
[01:27:16] WANT TO SAY. A HUGE THANKS TO OUR PORT  
[01:27:20] OF SEATTLE FIRE FIGHTERS.  
[01:27:23] OKAY. SO CHIEF KRAUSE MAKE US PROUD.  
[01:27:26] HE'S GOT A BIG SET UP. I'M JUST  
[01:27:29] GOING TO THROW ALL MY NOTES OUT THE  
[01:27:31] WINDOW NOW. THANK YOU ALL. LIKE THERE  
[01:27:34] IS A SLIDE DECK, IF THAT COULD BE PUT  
[01:27:36] UP. FIRST OF ALL, I LIKE TO THANK YOU,  
[01:27:38] EXECUTIVE DIRECTOR METRUCK, COMMISSION  
[01:27:39] PRESIDENT FELLEMAN COMMISSIONERS, AND  
[01:27:41] ALSO LANCE LYTTLE AND WENDY RYDER FOR  
[01:27:43] ALL YOUR CONTINUED SUPPORT. AS YOU GUYS,  
[01:27:46] MOST OF YOU KNOW, BUT SOME MAY NOT BE  
[01:27:48] AWARE. WE ARE AN ALL HAZARD EMERGENCY  
[01:27:50] RESPONSE TEAM DEDICATED TO QUICKLY AND  
[01:27:52] EFFICIENTLY MITIGATE A VARIETY OF  
[01:27:54] EMERGENCY SITUATIONS AND SAFELY RESTORE  
[01:27:56] AIRPORT OPERATIONS. AND I WANT TO PLACE  
[01:27:58] AN EMPHASIS ON ONE AREA THAT MAKES US  
[01:28:00] UNIQUE AND IT'S BASICALLY BUSINESS

[01:28:02] CONTINUITY AND RESTORATION OF OF  
[01:28:05] OPERATIONS THAT'S REALLY CRITICALLY  
[01:28:07] IMPORTANT TO US AS A TEAM, AS ALSO IT IS  
[01:28:11] EXTREMELY VALUABLE TO THE AIRPORT. NOT  
[01:28:13] ONLY DO WE RESPOND TO AND SAFELY RENDER  
[01:28:16] ANY SITUATION THAT WE BECOME INVOLVED  
[01:28:19] WITH SAFE, BUT WE ALSO UNDERSTAND THE  
[01:28:21] IMPACT TO THE BUSINESS, THE TRAVELING  
[01:28:23] PUBLIC AND THE AIRLINES WHEN WE DO SO.  
[01:28:25] SO THAT DOES MAKE US UNIQUE. AND WE ARE  
[01:28:27] PART OF THE BUSINESS UNIT. WE'RE AN  
[01:28:29] INTEGRAL PART OF THE AVIATION TEAM. WE  
[01:28:30] TAKE THAT VERY SERIOUSLY. AND WE'RE  
[01:28:33] REALLY, REALLY, REALLY PROUD OF THE WORK  
[01:28:35] THAT THE FIREFIGHTERS DO EACH AND EVERY  
[01:28:36] DAY TO HELP MAINTAIN THE FLOW OF  
[01:28:40] BUSINESS HERE AT THE AIRPORT. SO I'M  
[01:28:41] VERY PROUD OF MY TEAM, AS I KNOW ALL OF  
[01:28:43] YOU ARE. THANK YOU, COMMISSIONER  
[01:28:45] STEINBRUECK, FOR YOUR KIND WORDS UP FRONT,  
[01:28:47] AND I REALLY APPRECIATE THE OPPORTUNITY  
[01:28:49] TO PRESENT TODAY. NEXT SLIDE. SO OUR  
[01:28:54] MISSION IS TO SAVE LIVES, PROTECT  
[01:28:56] PROPERTY, AND SERVE THE PUBLIC. WE KEEP  
[01:28:58] IT VERY SIMPLE, SAVE, PROTECT AND SERVE.  
[01:29:00] AS I WAS PREPARING FOR THIS  
[01:29:01] PRESENTATION, AND IN MY LAST COMMENTS,  
[01:29:04] I ALMOST WANT TO ADD RESTORE AT THE END  
[01:29:06] OF THAT. THAT'S VITALLY AS IMPORTANT AS  
[01:29:09] ANYTHING ELSE. SO WE HAVE A MISSION. WE  
[01:29:10] HAVE A VISION. WE'VE IDENTIFIED GOALS  
[01:29:12] FOR THE DEPARTMENT, AND WE'VE IDENTIFIED  
[01:29:14] VALUES. I'M JUST FOCUSING ON THE MISSION  
[01:29:16] TODAY WITH YOU. NEXT SLIDE,  
[01:29:20] AS YOU GUYS KNOW, WE HAVE  
[01:29:23] A LOT OF RESPONSIBILITIES AS  
[01:29:26] A FIRE DEPARTMENT. WE HIGHLIGHT AIRCRAFT  
[01:29:29] EMERGENCY RESPONSE BECAUSE THAT'S WHY  
[01:29:30] WE'RE HERE. BUT I WANT TO DRAW YOUR  
[01:29:32] ATTENTION TO TWO AREAS. THERE'S A LIST  
[01:29:36] OF BULLETS I'M NOT GOING TO READ ON THE  
[01:29:37] SIDE, BUT THE UPPER LEFT HAND CORNER.  
[01:29:39] AS WE WENT INTO COVID, THERE IS A NEED  
[01:29:42] FOR VACCINE CLINICS TO BE  
[01:29:46] SET UP THROUGHOUT THE COUNTY. AND I'M  
[01:29:48] REALLY PROUD OF OUR TEAM AND OUR  
[01:29:51] FIREFIGHTERS THAT PARTICIPATED IN  
[01:29:53] VACCINATING 20 TO 30,000 KING COUNTY  
[01:29:57] RESIDENTS. AND AS PART OF THAT  
[01:29:59] INITIATIVE, WHICH WAS REALLY IMPORTANT  
[01:30:01] WORK, I'M REALLY THANKFUL THAT KING  
[01:30:03] COUNTY EMS MADE SOME MODIFICATIONS SO  
[01:30:06] THAT FIREFIGHTERS COULD DELIVER VACCINES  
[01:30:08] THAT'S BEEN VERY VALUABLE. THE UPPER  
[01:30:10] RIGHT HAND PICTURE. JUST WITHIN THE LAST  
[01:30:13] COUPLE OF WEEKS, WE RESPONDED TO A  
[01:30:15] TRACTOR TRAILER FIRE OUT ON THE FREEWAY  
[01:30:18] AND SAFELY MITIGATED. IT WAS A TOTAL  
[01:30:21] LOSS OF THE CAB. CHIEF STARKEY ADVISED  
[01:30:24] ME THAT IT WAS AS A FUEL LEAK IN  
[01:30:26] RECENTLY RESTORED TRUCK, BUT THEY  
[01:30:29] WERE ABLE TO SAVE 1,000,000 DOLLARS  
[01:30:32] APPROXIMATELY OF CRAB THAT WERE COMING

[01:30:34] TO THE AIRPORT TO BE SENT OUT OF THE  
[01:30:36] COUNTRY. SO REALLY PROUD OF THAT. SO NOT  
[01:30:38] ONLY ARE WE MITIGATING AND SAFELY  
[01:30:40] PROVIDING GREAT SERVICE ON THE AIRPORT,  
[01:30:43] WE ALSO DO THAT. AND I HAVE A COUPLE  
[01:30:44] OTHER SLIDES THAT WILL TALK ABOUT THAT  
[01:30:46] AS WELL IN THE SURROUNDING COMMUNITIES.  
[01:30:48] NEXT SLIDE,  
[01:30:51] THIS JUST SHOWS A HIGH LEVEL  
[01:30:53] ORGANIZATION CHART OF THE DEPARTMENT.  
[01:30:54] REALLY. WHAT I WANT TO FOCUS ON HERE IS  
[01:30:56] WE HAVE TWO DISTINCT DIVISIONS,  
[01:30:58] OPERATIONS, WHICH IS OUR RESPONSE CREWS  
[01:31:01] AND OUR TRAINING TEAM AND MAINTENANCE  
[01:31:03] ASSISTANT CHIEF TODD STARKEY OVERSEES  
[01:31:05] THAT, WHICH IS THE BIGGEST GROUP WITHIN  
[01:31:08] THE ORGANIZATION, AND HE'S DOING A  
[01:31:10] PHENOMENAL JOB, AND IT'S PROVIDED GREAT  
[01:31:12] LEADERSHIP TO THE TEAM. ON THE RESPONSE  
[01:31:14] SIDE, ON THE RIGHT HAND SIDE, ASSISTANT  
[01:31:16] CHIEF OF ADMINISTRATION, WHICH IS KIND  
[01:31:18] OF THE UNSEEN ELEMENT THAT I'LL TALK  
[01:31:21] ABOUT IN A LITTLE BIT IN THE FUTURE IS  
[01:31:23] OUR FIRE PREVENTION AND INSPECTION TEAM  
[01:31:25] THAT DO A TON OF GREAT WORK MITIGATING  
[01:31:28] AND HELPING PREVENT THINGS FROM  
[01:31:29] HAPPENING IN THE FIRST PLACE. CITIZEN CHIEF  
[01:31:31] KEITH TAYLOR RUNS THAT DIVISION. AND IN  
[01:31:33] THE MIDDLE, THE HEARTBEAT OF THE  
[01:31:35] ORGANIZATION, OUR ADMIN STAFF. I GOTTA  
[01:31:38] DO A SHOUT OUT TO ERIC RAMOS, OUR ADMIN  
[01:31:41] SUPERVISOR, AND TRACY ROGERS, WHO PUT  
[01:31:43] THIS GREAT SLIDE DECK TOGETHER FOR ME.  
[01:31:45] SO I'D BE REMISS IF I DIDN'T DO THAT.  
[01:31:46] BUT THEY'RE THE HEARTBEAT. THEY DO A TON  
[01:31:48] OF GREAT, GREAT THINGS AND MAKE SURE  
[01:31:50] THAT WE'VE STAYED OPERATIONAL AND HAVE  
[01:31:52] NOT SKIPPED MISSED A BEAT DURING COVID AND  
[01:31:55] WORKING REMOTELY. THEY'VE BEEN VERY  
[01:31:57] SUCCESSFUL, SO WE'RE REALLY PROUD OF  
[01:31:58] THAT TEAM. NEXT SLIDE,  
[01:32:03] WE HAVE A TON OF AFFILIATIONS  
[01:32:07] AND PARTNERSHIPS. I'LL FOCUS ON A COUPLE  
[01:32:09] OF LOCAL KING COUNTY FIRE CHIEFS  
[01:32:10] ASSOCIATION. MANY YEARS AGO, I WAS  
[01:32:13] PRESIDENT IN THAT ASSOCIATION. IT'S A  
[01:32:15] GREAT GROUP. WE MEET EVERY OTHER  
[01:32:19] MONTH AND WORK TOGETHER TO COLLECTIVELY  
[01:32:21] ADDRESS THINGS WITHIN THE COUNTY. VERY  
[01:32:23] SIMILARLY. CHIEF STARKEY SITS ON THE  
[01:32:25] OPERATIONAL CHIEFS MEETINGS. THEY JUST  
[01:32:28] MET TODAY THAT THEY MEET ONGOING, AND  
[01:32:30] THEY REALLY FACILITATE A LOT OF GREAT  
[01:32:32] WORK AND MAKE SURE THAT WE HAVE  
[01:32:33] CONSISTENT RESPONSE PLANS. WE ALSO ARE  
[01:32:36] ENGAGED ON THE NATIONAL LEVEL, INVOLVED  
[01:32:38] IN HELPING RIGHT STANDARDS WITH NFPA.  
[01:32:40] WE HAVE MEMBERS THAT PARTICIPATE IN  
[01:32:42] AIRPORTS COUNCIL, INTERNATIONAL, ACI,  
[01:32:45] AAAE. SO I WANTED YOU TO FOCUS ON  
[01:32:48] BOTH. WE'RE DEFINITELY ENGAGED LOCALLY.  
[01:32:52] WE'RE REALLY INVOLVED, BUT WE'RE ALSO  
[01:32:54] REALLY INVOLVED NATIONALLY AND AT TIMES

[01:32:57] INTERNATIONALLY AS WELL. NEXT SLIDE,  
[01:33:02] WE HAVE A LONG HISTORY HERE IN OUR  
[01:33:04] DEPARTMENT EMBRACING DIVERSITY. I'M  
[01:33:06] REALLY PROUD TO BE A PART OF THE WORK  
[01:33:09] THAT BOOKTA AND HER TEAM IS DOING AND  
[01:33:11] THE INITIATIVES THAT ARE COMING OUT OF  
[01:33:13] COMMISSION REGARDING EQUITY, DIVERSITY  
[01:33:15] AND INCLUSION.  
[01:33:18] IT'S ONE OF THOSE EVOLVING AREAS  
[01:33:22] THAT WE CONTINUE TO LEARN FROM. WE THINK  
[01:33:24] WE'VE DONE A LOT OF GREAT WORK, BUT WE  
[01:33:25] ALSO KNOW THAT WE HAVE A LOT OF GREAT  
[01:33:27] WORK LEFT TO GO. I WANT TO FOCUS ON TWO  
[01:33:29] THINGS. ONE ARE HIRING KATHY CAMERON FROM  
[01:33:32] HR, WHICH REPRESENTED HERE IS  
[01:33:36] OUR LOCAL 1257 DIVERSITY ASSOCIATION.  
[01:33:40] THEIR CONTINUED OUTREACH WITHIN THE  
[01:33:42] COMMUNITIES, THE SURROUNDING COMMUNITIES  
[01:33:44] THAT WE SERVE ARE VERY IMPORTANT. WE PUT  
[01:33:47] DIVERSE PANELS OF FIREFIGHTERS TOGETHER  
[01:33:48] AND WE GET DIVERSITY TO THE TABLE TO BE  
[01:33:50] INTERVIEWED. AND WE'RE VERY SUCCESSFUL  
[01:33:53] AND NOT ONLY CHAMPIONING WHAT CHARLES  
[01:33:56] BLOOD HAD DONE FOR THE PORT MANY YEARS  
[01:33:58] AGO, BUT CONTINUING TO ONGOINGLY FOSTER  
[01:34:01] AN ORGANIZATION THAT'S REALLY FOCUSED  
[01:34:04] AND BASED ON INCLUSION. ONE STORY HERE,  
[01:34:07] THE FIREFIGHTER ON THE LEFT, LUCAS  
[01:34:10] CRIPPEN, WAS ONE OF  
[01:34:13] THE KEY ELEMENTS THAT OUR DIVERSITY  
[01:34:15] ASSOCIATION DID. AND DALE HORNING  
[01:34:17] RECENTLY RETIRED. I GOT TO DO A SHOUT  
[01:34:19] OUT TO DALE BECAUSE HE WAS VERY  
[01:34:21] INSTRUMENTAL IN CREATING A SCHOLARSHIP  
[01:34:23] AWARD THROUGH THE DIVERSITY FOUNDATION.  
[01:34:25] LUCAS WAS OUR FIRST SCHOLARSHIP  
[01:34:27] RECIPIENT. HE ENDED UP WORKING REALLY  
[01:34:31] HARD, WENT THROUGH BASED TECHNICAL  
[01:34:33] COLLEGE, GOT HIS FIRE SCIENCE DEGREES,  
[01:34:36] AND I AM ON DUTY TODAY. SO THE TONES IN  
[01:34:38] THE BACKGROUND, THAT'S WHAT WHAT WE DO.  
[01:34:41] SO BEAR WITH ME WITH THAT. BUT LUCAS  
[01:34:44] WORKS REALLY HARD INTERVIEWED WITH US,  
[01:34:47] GOT HIRED WITH US, AND HE EARNED HIS WAY  
[01:34:49] TO WORK WITH US. AND NOW HE'S THE  
[01:34:51] PRESIDENT OF THE DIVERSITY ASSOCIATION.  
[01:34:53] WE'RE REALLY PROUD OF LUCAS AND ALL THE  
[01:34:55] WORK THAT THEY DO, AND WE PARTNER WITH  
[01:34:57] THEM. AS YOU GUYS KNOW, THE PANCAKE  
[01:34:59] BREAKFAST AND THE GOLF TOURNAMENT ARE  
[01:35:02] TWO KEY ELEMENTS THAT RAISE MONEY FOR  
[01:35:04] CHARITY. NEXT SLIDE,  
[01:35:08] I WANT TO JUST HIGHLIGHT A FEW RECENT  
[01:35:11] PROMOTIONS AND AWARDS. WE HAVEN'T HAD  
[01:35:12] THIS OPPORTUNITY. AS COMMISSIONER  
[01:35:14] STEINBRUECK HAD MENTIONED, HE DID A TOUR  
[01:35:16] OF THE STATION, AND I MADE A COMMENT TO  
[01:35:19] ME ABOUT DOING THIS AS POLICE HAD DONE,  
[01:35:21] AND I WENT BACK AND LOOKED AT THE  
[01:35:22] POLICE'S DECK. THEY DID A GREAT JOB,  
[01:35:24] AND THE FOCUS HERE REALLY IS TO  
[01:35:26] HIGHLIGHT OUR PEOPLE. I GET THE DISTINCT  
[01:35:28] HONOR TO BE THE LEADER AND REPRESENT

[01:35:30] THIS GROUP, BUT THEY MAKE US ALL PROUD  
[01:35:33] EACH AND EVERY DAY. THEY DO GREAT WORK  
[01:35:35] EVERY DAY. RECENT PROMOTIONS, BATTALION  
[01:35:38] CHIEF STEPHANIE MCGUINNESS. STEPHANIE IS  
[01:35:40] OUR FIRST FEMALE CHIEF LEVEL OFFICER.  
[01:35:42] REALLY PROUD OF HER. SHE'S ON DAYS DOING  
[01:35:44] GREAT WORK. BATTALION CHIEF JAKE MURRAY,  
[01:35:47] CAPTAIN CHRIS CLARK, CAPTAIN TOBY DAVID,  
[01:35:50] CAPTAIN INOR MICKELSON, CAPTAIN JAKE  
[01:35:53] YOUNG. THEN I WANTED TO HIGHLIGHT BOTH  
[01:35:55] OUR 2019 AND OUR 2018  
[01:35:57] FIREFIGHTERS OF THE YEAR. WE HAD  
[01:35:59] FIREFIGHTER MIKE CARGUS AND CAPTAIN  
[01:36:01] FRANKLIN SMITH IN 2018. WE ARE YET TO  
[01:36:04] SELECT OUR 2020. THAT'S WITH COVID AND  
[01:36:06] EVERYTHING ELSE, WE'VE GONE OUT FOR  
[01:36:08] BALLOT, AND WE'LL BE IDENTIFYING THAT  
[01:36:10] PERSON HERE FAIRLY SOON. NEXT SLIDE,  
[01:36:15] AS PART OF MY PERFORMANCE PLAN,  
[01:36:18] LAST YEAR, I CREATED A 2021 TO 2025  
[01:36:22] STRATEGIC PLAN. I IDENTIFIED 15 GOALS.  
[01:36:25] I'M REALLY PROUD OF THAT PLAN AND WOULD  
[01:36:27] MAKE THAT AVAILABLE IN THE FUTURE IF YOU  
[01:36:29] WERE INTERESTED IN SEEING THAT. BUT  
[01:36:31] WE'RE JUST HIGHLIGHTING A COUPLE OF  
[01:36:32] GOALS OUT OF THE 15 HERE, AND WE TRIED  
[01:36:34] TO LINE THEM UP BOTH WITH THE CENTURY  
[01:36:35] AGENDA AND THE AVIATION GOALS TO IMPROVE  
[01:36:37] EMERGENCY RESPONSE OPERATION  
[01:36:39] CAPABILITIES DURING RAPID AIRPORT  
[01:36:41] GROWTH. ONE OF THE MAIN CHALLENGES THAT  
[01:36:42] WE HAVE WITH THE RAPID GROWTH, AS YOU  
[01:36:46] GUYS ALL KNOW, IS LEARNING THESE NEW  
[01:36:48] BUILDINGS AND THE LAYOUTS AND THE  
[01:36:50] COMPLEXITIES AND BEING ABLE TO NAVIGATE  
[01:36:52] THEM IF THEY WERE FILLED WITH SMOKE AND  
[01:36:55] UNDERSTANDING HOW TO OPERATE AND MANAGE  
[01:36:58] THE SYSTEMS THAT SUPPORT THOSE  
[01:36:59] BUILDINGS. SO WE'RE WORKING VERY HARD TO  
[01:37:03] STAY ON TOP OF ALL OF THAT, AND WE ARE  
[01:37:05] SUCCESSFUL DOING THAT AND THEN EVALUATE  
[01:37:07] OUR CURRENT TRAINING MODEL TO DETERMINE  
[01:37:09] THE BEST LONG TERM SOLUTION FOR  
[01:37:10] FIREFIGHTER DEVELOPMENT. AND I I'VE GOT  
[01:37:13] CHIEF STARKEY LOOKING AT A 5 TO 10  
[01:37:15] YEAR MODEL AND WHAT'S THE BEST OPTIONS?  
[01:37:17] WE HAVE SOME OPPORTUNITIES LOCALLY TO  
[01:37:19] ENGAGE WITH SOME OF OUR PARTNERS AROUND  
[01:37:21] THE AIRPORT TO ENHANCE OUR TRAINING  
[01:37:24] OPPORTUNITIES, AND THEY'RE GOING TO  
[01:37:25] EVALUATE IF THAT'S GOING TO BE A COST  
[01:37:27] EFFECTIVE METHOD AND SOMETHING THAT WE  
[01:37:29] SHOULD DO. WE DO, II DO HAVE A TRAINING  
[01:37:33] SITE, BUT WE DO TRAIN IN THE LOCAL  
[01:37:34] COMMUNITY WITH OUR RESPONSE PARTNERS  
[01:37:38] VERY OFTEN, AND THEY COME ON THE AIRPORT  
[01:37:40] AND WE BOTH GO OFF THE AIRPORT. WE WANT  
[01:37:42] TO CONTINUE TO CHAMPION DIVERSITY,  
[01:37:44] EQUITY, INCLUSION AND THEN STRENGTHEN  
[01:37:46] OUR COMMUNICATION PLANS. I THINK THAT'S  
[01:37:48] ONE OF MY BIGGEST AREAS WHERE I COULD  
[01:37:50] FOCUS ON IS REALLY UNDERSTANDING WHAT  
[01:37:52] TO, WHEN TO AND HOW TO COMMUNICATE NOT

[01:37:55] ONLY TO MY TEAM INTERNALLY, BUT ALSO TO  
[01:37:57] ALL OF YOU EXTERNALLY, SO THAT WE'RE OUT  
[01:37:59] IN FRONT ON THAT SO THAT YOU CAN BETTER  
[01:38:03] UNDERSTAND AND GET A SENSE OF WHAT WE'RE  
[01:38:05] DOING DAY IN AND DAY OUT, WEEKEND AND  
[01:38:07] WEEK OUT AND THEN EVALUATE OUR USE OF  
[01:38:09] TECHNOLOGY AND FIRE PREVENTION. NEXT  
[01:38:12] SLIDE.  
[01:38:16] JUST HIGHLIGHTING OUR 2020 BUDGET.  
[01:38:20] JUST A HIGH LEVEL OVERVIEW OF THE  
[01:38:23] PICTURE HERE. WE TOOK A 28% CUT.  
[01:38:26] WE WANTED TO BE A PART OF SOMETHING THAT  
[01:38:28] WE HADN'T DONE. OUR EXPENSE DOLLARS  
[01:38:30] HAVEN'T REALLY CHANGED SINCE I HIRED  
[01:38:32] HERE IN 2010, WHICH IS OKAY BECAUSE WE  
[01:38:35] HAVE OTHER MECHANISMS TO GET FUNDING TO  
[01:38:37] SUPPORT SOME OF THE INITIATIVES AND  
[01:38:39] NEEDS. THROUGH BORGANS TEAM.  
[01:38:42] WE CAN DO WHITE PAPER, WHITE SHEET,  
[01:38:45] DIFFERENT AND OPPORTUNITIES AND  
[01:38:46] DIFFERENT THINGS THAT ARE PART OF OUR  
[01:38:47] NORMAL EXPENSE DOLLARS. SO IT HAS AN  
[01:38:49] INCREASE. BUT I WAS REALLY  
[01:38:53] CHALLENGED AND STRETCHED TO THE LIMIT TO  
[01:38:55] IDENTIFY AREAS TO CUT. BUT WORKING WITH  
[01:38:58] PERSONNEL UNION PRESIDENT, LOCAL IFF , IF WE  
[01:39:01] WERE ABLE TO GET REALLY CREATIVE AND  
[01:39:05] WE'RE ABLE TO CHOP AWAY SOME DOLLARS,  
[01:39:09] AND AS YOU SEE ON THE RIGHT 50% CUT TO  
[01:39:11] PERSONNEL DEVELOPMENT OUTSIDE  
[01:39:13] INSTRUCTORS. WE DIDN'T GO TO DFW FOR  
[01:39:16] TRAINING THE LAST COUPLE OF YEARS. WE  
[01:39:18] HAD A CREATIVE WAY TO MEET THAT  
[01:39:20] REQUIREMENT. THE FA ALLOWS US IN EVERY  
[01:39:23] THIRD YEAR WE HAVE TO HAVE A BIG FIRE,  
[01:39:25] BUT THE YEARS IN BETWEEN, WE HAVE SOME  
[01:39:28] OPTIONS TO MEET THEIR REQUIREMENTS. SO  
[01:39:30] WE DIDN'T DIMINISH OUR LEVEL OF TRAINING  
[01:39:34] WHATSOEVER. WE DID GET CREATIVE AND WERE  
[01:39:36] ABLE TO MAINTAIN AT LOWER COSTS OUR  
[01:39:39] PROFICIENCIES AND SKILLS. WE DID SOME  
[01:39:41] CUTTING TO CONTRACTS AND OUR ANNUAL  
[01:39:43] PHYSICALS AND THEN WE DID A 30% CUT OF  
[01:39:46] OUR OVERALL OPERATIONAL ITEMS, AND WE  
[01:39:48] WERE ABLE TO MANAGE AND STAY WITHIN 1%.  
[01:39:50] I THINK WE WERE JUST SLIGHTLY REALLY  
[01:39:53] CLOSE TO 1% OVER BUDGET FOR 2020 EVEN  
[01:39:56] WITH THESE CUTS. SO REALLY PROUD OF THE  
[01:39:58] WORK THAT THE WHOLE TEAM DID TO STAY  
[01:40:00] WITHIN THOSE PARAMETERS. AND ACTUALLY  
[01:40:03] WITH THIS, I'M TALKING BUDGET. RASMUS  
[01:40:05] TILLMAN IS OUR BUDGET ANALYST THAT WORKS  
[01:40:08] UNDER IN BORGANS TEAM AND FINANCING  
[01:40:11] BUDGET, AND HE'S BEEN A PHENOMENAL  
[01:40:13] ANALYST. HE'S DONE AMAZING WORK FOR US  
[01:40:15] AND HE HELPED US PUT THIS SLIDE  
[01:40:17] TOGETHER. SO WE'RE REALLY HAPPY THAT WE  
[01:40:19] HAVE HIM SUPPORTING OUR TEAM. NEXT  
[01:40:21] SLIDE. I JUST WANT TO FOCUS THIS KIND  
[01:40:25] OF A HARD CHART MAYBE TO READ, BUT IF  
[01:40:26] YOU LOOK AT THE BLUE LINE, THAT'S  
[01:40:27] EMPLOYMENTS FROM 2018, 19 AND 20 AND  
[01:40:30] THEN THE RED LINE IS OUR EMERGENCY

[01:40:33] RESPONSES, IE THE AIRPLANE IN THE ENGINE  
[01:40:36] THERE FOR RESPONSES. I JUST WANT TO SHOW  
[01:40:38] YOU AS THE AIRLINE EMPLOYMENTS WENT  
[01:40:41] DOWN, OUR EMERGENCY RESPONSE IS KIND OF  
[01:40:42] TREND WITH THAT. AND THEY'RE COMING BACK  
[01:40:44] UP RIGHT NOW. AS LANCE HAD MENTIONED  
[01:40:46] PREVIOUSLY, THAT WE EXCEEDED 50,000  
[01:40:49] THROUGH THE AIRPORT. SO WE'RE GETTING  
[01:40:53] BUSIER AGAIN, AND MOST OF THAT WORK IS  
[01:40:55] SHOWING. BY THE GREEN PIER PIECE THERE  
[01:40:58] IS EMS. OUR MEDICAL WORK IS 70 TO 80% OF  
[01:41:01] THE WORK THAT WE DO. NEXT SLIDE IS GOING  
[01:41:04] TO SHOW THE MATH BEHIND THIS. IT'S A  
[01:41:05] BUSY SLIDE. NEXT SLIDE. SO THE I'M  
[01:41:11] GOING TO JUST HIGHLIGHT ON THE RIGHT  
[01:41:12] HAND SIDE, EMS CALLS IS THE SECOND  
[01:41:17] ELEMENT DOWN 3740 FOR 2019 AND  
[01:41:21] 1708 FOR 2020. IT JUST SHOWS YOU  
[01:41:25] THE IMPACT OF REDUCED PERSONNEL THROUGH  
[01:41:27] THE AIRPORT DOES AFFECT OUR EMS RELATED  
[01:41:30] WORK. AND WHAT IS INTERESTING IS OUR  
[01:41:33] SERVICE CALLS AND WITH CONSTRUCTION  
[01:41:36] ACTIVITIES, COVID HAD  
[01:41:40] A SIGNIFICANT IMPACT ON SOME OF THOSE  
[01:41:41] TWO, AND WE GOT CREATIVE AND THE WAY WE  
[01:41:43] ISSUE HOT WORK PERMITS. SO THE DROP FROM  
[01:41:45] 2581 TO 523 ISN'T  
[01:41:50] AS SIGNIFICANT AS A DROP IS. WE'RE ALSO  
[01:41:52] WORKING HARD TO OPERATIONALIZE  
[01:41:56] SOME INNOVATION TO HELP THOSE DOING THE  
[01:41:59] WORK BETTER MANAGE THE WORK THROUGH HOT  
[01:42:01] WORK. AND OUR FIRE PREVENTION GROUP HAS  
[01:42:03] DONE A GREAT JOB TRYING TO HELP DELIVER  
[01:42:07] THAT SERVICE MORE TIMELY AND EVEN  
[01:42:08] SOMETIMES REMOTELY. NEXT SLIDE,  
[01:42:13] MUTUAL AID. I JUST TOUCHED ON THAT  
[01:42:16] BRIEFLY. JUST INSTEAD OF READING THE  
[01:42:18] CHART, WE DO HAVE AUTO AID, WHICH IS  
[01:42:20] AUTOMATIC AID INTO THE CITY. SO ANYTHING  
[01:42:23] ON INTERNATIONAL BOULEVARD, BURIEN,  
[01:42:25] NORTH HIGHLINE, NORMANDY PARK. IF  
[01:42:27] THERE'S AN ACTUAL LIVE STRUCTURAL FIRE,  
[01:42:29] WE AUTOMATICALLY GET TONED OUT THROUGH  
[01:42:31] VALLEY COM TO BE A PART OF THAT  
[01:42:34] RESPONSE. ALL OF OUR DEPARTMENTS AROUND  
[01:42:37] US DO THE SAME INCIDENT COMMAND  
[01:42:40] PROTOCOL, SO IT'S A SEAMLESS, SEAMLESS  
[01:42:43] OPERATION, AND WE WORK RIGHT INTO THEIR  
[01:42:45] OPERATIONS AS THEY WOULD WHEN THEY COME  
[01:42:47] ON THE AIRPORT. NEXT SLIDE HERE  
[01:42:53] I WANTED TO SHOWCASE THIS IS KIND OF THE  
[01:42:57] WORK AND ANOTHER THING THAT SEPARATES US  
[01:42:59] FROM OUR MUNICIPAL PARTNER. SO I'D BE  
[01:43:02] REMISS IF I DIDN'T SAY WE'RE NOT ANY  
[01:43:04] DIFFERENT THAN WHERE YOU LIVE THAT  
[01:43:07] DEPARTMENT IN RESPONSE TO YOUR HOME OR  
[01:43:10] YOUR FAMILY. AND WE HAVE THE  
[01:43:13] TECHNICAL, OTHER OPPORTUNITY THAT WE  
[01:43:16] PROVIDE SERVICES HAVE TAP THE SKILL SET  
[01:43:19] TO MANAGE AIRCRAFT INCIDENTS. HERE'S  
[01:43:22] ANOTHER AREA WHAT SEPARATES US FROM A  
[01:43:23] LOT OF TEAMS. OUR HAZMAT TEAM IS ON  
[01:43:26] DUTY. A LOT OF HAZMAT TEAMS IN THE

[01:43:27] COMMUNITY HAVE TO BE CALLED FROM RECALL  
[01:43:30] OFF DUTY PERSONNEL. AND SO THERE'S A BIG  
[01:43:33] TIME DELAY. SO WE PROVIDE A SIGNIFICANT  
[01:43:36] HAZMAT RESPONSE TO ALL OF OUR OWN  
[01:43:38] PARTNERS. SO IF YOU LIVE WITHIN THE  
[01:43:40] SOUTH KING COUNTY AREA, OFTEN WE'RE THE  
[01:43:43] FIRST ONES THAT ARE HEADING OUT TO HELP  
[01:43:45] SIDES THAT UP AND MITIGATE, BECAUSE WE  
[01:43:48] TAKE ON A LION SHARE OF THAT WORK FOR  
[01:43:50] THE COUNTY, BECAUSE WE HAVE A STAFF ON  
[01:43:53] DUTY TEAM EVERY DAY. AND WE ALSO HAVE A  
[01:43:55] STAFF ON DUTY TECHNICAL RESCUE TEAM THAT  
[01:43:58] PROVIDES HIGH AND LOW ANGLE RESCUE AND  
[01:44:00] ALSO CONFINED SPACE RESCUE. SO TO HAVE  
[01:44:03] THAT TEAM ACTUALLY, I'M GOING TO DO A  
[01:44:05] SHOUT OUT TO LARRY HILL. HE REMINDED ME  
[01:44:07] THAT WE OFTEN FORGET, BUT WITHIN THE  
[01:44:10] PAST COUPLE OF YEARS, WE WENT OUT TO A  
[01:44:11] HORSE RESCUE, THE TECHNICAL TEAM TO HELP  
[01:44:15] RESCUE A HORSE, AND WHATEVER ROLE WE CAN  
[01:44:19] PLAY IN SUPPORT OF THOSE OPERATIONS,  
[01:44:21] THOSE BIG HEAVY LIFT LIKE THAT. THERE'S  
[01:44:23] SPECIAL TEAMS OUT THERE WITH VET,  
[01:44:25] VETERINARIANS AND OTHERS THAT COME ON  
[01:44:27] SCENE TO THOSE TYPES OF CALLS TO HELP  
[01:44:28] MAKE SURE THAT WE DO IT SAFELY. NEXT  
[01:44:31] SLIDE. SO THIS  
[01:44:34] IS OUR TRAINING SLIDE, LARGE PART OF  
[01:44:37] OUR REQUIREMENT, AND WE HAVE TO MAINTAIN  
[01:44:39] OUR FAA REQUIRED TRAINING. WE DO THAT AT  
[01:44:42] 100% WITHOUT QUESTION. EVEN WHEN  
[01:44:45] EMPLOYEES ARE OFF, THEY HAVE TO COME  
[01:44:46] BACK IN AND MAKE THAT TRAINING UP. WE  
[01:44:48] ALSO HAVE WASHINGTON ADMINISTRATIVE CODE  
[01:44:52] STANDARDS. WE HAVE OUR OWN VERTICAL  
[01:44:53] STANDARDS IN THE WASHINGTON  
[01:44:54] ADMINISTRATIVE CODE. AND SO YOU SEE THE  
[01:44:56] 96% COMPLETION RATE. WHO'S THAT 4%?  
[01:44:59] THAT'S BASICALLY PEOPLE THAT WERE OUT OR  
[01:45:01] ON LONG, LONGTERM LEAVES. SO IT'S NOT  
[01:45:04] THAT OUR PEOPLE AREN'T GETTING TRAINED  
[01:45:05] OR THAT THEY MISS TRAINING AND DIDN'T  
[01:45:07] GET IT MADE UP. THOSE NUMBERS ARE DOWN  
[01:45:09] AND WE SHOW THEM DOWN BECAUSE WE DO HAVE  
[01:45:11] SOME LONG TERM MEDICAL LEAVE SITUATIONS  
[01:45:15] THAT ARE STILL ACCOUNTED FOR IN THE  
[01:45:16] PROCESS HERE. AND THEN ON THE RIGHT HAND  
[01:45:18] SIDE, WE HAVE REALLY PROUD OF OUR ATC  
[01:45:21] PROGRAM. SO WE DO HAVE A JOINT  
[01:45:22] APPRENTICE PROGRAM. IT'S A THREE YEAR  
[01:45:24] PROGRAM, AND WE HAD 10 FIREFIGHTERS  
[01:45:26] SUCCESSFULLY COMPLETE IN 2020. WE DID  
[01:45:28] SEND TWO OF OUR FIREFIGHTERS THROUGH THE  
[01:45:30] SOUTH KING COUNTY FIRE TRAINING ACADEMY.  
[01:45:34] THEN WE'RE CERTIFYING NEW CPR  
[01:45:36] INSTRUCTORS ALL THE TIME TO SUPPORT OUR  
[01:45:38] TRAINING THAT WE DO WITH THE PUBLIC ON  
[01:45:40] CPR FIRST AID. NEXT SLIDE. SO TRAINING  
[01:45:46] IN THE YEAR A COVID. SO WE'VE HAD A  
[01:45:48] SUCCESSFUL YEAR PULLING OFF OUR 2020  
[01:45:50] TRIANNUAL DRILL. GOT TO DO A SHOUT OUT  
[01:45:52] TO RANDY HANSON AND HIS TEAM AND  
[01:45:53] EMERGENCY PREPAREDNESS AND THE GREAT



[01:45:55] SUPPORT THAT THEY PROVIDED US AND  
[01:45:57] OPERATIONS ALSO PROVIDED GREAT SUPPORT  
[01:46:01] FOR THIS AND OUR MUTUAL AID PARTNERS.  
[01:46:02] WE WERE ABLE TO DO IT SAFELY. SOCIAL  
[01:46:04] DISTANCING WEARING MASKS AND WE PULLED  
[01:46:07] OFF A SUCCESSFUL DRILL MEETING THE FAA  
[01:46:10] EXCEEDING THE FAA EXPECTATIONS.  
[01:46:13] WE HAD 2020 LIVE FIRE DRILLS THAT WE  
[01:46:16] WERE ABLE TO SUCCESSFULLY PULL OFF. AND  
[01:46:19] IT'S BEEN A YEAR CHANGING HABITS OR A  
[01:46:21] YEAR AND A HALF OF CHANGING HABITS AND  
[01:46:23] APPROPRIATE USE OF MASKS, MANAGING BACK  
[01:46:25] AND FORTH TO THE CHANGING AND  
[01:46:30] CONTINUING MORE RESTRICTIVE REQUIREMENTS  
[01:46:33] UPON US FOR PPE AND THE NEXT SLIDE,  
[01:46:36] I'LL TALK ABOUT IT MAYBE HERE WE  
[01:46:41] MONITORED ANOTHER SHOUT OUT TO THERESA  
[01:46:44] COMMENTS AND HER TEAM. THEY WORKED WITH  
[01:46:46] US VERY CLOSELY. WE HAVE 17 PEOPLE ON  
[01:46:48] DUTY EVERY DAY. SO WHEN THE GOVERNOR  
[01:46:50] PUTS OUT AN INITIATIVE THAT YOU CAN'T  
[01:46:52] HAVE PEOPLE CONGREGATING IN ONE ROOM,  
[01:46:54] THEY EAT, SLEEP AND WORK HERE. SO OUR  
[01:46:58] SAFETY CAME IN WITH US RIGHT UP FRONT  
[01:47:01] AND BACK. THEN IT WAS JUAN MARTEL SAT  
[01:47:05] DOWN WITH JASON SCHNAUZER, HEALTH AND  
[01:47:07] SAFETY OFFICER, AND WORKED OUT A PLAN TO  
[01:47:10] LET US CO EXIST, DO WHAT WE NEEDED TO DO  
[01:47:14] AND STILL BE SAFE. AND SO TODAY, KNOCK  
[01:47:17] ON WOOD, I'M STILL PROUD WE HAVEN'T HAD  
[01:47:18] AN EMPLOYEE TO EMPLOYEE SPREAD OF COVID  
[01:47:21] AND WORK THIS VERY, VERY CLOSELY. AND  
[01:47:24] WHEN THIS FIRST CAME OUT, CHIEF STARKEY  
[01:47:27] CAME IN 2 TO 3 MONTHS. AND I THINK IT  
[01:47:29] WAS 60 PLUS DAYS IN A ROW TO MAKE SURE  
[01:47:31] EVEN THROUGH WEEKENDS, TO MAKE SURE THAT  
[01:47:33] THE COST BECAUSE OF COMMUNICATION ON  
[01:47:35] COVID IN OUR PROTOCOLS, BECAUSE WE  
[01:47:36] RESPONDED TO SIX PEOPLE, SICK PEOPLE WERE  
[01:47:39] CHANGING SO FAST. SO TO MAINTAIN THE  
[01:47:41] PORT REQUIREMENTS AND ALSO THE COUNTY  
[01:47:43] REQUIREMENTS, IT WAS REALLY IMPORTANT  
[01:47:46] THAT AND HE TOOK IT UPON HIMSELF AS THE  
[01:47:48] LEADER OF THAT GROUP TO MAKE SURE THAT  
[01:47:50] THEY HAD THE SAME MESSAGE EACH AND EVERY  
[01:47:52] DAY SO THAT THERE WASN'T ANY ANY  
[01:47:55] MISINTERPRETATION. AND WE'RE REALLY  
[01:47:58] PROUD OF HIM AND HIS WORK AND THE ENTIRE  
[01:48:00] TEAM FOR THE WORK THAT THEY'VE DONE  
[01:48:01] THROUGH THE COVID EXPERIENCE. AND THINGS  
[01:48:04] ARE STARTING TO LOOSEN UP. BUT WE'RE NOT  
[01:48:06] LETTING OUR GUARD DOWN IN ANY WAY. OUR  
[01:48:09] FIRST AND FOREMOST PRIORITIES TO PROTECT  
[01:48:11] THE SAFETY OF THE MEN AND WOMEN HERE  
[01:48:13] WITHIN THE FIRE DEPARTMENT SO THAT THEY  
[01:48:14] CAN SAFELY SERVE OTHERS OUT THERE IN THE  
[01:48:17] COMMUNITY. NEXT SLIDE,  
[01:48:21] SAFETY. THE BATTALION CHIEF OF TRAINING  
[01:48:25] IS OUR HEALTH AND SAFETY OFFICER, AND  
[01:48:26] THAT'S JASON SNAZZY. AND THIS IS SHOWING  
[01:48:28] THAT WE TAKE SAFETY VERY SERIOUSLY. WE  
[01:48:31] WORK WITH TIFFANY OLSON IS OUR  
[01:48:32] REPRESENTATIVE REPRESENTATIVE FROM

[01:48:34] TERESA'S TEAM THAT MEETS WITH US AND  
[01:48:38] JASON VERY OFTEN AND ACTUALLY COMES IN  
[01:48:40] AND DOES TRAINING WITH THE TEAM. BUT WE  
[01:48:42] DO A LOT OF TRAINING IN OUR 104%.  
[01:48:45] SAFETY SCORE IS SOMETHING  
[01:48:48] THAT WE'RE VERY PROUD OF. SO THEY MANAGE  
[01:48:51] IT THROUGH HEALTH AND SAFETY. AND  
[01:48:53] THERE'S AREAS WHERE YOU CAN OVERACHIEVE  
[01:48:57] AND WHICH IS WHY THERE'S OVER A 100%.  
[01:48:59] BUT IT DOESN'T FILL UP ANY GAPS OF  
[01:49:01] THINGS THAT WE WERE MISSING UNDERNEATH  
[01:49:03] THAT SCORE. NEXT SLIDE,  
[01:49:07] AED AND FIRST AID, AS EXECUTIVE DIRECTOR  
[01:49:11] METRUCK MENTIONED, WE DO HAVE THE HIGHEST  
[01:49:12] AVERAGE IN THE WORLD. WE'RE VERY PROUD  
[01:49:14] OF THAT. AND IN PART, IT'S BECAUSE OF  
[01:49:17] ONE, THE WAY THE COUNTY STRUCTURED, BUT  
[01:49:19] ALSO THE PORT COMMITMENT TO PLACING 300  
[01:49:22] AEDS CONVENIENTLY THROUGHOUT THE  
[01:49:24] AIRPORT, ALLOWING US TO PROVIDE FIRST  
[01:49:26] AID, AED AND CPR TRAINING TO ANYBODY  
[01:49:29] THAT WANTS IT AT THE AIRPORT. AND THEN,  
[01:49:32] AS YOU GUYS KNOW, WE DO HAVE HANDS ONLY  
[01:49:34] KIOSK THAT WAS PUT AWAY OF COVID. AND  
[01:49:37] IT'S GOING TO BE INTERESTING TO SEE WHAT  
[01:49:40] THE LIFE OF THAT IS GOING TO LOOK LIKE  
[01:49:43] POST COVID. BUT WE'RE MONITORING THAT  
[01:49:45] AND WORKING WITH AMERICAN HEART  
[01:49:46] ASSOCIATION, BUT REALLY, REALLY PROUD OF  
[01:49:49] THE WORK THAT OUR MEN AND WOMEN DO. AND  
[01:49:50] THEY TAKE ALL THEIR WORK VERY SERIOUSLY.  
[01:49:53] BUT THIS ONE IS THEY'RE VERY PROUD OF.  
[01:49:55] AND I LIKE TO SAY THAT IF THERE'S NO  
[01:49:57] BETTER PLACE YOU DON'T WANT TO HAVE A  
[01:49:58] HEART ATTACK, I WOULDN'T WISH THAT UPON  
[01:50:00] ANYBODY. BUT IF YOU'RE GOING TO HAVE  
[01:50:01] ONE, YOU'RE GOING TO BE WELL TAKEN CARE  
[01:50:03] OF HERE AT THE AIRPORT. AND IF YOU'RE  
[01:50:04] ABLE, YOU'RE GOING TO MAKE IT THROUGH.  
[01:50:07] BUT THERE ARE CERTAIN HEART ATTACKS AND  
[01:50:09] CARDIAC ARREST THAT ARE FATAL  
[01:50:11] IMMEDIATELY. BUT IF YOU'RE SAVABLE, THE  
[01:50:14] MEN AND WOMEN HERE ARE GOING TO DO THE  
[01:50:16] RIGHT THINGS AND MAKE SURE THAT YOU GET  
[01:50:17] HOME TO YOUR FAMILY. NEXT SLIDE,  
[01:50:21] THIS IS JUST SOME OF THE FIRE PREVENTION  
[01:50:24] ACTIVITIES WE DO BUILDING INSPECTIONS,  
[01:50:25] EXTINGUISHER. THIS IS THE BEHIND THE  
[01:50:26] SCENES STUFF THAT WE DO TO MAKE SURE  
[01:50:28] THAT NOT ONLY LIKE, FIRST AID, CPR, THE  
[01:50:31] COMMUNITY HELPS US. WE DON'T RESPOND TO  
[01:50:33] CPR AND FIRST AID WITHOUT SOMEBODY DOING  
[01:50:35] CPR PRIOR TO US GETTING THERE, WHICH IS A  
[01:50:39] REALLY KEY PIECE OF THAT CHAIN LIKE  
[01:50:42] THIS. WE INSPECT THE EXTINGUISHER SO  
[01:50:44] THAT THEY'RE READY AND WORKABLE FOR THE  
[01:50:47] TRAVELING PUBLIC TO USE FOR THE  
[01:50:49] MAINTENANCE TO YOU IF THEY NEED ONE. SO  
[01:50:50] THIS IS KIND OF THAT BEHIND THE SCENES  
[01:50:54] WORK THAT GETS DONE TO MAKE SURE THAT WE  
[01:50:56] CAN MITIGATE AND PREVENT FIRES FROM  
[01:50:58] ACTUALLY HAPPENING. NEXT SLIDE,  
[01:51:02] WE HAVE AN ALARM MANAGEMENT SYSTEM HERE.

[01:51:05] SO WE HAVE AN ALARM TECH THAT ACTUALLY  
[01:51:07] WORKS WITHIN THE UNION GREG CARBAU. HE'S  
[01:51:10] PHENOMENAL AT WHAT HE DOES. HE DOES THE  
[01:51:12] INSTALLATION AND TIE INS, LIKE FOR NORTH  
[01:51:14] SATELLITE. AND IF THOSE BIG PROJECTS THE  
[01:51:17] IF THOSE BIG PROJECTS, HE DOES THE TIE  
[01:51:20] IN WITH ALL THE SYSTEMS SO THAT THEY  
[01:51:23] REPORT INTO THE 911 DISPATCH CENTER  
[01:51:25] EFFECTIVELY DOES A PHENOMENAL JOB.  
[01:51:27] WE'RE GOING TO HAVE TO WORK A  
[01:51:29] REPLACEMENT PLAN FOR HIM AS HE PLANS TO  
[01:51:32] RETIRE WITHIN THE THE NEXT FEW YEARS.  
[01:51:33] BUT WE'RE WORKING WITH HIM ON THAT AS  
[01:51:35] WELL. BUT HE MANAGES 11,000 DEVICES AND  
[01:51:38] HE DOES SOME WORK DOWN IN THE WATERFRONT  
[01:51:40] AND HAS HELPED THE WATERFRONT TIE INTO  
[01:51:41] OUR DISPATCH CENTER UP HERE AT THE  
[01:51:43] AIRPORT. NEXT SLIDE,  
[01:51:46] WE DO PLAN REVIEW. SO I HAVE ONE FIRE  
[01:51:49] PROTECTION ENGINEER. I HAVE ANOTHER  
[01:51:50] THAT'S ON EMERGENCY HIRE RIGHT NOW. WE  
[01:51:53] BROUGHT JEFF GAGNE BACK. HE WAS OUR  
[01:51:54] BATTALION CHIEF AND FIRE PREVENTION  
[01:51:56] RETIRED 4 TO 5 YEARS AGO. HE'S BACK  
[01:51:59] FOR FIVE MONTHS TO HELP OUT IN THAT  
[01:52:01] AREA, AND I THINK HAVE JUST RECENTLY  
[01:52:03] MADE AN OFFER TO ANOTHER FIRE PROTECTION  
[01:52:05] ENGINEER. THESE ARE REALLY CRITICAL  
[01:52:07] ROLES. THEY DO ALL THE REVIEW FOR FIRE  
[01:52:09] SAFETY AND COMPLIANCE FOR ALL THE BIG  
[01:52:10] PROJECTS. AND WITH ALL THE ADR WORK  
[01:52:13] THAT'S COMING UP IS GOING TO BE A REALLY  
[01:52:14] CRITICAL FUNCTION. SO WE NEED TO MAKE  
[01:52:16] SURE THAT WE CAN SUPPORT THE GROWTH IN  
[01:52:18] THAT WORK. SO WE'RE TRYING TO STAFF  
[01:52:20] APPROPRIATELY. NEXT SLIDE,  
[01:52:24] THIS IS HIGHLIGHTS COMMUNITY  
[01:52:27] INVOLVEMENT. SO TOGETHER WITH  
[01:52:28] PARTNERSHIP WITH THE IF THEY DO A TON OF  
[01:52:31] THINGS THROUGH THE UNION AND WE HELP  
[01:52:34] THEM FACILITATE THAT, WHETHER IT'S UP IN  
[01:52:36] THE UPPER LEFT HAND CORNER.  
[01:52:38] TOYS FOR TOTS, WE SUPPORT THE BURN  
[01:52:42] CAMP. WE HAVE COUNSELORS TO GO TO THE  
[01:52:44] BURN CAMP AND FIREFIGHTERS THAT HAVE  
[01:52:45] BEEN SUPPORTING THAT FOR YEARS AND A LOT  
[01:52:47] OF MONEY THAT WE RAISE OUR CHARITIES,  
[01:52:48] GO AND FUND SOME OF THESE ACTIVITIES.  
[01:52:52] THE STAIR CLIMB, BREAST CANCER,  
[01:52:55] REALLY ENGAGE AND GET INVOLVED ON THE  
[01:52:58] COMMUNITY LEVEL IN SUPPORT OF A LOT OF  
[01:53:00] DIFFERENT INITIATIVES. WHAT'S NOT ON  
[01:53:02] HERE? TOYS FOR TOTS, WE'RE REALLY BIG IN  
[01:53:05] SUPPORTING THE SCHOOL SUPPLIES. AND WHEN  
[01:53:07] WE'RE DOING THE THE DRIVE FOR ALL OF  
[01:53:09] THAT DO WANT TO HIGHLIGHT. CHIEF TODD  
[01:53:12] STARKY DOES MAKE A GREAT SANTA CLAUS UP  
[01:53:13] THERE IN THE UPPER LEFT. AND A REALLY  
[01:53:16] GOOD STORY OUT OF COVID. CHIEF STARKEY  
[01:53:19] REALLY TAKES HIS LEADERSHIP. HE'S BEEN  
[01:53:22] DOING A PHENOMENAL JOB. BUT AS YOU KNOW,  
[01:53:25] WE HAVE A LOT OF RETIREMENT. 60% OF THE  
[01:53:27] DEPARTMENT HAS BEEN HIRED SINCE I'VE

[01:53:29] BEEN HERE IN 11 YEARS, OVER 60%. SO A  
[01:53:31] LOT OF FIREFIGHTERS THAT CAME IN IN 79, 80,  
[01:53:34] 81 THAT ARE RETIRING RAISE THEIR  
[01:53:37] FAMILIES THROUGH THE DEPARTMENT. WE HAVE  
[01:53:38] A WHOLE NEW GENERATION OF FIREFIGHT  
[01:53:40] FIGHTERS THAT HAVE YOUNG CHILDREN. AND HE  
[01:53:44] REALIZED THAT WHEN THINGS WERE SHUTTING  
[01:53:46] DOWN WITH COVID THAT THE PARENTS  
[01:53:48] COULDN'T GET PICTURES TAKEN WITH SANTA  
[01:53:49] CLAUS. SO WE TALKED TO THERESA CUMMINS.  
[01:53:52] WE WORKED OUT A SOCIALLY DISTANCING WAY  
[01:53:55] TO DO THAT. HE SAT IN A FIRE ENGINE.  
[01:53:57] THEY WERE OUTSIDE. IT WAS IN AN OUTSIDE  
[01:53:59] ENVIRONMENT. SO HE WAS ABLE TO PULL OFF  
[01:54:03] VERY SUCCESSFULLY THE OPPORTUNITY FOR  
[01:54:05] THEM, THE FAMILIES TO BRING THEIR KIDS  
[01:54:07] IN AND GET PICTURES WITH SANTA CLAUS IN  
[01:54:09] AN ENVIRONMENT WHERE THAT WAS IS NEAR  
[01:54:11] IMPOSSIBLE TO DO. SO WITH THAT, THAT'S A  
[01:54:15] CONCLUSION OF MY PRESENTATION, JUST A  
[01:54:17] HIGH LEVEL OVERVIEW. I THANK YOU FOR THE  
[01:54:18] OPPORTUNITY. I REALLY APPRECIATE THE  
[01:54:20] OPPORTUNITY TO PRESENT TO YOU. AND  
[01:54:23] HOPEFULLY THIS IS THE FIRST OF MANY TO  
[01:54:25] COME. AND IN THE FUTURE, I'LL HAVE SOME  
[01:54:27] OF MY GREAT TEAM PRESENTING SOME OF THE  
[01:54:29] GREAT WORK THAT THEY DO FOR YOU DURING  
[01:54:31] THESE PRESENTATIONS. AND I'M AVAILABLE  
[01:54:33] FOR ANY QUESTIONS? WELL,  
[01:54:37] IT SOUNDS LIKE I'VE GOT AN ECHO. I THINK  
[01:54:40] WE SHOULD DO THE NEXT ONE ON WHILE WE'RE  
[01:54:43] DRIVING AROUND THE [Inaudible 01:54:45], NOTHING IS MORE  
[01:54:45] FUN THAN THAT. I'M SORRY.  
[01:54:49] CLERK HART, COULD YOU PLEASE CALL  
[01:54:53] THE ROLL FOR QUESTIONS OF THE CHIEF  
[01:54:55] BEGINNING WITH COMMISSIONER STEINBRUECK?  
[01:54:59] YOU'RE MUTED, SIR.  
[01:55:03] HERE WE GO. THERE WE GO. THANKS VERY  
[01:55:06] MUCH, CHEEF, FOR THAT COMPREHENSIVE  
[01:55:08] OVERVIEW. IT'S REALLY INFORMATIVE, AND I  
[01:55:12] THINK IT GIVES US ALL MORE TO VALUE AND  
[01:55:15] APPRECIATE THE RANGE  
[01:55:20] OF WORK THAT IS UNDERTAKEN AND HOW  
[01:55:22] IMPORTANT IT IS. I DID WANT TO ASK A  
[01:55:24] COUPLE OF QUESTIONS HERE. IS THE FIRE  
[01:55:28] DEPARTMENT FUNDED EXCLUSIVELY WITH  
[01:55:31] AVIATION SUPPORT FUNDS?  
[01:55:34] YESS. WE ACTUALLY ARE FUNDED OUT OF A  
[01:55:37] PORTION OF LANDING FEES. AND SO  
[01:55:41] WHAT ABOUT THE MUTUAL AID COST, THOUGH,  
[01:55:44] THAT YOU ARE ROUTINELY DOING OR OUTSIDE  
[01:55:46] OF THE PORT AIRPORT JURISDICTION. SO WE  
[01:55:49] HAVE A MUTUAL AGREEMENT WITHIN THE  
[01:55:51] COUNTY THAT WE PROVIDE EACH OTHER  
[01:55:53] SUPPORT, JUST LIKE IF WE HAVE A MAJOR  
[01:55:54] EMERGENCY HERE, THERE'S OVER 40  
[01:55:56] DEPARTMENTS THAT WOULD COME AND SUPPORT  
[01:55:58] US. SO IT'S BASICALLY IN KIND WHERE WE  
[01:56:02] CAN GET REIMBURSEMENT. WE DON'T  
[01:56:03] REIMBURSE ONE ANOTHER BECAUSE IT'S A  
[01:56:05] SHARED AGREEMENT, BUT WE DO CAN GET  
[01:56:07] REIMBURSED. IF THERE'S A TANKER FIRE OUT  
[01:56:09] ON THE FREEWAY AND WE WENT OUT TO

[01:56:11] SUPPORT AND THE JURISDICTION WAS TO HAVE  
[01:56:13] THEM CHARGE THEM FOR SERVICES, THEN WE  
[01:56:16] COULD RECLAIM PART OF THAT. AND WE WERE  
[01:56:18] ABLE TO DO THAT ON A TANKER FIRE THAT  
[01:56:20] HAPPENED IN FEDERAL WAY NOT LONG AGO. I  
[01:56:22] SEE THAT MAKES SENSE. I JUST HAVE ONE  
[01:56:25] FINAL QUESTION REGARDING YOU SHOWED US  
[01:56:27] THE ORG CHART, BUT IT DIDN'T SHOW THE  
[01:56:29] ORG CHART OF THE PORT. IT ONLY SHOWED  
[01:56:32] THE FIRE DEPARTMENT ORG CHART. WHERE DOES  
[01:56:35] THE ORG CHART OF THE FIRE DEPARTMENT FIT  
[01:56:38] IN WITH THE OVERALL PORT ORGANIZATION?  
[01:56:41] AND I THINK YOUR REPORT TO WENDY RYDER,  
[01:56:45] DIVISION DIRECTOR FOR SECURITY SEATAC.  
[01:56:50] AND I THINK THE PORT POLICE REPORT TO  
[01:56:53] DAVE SWIKY COO, IS THAT RIGHT?  
[01:56:56] THAT'S CORRECT. YEAH, I'M JUST A LITTLE  
[01:56:59] WORRIED ABOUT THE DISCONNECT THERE  
[01:57:01] BETWEEN THE TWO WHEN THE FACT IS THAT  
[01:57:03] MUCH OF YOUR WORK AND TAILS COORDINATION  
[01:57:06] AND PARTICULARLY DURING EXTREME TIMES  
[01:57:09] AND EMERGENCIES AND THINGS, THERE NEEDS  
[01:57:12] TO BE A HIGH LEVEL OF COORDINATION. AND  
[01:57:14] SO I JUST WONDERED IF YOU HAD ANY  
[01:57:16] THOUGHTS ABOUT THAT. WELL, I WILL TELL  
[01:57:19] YOU THAT WE DO HAVE A HIGH LEVEL OF  
[01:57:21] COORDINATION REGARDLESS OF REPORTING  
[01:57:23] STRUCTURE. POLICE AND FIRE SECURITY  
[01:57:26] EMERGENCY PREPAREDNESS ALL THE STATE  
[01:57:28] ORDERS TO INCLUDE OPERATIONS. WE WORK  
[01:57:30] REALLY, REALLY, REALLY WELL TOGETHER.  
[01:57:32] SO ON THE GROUND,  
[01:57:36] OUR TROOPS GET IT DONE. POLICE, FIRE,  
[01:57:38] OPERATION SECURITY WORKING REALLY,  
[01:57:40] REALLY SEAMLESSLY TOGETHER AND WE TRAIN  
[01:57:43] TOGETHER.  
[01:57:46] REPORTING STRUCTURE IS ONE THING. WE ARE  
[01:57:49] FUNDED OUT OF THE AVIATION DIVISION. SO  
[01:57:51] WE'VE ALWAYS SINCE I'VE BEEN HERE  
[01:57:52] REPORTED UP THROUGH THE AVIATION  
[01:57:54] DIVISION AND I THINK HISTORICALLY WE'VE  
[01:57:56] ALWAYS REPORTED UP THROUGH THE AVIATION  
[01:57:57] DIVISION. I THINK THE THE OTHER APPROACH  
[01:58:00] AT SOME POINT IN TIME, I THINK POLICE  
[01:58:02] AND FIRE DID IN THE PAST REPORT AN  
[01:58:05] AVIATION DIVISION. BUT THERE MIGHT HAVE  
[01:58:07] BEEN SOME OTHER REASONS THAT THEY HAVE  
[01:58:09] THEM REPORTING SOMEWHERE ELSE BECAUSE  
[01:58:10] THEY DO HAVE SOME WORK DOWNTOWN. WE  
[01:58:13] SUPPORT DOWNTOWN THROUGH THE ALARM  
[01:58:15] TECHNICIAN. AND IF THERE WAS A MAJOR  
[01:58:18] INCIDENT DOWNTOWN, WE WOULD PROVIDE FIRE  
[01:58:20] LEADERSHIP TO HELP SEATTLE, HELP  
[01:58:21] MITIGATE AND MANAGE OUR AND PROTECT OUR  
[01:58:24] ASSETS. SO REGARDLESS OF PORT  
[01:58:27] INFRASTRUCTURE WILL STILL BE SUPPORTING  
[01:58:28] WHEREVER WE'RE NEEDED. ALRIGHT. THANKS  
[01:58:30] VERY MUCH. A COMMISSION PRESIDENT  
[01:58:32] FELLEMAN. I SEE MR BROWN HAS HIS HAND UP.  
[01:58:35] HE MIGHT HAVE SOMETHING TO ADD. SO YOU  
[01:58:37] DID. THANKS FOR MY QUESTION. COME IN.  
[01:58:40] AND AND I THINK, AS RANDY SAY,  
[01:58:41] REGARDLESS OF THE REPORTING STRUCTURE AS

[01:58:45] THE COORDINATION IS NEEDED. AND JUST TO  
[01:58:47] REASSURE YOU SOMETHING THAT I PERSONALLY  
[01:58:51] TAKING MY POSITION OF CHIEF OPERATING  
[01:58:52] OFFICER AS A SPECIAL INTEREST IN AND  
[01:58:55] PROVIDE GREAT SUPPORT AS NEEDED AS  
[01:58:57] RANDOM ACT FOR THAT. AND WE ARE TRYING  
[01:59:01] TO ENSURE THAT THEY HAVE A [inaudible 01:59:02]  
[01:59:02] THAT'S NEEDED TO GET WORK DONE. SO  
[01:59:05] SAFETY IS WHAT WE HAVE TO DO AS NUMBER  
[01:59:08] ONE, WE CAN TAKE IT. IT CAN BE SECOND TO  
[01:59:11] ANYTHING ELSE. SO SAFETY OFFER  
[01:59:13] PASSENGERS, EMPLOYEES, CONSULTING,  
[01:59:16] CONTRACT OR JOB NUMBER ONE FOR US. SO IT  
[01:59:19] HAS A HIGH VISIBILITY WITH THAT. GOT IT  
[01:59:22] FOR CONSTRUCTION. THANK YOU. ALRIGHT.  
[01:59:25] THANKS. THANK YOU. CLERK HART, COULD YOU  
[01:59:29] CONTINUE? YES, WE'LL MOVE TO  
[01:59:31] COMMISSIONER FOR QUESTIONS. YEAH,  
[01:59:34] I DON'T HAVE ANY QUESTIONS, BUT I WASN'T  
[01:59:37] GOING TO MENTION THIS, BUT I THINK  
[01:59:39] COMMISSIONER STEINBREUCKS QUESTIONS WITH  
[01:59:41] REGARDS TO HOW THE TWO DEPARTMENTS ARE  
[01:59:44] STRUCTURED REMINDED ME OF A STORY FROM  
[01:59:46] WHEN I SERVED IN THE OBAMA  
[01:59:47] ADMINISTRATION. AND I ONCE TALKED TO  
[01:59:49] SOMEONE FROM THE DEPARTMENT OF HOMELAND  
[01:59:51] SECURITY AND HE TOLD ME A STORY ABOUT  
[01:59:54] THE SEPTEMBER 11 ATTACK IN 2001. AND  
[01:59:58] WE'RE READY FOR THIS. I THINK  
[02:00:03] YOU HAVE TO MUTE THE PHONE. THERE WAS  
[02:00:07] A SITUATION IN 9 11 WHERE THE  
[02:00:09] FIREFIGHTERS WERE GOING UP THE TWIN  
[02:00:12] TOWERS AND NEW YORK POLICE DEPARTMENT  
[02:00:15] WAS CIRCLING THE TOWERS IN THE  
[02:00:16] HELICOPTER AND THE TWO DEPARTMENTS WERE  
[02:00:18] NOT TALKING TO EACH OTHER. AND THE NEW YORK  
[02:00:22] POLICE DEPARTMENT HAD TOLD ALL THEIR  
[02:00:25] OFFICERS TO CLEAR A BUILDING BECAUSE  
[02:00:27] THEY SAW FROM UP HIGH THAT THE BUILDING  
[02:00:29] WAS ABOUT TO COLLAPSE. BUT THAT MESSAGE  
[02:00:31] NEVER GOT TO THE FIREFIGHTERS WHO WERE  
[02:00:33] ACTUALLY IN THE BUILDING. AND THEY WERE  
[02:00:36] SAYING HOW IF THE TWO DEPARTMENTS HAD  
[02:00:38] BETTER COORDINATED THROUGH COMMUNICATION  
[02:00:41] CHANNELS THAT WE IT COULD HAVE AVOIDED A  
[02:00:44] LOT OF THE FIREFIGHTER CASUALTIES ON 9 11.  
[02:00:46] AND SO I THINK THAT REALLY JUST  
[02:00:48] HIGHLIGHTS THE IMPORTANCE OF THE PDS AND  
[02:00:51] THE FD WORKING TOGETHER AND  
[02:00:53] COMMUNICATING TOGETHER, ESPECIALLY AS  
[02:00:57] WE OPERATE AN AIRPORT WHERE WE COULD  
[02:00:59] HAVE GASOLINE FIRES AND WHATNOT.  
[02:01:02] AND SO I'M NOT SAYING THAT THAT DOESN'T  
[02:01:04] ALREADY HAPPEN. I TRUST THAT  
[02:01:06] COORDINATION IS VERY TIGHT. AS JEFFREY  
[02:01:10] HIGHLIGHTED, SAFETIES ARE NO ONE GOAL.  
[02:01:12] BUT COMMISSIONER STEINBRUECK QUESTIONS  
[02:01:15] KIND OF REMINDED ME OF THAT STORY. AND I  
[02:01:17] THOUGHT I WOULD SHARE WITH FOLKS THE  
[02:01:19] COMMENTS THAT WE'RE GOING TO MAKE,  
[02:01:21] HOWEVER, WERE THAT I REALLY DO THINK THE  
[02:01:23] FIRE DEPARTMENT IS KIND OF THE UNSUNG  
[02:01:25] HEROES OF OUR AIRPORT.

[02:01:28] OFTENTIMES THEY'RE WORKING BEHIND THE  
[02:01:31] SCENES. THEY DON'T GET SO MUCH  
[02:01:34] PUBLICITY, PIER OR PRAISE FOR THE WORK  
[02:01:37] THAT THEY DO TO KEEP EVERYONE SAFE. I  
[02:01:39] JUST WANTED TO EXPRESS MY TREMENDOUS  
[02:01:42] GRATITUDE TO YOUTUBE CROSS AS WELL AS  
[02:01:44] THE DEPARTMENT FOR ALL THE WORK YOU DO  
[02:01:46] BEYOND YOUR NORMAL DUTIES,  
[02:01:49] AND THAT INCLUDES HELPING IN THE  
[02:01:53] VACCINATIONS OF THE COVID 19 VACCINE. I  
[02:01:57] VOLUNTEER WITH MY COLLEAGUE RYAN  
[02:02:00] SEVERAL TIMES DURING THE VACCINE  
[02:02:02] ROLLOUT, AND OBVIOUSLY EACH TIME YOUR  
[02:02:06] FIREFIGHTERS WERE THERE TO HELP IN ANY  
[02:02:08] INSTANCES OF REACTIONS TO THE VACCINE.  
[02:02:11] SO I JUST WANT TO COMMEND YOU ALL FOR  
[02:02:13] GOING ABOVE THE CALL OF DUTY TO HELP  
[02:02:16] WITH THIS. ONCE IN A GENERATION PANDEMIC  
[02:02:18] GENERATION, HOPEFULLY KNOCK ON WOOD  
[02:02:19] PANDEMIC. AND I LOOK  
[02:02:23] FORWARD TO FIGURING OUT WAYS WE CAN  
[02:02:24] CONTINUE TO SUPPORT. AND IF I  
[02:02:28] COULD JUST ADD THAT, THANK YOU FOR THE  
[02:02:29] STORY COMES BECAUSE YOU'RE RIGHT. THEY  
[02:02:32] WEREN'T ABLE TO COMMUNICATE. A LOT OF  
[02:02:34] CHANGES HAVE BEEN IMPLEMENTED,  
[02:02:38] A LOT OF PLACES, RIGHT. TO TRY TO HELP  
[02:02:40] IMPROVE THAT COMMUNICATIONS. AND IT'S  
[02:02:42] NOT ALWAYS THAT SUCCESSFUL. BUT THE  
[02:02:44] ADVANTAGE AND I'M GOING TO GO BACK TO A  
[02:02:45] PART OF MY PRESENTATION THAT WE HAVE  
[02:02:47] HERE IS THAT WE ARE ALL PORT EMPLOYEES,  
[02:02:49] WHICH MAKES US UNIQUE. AND WE ALL ARE  
[02:02:51] POLICE, FIRE, A PART OF THE BUSINESS  
[02:02:53] UNIT. WE EQUALLY HAVE THE PORT SAME GOAL  
[02:02:56] TO SAFELY MITIGATE AND RESTORE  
[02:02:58] OPERATIONS. SO WE WORK SEAMLESSLY  
[02:03:00] TOGETHER. THAT'S AN ADVANTAGE THAT IS  
[02:03:03] NOT OUT IN THE OTHER PARTS OF THE CITY.  
[02:03:05] A LOT OF TIMES, POLICE AND FIRE DO  
[02:03:07] REPORT TO THE SAME CITY MANAGER OR MAYOR  
[02:03:09] OR WHOEVER. BUT WHEN THEY RESPOND TO A  
[02:03:14] EVEN AN OFF PORT PROPERTY, A PORT  
[02:03:16] BUILDING FROM THE OUTSIDE, WHETHER IT BE  
[02:03:18] PUT SOUND, THEY'RE NOT VESTED IN THAT.  
[02:03:20] THEY MITIGATE AS MUCH AS THEY CAN, AND  
[02:03:22] THEN THEY TURN IT OVER TO THE TENANT OR  
[02:03:24] THE OWNER TO SOLVE THE CLEAN UP AND ALL  
[02:03:27] THE OTHER STUFF. WE'RE IN IT TO THE END  
[02:03:28] HERE AT THE PORT. SO WE WORK REALLY  
[02:03:30] WELL, NOT ONLY WITH POLICE, BUT ALL  
[02:03:32] OTHER STAKEHOLDERS AS WELL. THAT'S AN  
[02:03:34] ADVANTAGE. AND SHARE A STORY. WE DID  
[02:03:36] TAKE A BUNCH OF EXECUTIVES BACK TO THE  
[02:03:40] NATIONAL FIRE ACADEMY, AND WE DID A MOCK  
[02:03:43] DISASTER. AND I WAS NEVER MORE PROUD OF  
[02:03:46] YOU HAD A BUNCH OF PEOPLE THAT REALLY  
[02:03:47] DIDN'T UNDERSTAND WHEN IT COMES TO A  
[02:03:49] CRISIS AT THE PORT. AND YOU GUYS HAVE  
[02:03:51] SEEN IT ON SMALL END OR NOT, SO SMALL  
[02:03:55] LEVELS OR LEADERSHIP. AND PORT EMPLOYEES  
[02:03:58] ROLL UP THEIR SLEEVES AND GET TO WORK  
[02:04:00] AND GET STUFF DONE SO YOU CAN HAVE FAITH

[02:04:03] AND CONFIDENCE, NOT JUST HERE IN THE  
[02:04:05] FIRE DEPARTMENT, BUT THROUGHOUT THE  
[02:04:07] PORT. WE'RE SERVING YOU WITH ALL OF OUR  
[02:04:09] BEST INTERESTS AT HEART, AND I JUST WANT  
[02:04:11] TO MAKE A QUICK PLUG. I WAS EXTREMELY  
[02:04:13] JEALOUS WHEN MY COLLEAGUE BRIAN WENT ON  
[02:04:15] THE TRAINING ACADEMY, AND SO I'M LOOKING  
[02:04:18] FORWARD TO AN OPPORTUNITY TO DO IT  
[02:04:19] MYSELF. I SEE YOUR HAND UP FOR THAT.  
[02:04:21] GOT IT. YEAH. THAT'S A GREAT OPPORTUNITY  
[02:04:24] THE SHAMELESS PITCH HERE. THANK YOU.  
[02:04:27] THANK YOU. THE 76 STORY STAIR  
[02:04:31] CLIMB, COMMISSIONER CHO WITH THE  
[02:04:33] FIREFIGHT, OR I'M GOING TO START WORKING  
[02:04:35] OUT NOW FOR THAT. THANK YOU.  
[02:04:38] COMMISSIONER CHO. MOVING TO COMMISSIONER CALKINS.  
[02:04:42] YEAH. YOU STOLE MY THUNDER, SAM.  
[02:04:45] SO I HAD THE OPPORTUNITY TO GO OUT AND  
[02:04:47] DO FIRE OPS WITH MICHAEL WILSON, WHO IS  
[02:04:49] AN EXTRAORDINARY FIREFIGHTER, THE PORT  
[02:04:51] OF SEATTLE. AND AT THE INVITATION OF  
[02:04:54] LOCAL 1257 AND TRULY GRATEFUL FOR THAT.  
[02:04:57] I'VE ALSO HAD THE CHANCE TO COME OUT AND  
[02:04:59] TAKE A TOUR WITH YOU, CHIEF CROSS, AND  
[02:05:01] SEE THE STATION ONCE WITH YOU. AND THEN  
[02:05:04] ANOTHER TIME I TOOK MY SON'S OUT THERE  
[02:05:06] AND MET UP WITH MIKE. AND WHILE I WAS  
[02:05:08] GETTING OUTFITTED, THEY GOT TO GET IN  
[02:05:10] ONE OF THE ARF TRUCKS. AND THERE'S  
[02:05:13] ALL THE THINGS THAT AN UNTRAINED EYE  
[02:05:16] LIKE MINE CAN SEE, EVEN JUST THE  
[02:05:19] ORDERLINESS, THE ORGANIZATION, THE  
[02:05:21] CAMARADERIE AMONGST ALL THE  
[02:05:23] FIREFIGHTERS. THAT'S OBVIOUS. A COUPLE  
[02:05:26] OF KIND OF PROFOUND LESSONS THAT I TOOK  
[02:05:27] FROM THAT EXPERIENCE OF GOING TO FIRE  
[02:05:29] OPS IS THAT ONE,  
[02:05:32] JUST THE EXTRAORDINARY AMOUNT OF  
[02:05:34] TRAINING AND DRILLING THAT FIREFIGHTERS  
[02:05:36] DO IN ORDER TO BE ABLE TO MAKE SPLIT  
[02:05:39] SECOND DECISIONS IN VERY LABOR INTENSIVE  
[02:05:42] SITUATIONS WHERE THE CONDITIONS ARE VERY  
[02:05:46] FLUID AND JUST SEEING WHETHER  
[02:05:50] IT WAS POPPING OPEN A DOOR OR ADDRESSING  
[02:05:54] SOMEBODY WHO'S IN CARDIAC CRISIS,  
[02:05:56] WHATEVER IT MIGHT BE, THE DIFFERENCE  
[02:05:58] BETWEEN SOMEBODY WHO HAS TRAINED ON IT  
[02:06:01] A COUPLE OF TIMES AND YOUR PROFESSIONAL  
[02:06:04] FIREFIGHTERS IS WHAT MAKES IT SO LIKELY  
[02:06:08] THAT SOMEBODY WHO COMES IN THE CARE OF  
[02:06:09] OUR FIRE DEPARTMENT WILL SURVIVE. AND  
[02:06:11] THEN THE OTHER THING THAT WAS QUITE EYE  
[02:06:14] OPENING TO ME AND THAT I DIDN'T REALLY  
[02:06:16] UNDERSTAND UNTIL I TOOK PART IN THE FIRE  
[02:06:19] OPS WAS I THINK THE OUTSIDER'S  
[02:06:22] PERSPECTIVE OF FIREFIGHTING IS THAT  
[02:06:23] YOU'VE GOT A BUNCH OF FOLKS THROW ON  
[02:06:26] THEIR FIREPROOF GEAR, JUMP ON THE  
[02:06:28] TRUCKS, GO TO THE FIRE, AND THEY START  
[02:06:30] SPRAYING WATER ON THE THING AND DO WHAT  
[02:06:32] THEY CAN TO PUT IT OUT WHEN, IN FACT,  
[02:06:33] IT'S MUCH MORE LIKE A SURGICAL OPERATING  
[02:06:36] THEATER WHERE EVERY INDIVIDUAL HAS A



[02:06:38] TOTALLY UNIQUE ROLE. THEY'RE ALL  
[02:06:40] SPECIALIZED. AND WHEN YOU SEE HOW THEY  
[02:06:44] COORDINATE AS A TEAM, EACH DOING THEIR  
[02:06:47] SPECIFIC ROLE, IT IS TRULY IMPRESSIVE.  
[02:06:50] IT'S LIKE AN ORCHESTRA. AND THAT  
[02:06:53] WAS SOMETHING THAT UNDERSTANDING THE  
[02:06:57] INTELLECT AND THE SKILL AND JUST THAT IT  
[02:07:00] HOURS AND HOURS OF PRACTICE IT TAKES TO  
[02:07:02] GET GOOD AT THAT WAS REALLY, QUITE  
[02:07:04] IMPRESSIVE. SO THANK YOU FOR THE  
[02:07:06] PRESENTATION. I KNOW THAT YOU ALL SERVE  
[02:07:10] A REALLY STRANGE KIND OF PARADOXICAL  
[02:07:13] ROLE WHERE WE WANT YOU TO BE THE BEST IN  
[02:07:15] THE WORLD, AND WE WANT YOU NEVER TO BE  
[02:07:16] NECESSARY. BUT WE ARE SO GRATEFUL YOU  
[02:07:19] ARE THERE IN THE EVENT THAT THERE IS AN  
[02:07:22] ADVERSE EVENT THAT YOU NEED TO BE CALLED  
[02:07:24] TO. SO THANK YOU. THANK YOU,  
[02:07:26] COMMISSIONER CALKINS. I COULD NOT HAVE  
[02:07:28] SAID IT BETTER. THANK YOU. YOU SUMMIT IT  
[02:07:30] UP REALLY WELL. WE HAVE A HIGHLY  
[02:07:32] TRAINED, HIGHLY SKILLED WORKFORCE HERE,  
[02:07:35] A FIRE DEPARTMENT THAT, AS I MENTIONED  
[02:07:37] UP FRONT, WE'RE ALL VERY, VERY PROUD OF,  
[02:07:40] BUT THAT I WOULD PUT UP AGAINST ANY  
[02:07:42] AIRPORT FIRE DEPARTMENT HANDS DOWN IN  
[02:07:44] THE WORLD. I PUT OUR MEN AND WOMEN UP  
[02:07:47] AGAINST ANY OF THEM AND ALSO TO ANY FIRE  
[02:07:50] DEPARTMENT OUTSIDE OF THE JURISDICTION.  
[02:07:52] AND CHIEF STARK HAS DONE A LOT OF WORK.  
[02:07:55] WE PUT OURSELVES ON DISPLAY TO MAKE  
[02:07:57] OURSELVES BETTER. SO WE'RE TRAINING IN A  
[02:07:59] LOCAL COMMUNITY ALL THE TIME BECAUSE YOU  
[02:08:01] GET THAT THAT COMPLEX OR I'M AT AN  
[02:08:04] AIRPORT, BUT WE DO EVERYTHING, AND WE  
[02:08:06] HAVE TO BE EFFICIENT AND EFFECTIVE AT  
[02:08:08] EVERYTHING. SO LEARNING AND WORKING WITH  
[02:08:10] THOSE WE DON'T HAVE STRUCTURAL FIRES  
[02:08:12] HERE, BUT WE DO HAVE STRUCTURAL FIRES  
[02:08:13] OUT IN THE COMMUNITY THAT OUR TEAMS  
[02:08:15] RESPOND TO. SO WE HAVE TO HAVE THOSE  
[02:08:17] DIALED IN SO THAT WE CAN BE MORE  
[02:08:19] EFFECTIVE FOR YOU HERE AT THE AIRPORT AS  
[02:08:21] WELL. WE WANT A SMALL FIRE IF IT WERE TO  
[02:08:23] HAPPEN. LIKE YOU SAID, WE DON'T WANT IT  
[02:08:25] TO HAPPEN, BUT WE WANT IT TO STAY SMALL.  
[02:08:27] WE DON'T WANT IT TO GET BIG, AND WE WANT  
[02:08:28] TO BE ABLE TO GET AND RESTORE OPERATIONS  
[02:08:30] AS FAST AS WE CAN. SO THANK YOU FOR  
[02:08:33] THAT. I DO WANT TO SAY ONE MORE THING,  
[02:08:35] WHICH IS REALLY QUICKLY TO SAY, YOU  
[02:08:38] KNOW, OUR FIREFIGHTERS ARE CALLED IN TO  
[02:08:41] SOME OF THE HARDEST MOMENTS ANYONE EVER  
[02:08:43] EXPERIENCED IS IN LIFE, WHETHER THAT'S  
[02:08:46] POTENTIAL LOSS OF LIFE OR DANGER RELATED  
[02:08:49] TO A FIRE OR A CAR ACCIDENT OR WHATEVER  
[02:08:51] IT MIGHT BE. AND ONE OF THE THINGS THAT  
[02:08:54] I DID LOOK INTO AS A RESULT OF THAT  
[02:08:57] EXPERIENCE AT FIRE OFFS WAS WHAT KIND OF  
[02:08:59] MENTAL HEALTH SERVICES WE DO HAVE  
[02:09:01] AVAILABLE. AND IT SOUNDED THE  
[02:09:05] PERSPECTIVE FIREFIGHTERS WAS THAT THE  
[02:09:06] RESOURCES ARE THERE. AND THE ONLY THING

[02:09:09] THAT WE NEED TO CONTINUE WORKING ON IS  
[02:09:11] ENSURING THAT THERE IS A CULTURE IN  
[02:09:12] WHICH SEEKING OUT MENTAL HEALTH SERVICES  
[02:09:15] IS A PREVENTATIVE MEASURE, NOT SIMPLY A  
[02:09:18] REACTIVE MEASURE AFTER THE FACT. AND SO  
[02:09:20] I'M PLEASED TO HEAR THAT LEADERSHIP,  
[02:09:22] BOTH IN YOUR OFFICE AND THE UNION  
[02:09:26] LEADERSHIP IS REALLY ENCOURAGING  
[02:09:27] FIREFIGHTERS TO SEEK OUT MENTAL HEALTH  
[02:09:29] SERVICES. I KNOW THAT FOR ME PERSONALLY,  
[02:09:31] HAVING ACCESS TO THERAPY AND GROUP  
[02:09:34] COUNSELING SESSIONS HAS BEEN A REALLY  
[02:09:35] IMPORTANT PART OF MY ADULT LIFE. AND I  
[02:09:37] THINK WE LEADERS NEED TO MODEL THAT.  
[02:09:39] AND SO HAVING THAT CULTURE AT OUR FIRE  
[02:09:41] DEPARTMENT, I THINK, IS REALLY  
[02:09:43] ESSENTIAL. THANK YOU FOR I WAS  
[02:09:45] ANTICIPATING THE QUESTION IS, WHAT IS MY  
[02:09:47] BIGGEST CHALLENGES AHEAD? AND YOU JUST  
[02:09:49] TOUCHED ON ONE OF THEM IS FIREFIGHTER  
[02:09:51] MENTAL HEALTH IS AN AREA WITHIN NOT  
[02:09:53] NATIONALLY IS REALLY GETTING A LOT OF  
[02:09:56] ATTENTION RIGHT NOW. SO THERE'S A LOT OF  
[02:09:57] GOOD WORK BEING DONE IN THAT AREA.  
[02:09:59] CHIEF STARKEY AND UNION PRESIDENT CHRIS  
[02:10:01] NOTTLE, MYSELF. WE TALK ALL THE TIME AND ARE  
[02:10:04] ON THE LOOKOUT TO MAKE SURE THAT WE  
[02:10:06] CATCH THINGS WHEN THEY'RE SMALL ALSO,  
[02:10:09] AND MAKE SURE THAT PEOPLE ARE AFFORDED  
[02:10:10] HELP. AND EVEN WENDY, WENDY, AFTER A LOT  
[02:10:14] OF SOME OF THESE INCIDENTS THAT WE'VE  
[02:10:15] HAD RECENTLY, THEY CAUSE YOU OH, MY  
[02:10:18] GOSH. HOW'S THE TEAM DOING? AND WE TAKE  
[02:10:20] IT FOR GRANTED THAT THEY DO IT ALL THE  
[02:10:22] TIME, AND THEY DO SEE SOME PRETTY  
[02:10:24] HORRIFIC STUFF AND TRYING TO MAKE SOME  
[02:10:26] HEROIC LIFE SAVING EFFORTS IN REALLY  
[02:10:30] DIRE SITUATIONS, IN VERY STRESSFUL  
[02:10:32] SITUATIONS, NOT ONLY ON THE PATIENT,  
[02:10:35] BUT THE FAMILIES THAT ARE WATCHING THIS  
[02:10:36] RIGHT IN. WENDY'S REALLY GOOD AT  
[02:10:39] CHECKING IN WITH CHIEF STARK OR MYSELF  
[02:10:41] AND MAKING SURE THE TEAM'S OKAY AND  
[02:10:42] CHECKING IN WITH THE TEAM, BUT WE DO  
[02:10:44] THAT AS WELL. IT'S PART OF OUR PROCESS  
[02:10:46] ALL THE TIME. SO THANK YOU FOR MAKE IT  
[02:10:48] CHEAP THAN DRAWN ATTENTION TO THAT.  
[02:10:50] THANK YOU, COMMISSIONER CALKINS. MAYBE  
[02:10:52] TO COMMISSIONER FELLEMAN. THANKS,  
[02:10:55] CHIEF CROSS. AND I PILE ON WITH  
[02:10:59] ALL THESE ACCOLADES. ONE OF THE THINGS  
[02:11:01] THAT REALLY WAS SURPRISING TO ME IS WHEN  
[02:11:03] THERE WAS THAT RAIL FIRE IN MOSIER AND  
[02:11:06] ALL THE PLACES YOU WERE BEING MOBILIZING  
[02:11:09] TO GO ALL THE WAY DOWN TO MOSIER .  
[02:11:10] THAT'S NOT EXACTLY A KING COUNTY MUTUAL  
[02:11:13] AID SITUATION. AND I'M JUST WONDERING  
[02:11:17] HOW THAT WORKS OUT. WEREN'T YOU TRYING  
[02:11:19] TO MOBILIZE, LIKE, AN ARF OR SOMETHING  
[02:11:21] HUGE. SO ACTUALLY, THAT WAS INTERESTING  
[02:11:23] BECAUSE ACTUALLY, AT THE TIME, POLICE  
[02:11:25] CHIEF COLIN WILSON WAS IN A LOOP OF A  
[02:11:27] CONVERSATION THAT DIDN'T INVOLVE ME.

[02:11:29] AND COMMISSIONER BOWMAN HAS A PLACE DOWN  
[02:11:32] IN THAT AREA. SO SHE WAS IN MOSIER AT THE  
[02:11:34] TIME OF THAT INCIDENT. WELL, I CALLED  
[02:11:36] THE FIRE CHIEF FROM PORTLAND AIRPORT,  
[02:11:39] WHO ACTUALLY ALSO LIVES IN MOSIER. THAT  
[02:11:41] WAS ON HIS WAY IN HIS COMMAND VEHICLE  
[02:11:43] WITH ONE OF THE BIG ARF TRUCKS OUT THAT  
[02:11:45] WAY TO HELP KIND OF PROVIDE MUTUAL AID  
[02:11:48] IN THE COMMUNITY. SO I WAS ABLE TO LET  
[02:11:50] HER KNOW THAT HELP WAS ON ON ITS WAY.  
[02:11:52] YEAH. HE WANTED TO HELP SAVE HIS OWN  
[02:11:54] CITY. THE FIRE SERVICE,  
[02:11:57] IT SEEMS VERY BIG AND DAUNTING, BUT THE  
[02:12:01] RELATIONSHIPS IN THE COMMUNITY IS PRETTY  
[02:12:03] SMALL AND TIGHT KNIT. WE ARE ALWAYS OUT  
[02:12:06] THERE TO HELP EACH OTHER. WELL, THAT WAS  
[02:12:08] A VERY SCARY SITUATION. SO THANK YOU FOR  
[02:12:10] RISING FOR THAT OCCASION, BUT I'M ALSO  
[02:12:13] VERY INTERESTED IN THE PHYSICAL WELL  
[02:12:15] BEING OF YOUR PEOPLE. AND TWO THINGS  
[02:12:18] COME TO MIND IS ELEVATED INTEREST IN  
[02:12:21] THE PFAS AND EXPOSURE WE HAVE BOTH  
[02:12:25] IN ENVIRONMENTAL CONSIDERATION AS WELL  
[02:12:27] AS HEALTH RELATED AND OUR ONGOING  
[02:12:31] DISCUSSIONS WITH YOUR NEW STATION. AND I  
[02:12:34] WOULD JUST LIKE TO KNOW HOW YOU'RE DOING  
[02:12:36] IN BOTH THOSE REGARDS. SO I REPRESENT  
[02:12:40] LANSON, WENDY, HAVE GIVEN ME THE  
[02:12:42] OPPORTUNITY. AND BEFORE LAUREL, THE  
[02:12:43] OPPORTUNITY TO KIND OF BE THE PFAS FOCAL  
[02:12:46] FOR OPERATIONAL. AND THEN YOU GOT  
[02:12:47] ARLAND'S TEAM FOR THE ENVIRONMENTAL  
[02:12:49] SIDE. SO WE WORK HAND IN HAND WITH  
[02:12:50] ARLAND'S TEAM ON THE ENVIRONMENTAL  
[02:12:52] SIDE. I'M NOT DIGGING WELLS TO DO  
[02:12:53] MONITORING AND ALL OF THAT. RIGHT. BUT  
[02:12:55] WE HAVE HAD OUR FIREFIGHTERS BLOOD,  
[02:12:57] SALIVA AND URINE TESTED, SO WE WERE ABLE  
[02:12:59] TO ANONYMOUSLY BUT INDIVIDUALLY GET  
[02:13:02] RESULTS FOR ANYBODY THAT VOLUNTEERED  
[02:13:03] THAT WANTED TO TO SEE WHERE THEIR  
[02:13:05] RESULTS ARE. I WORK WITH THE DOCTOR  
[02:13:07] MONTHLY. I HAVE A MEETING WITH HIM FOR  
[02:13:10] SOME OTHER WORK, BUT HE'S THE LEAD  
[02:13:12] RESEARCHER FOR THE FIREFIGHTER CANCER  
[02:13:13] COHORT STUDY THAT'S DOING AN ANALYSIS IN  
[02:13:15] ONE AREA OF PFAS CONTAMINATION AND THE  
[02:13:19] HEALTH EFFECTS THE FIREFIGHTERS IS YET  
[02:13:21] STILL UNKNOWN BECAUSE THE COMMUNITY AT  
[02:13:24] LARGE, ALL OF US TO INCLUDE YOU GUYS,  
[02:13:26] HAVE A PERCENTAGE OF PFOS PROBABLY IN  
[02:13:28] YOUR SYSTEM OR BLOOD, BECAUSE IT'S  
[02:13:30] EVERYWHERE WHERE IT'S IN THE PROTECTIVE  
[02:13:32] ELEMENTS IN FURNITURE OR CARPETING AND  
[02:13:35] PLASTICS AND ANYTHING THAT'S WATER  
[02:13:37] REPELLENT, IT HAS. SO WE'RE ON THE  
[02:13:39] FOREFRONT. SO I WANT TO LET YOU KNOW WE  
[02:13:41] ARE ON THE FOREFRONT OF THAT RESEARCH  
[02:13:43] AND DIALOGUE CONTINUALLY. BUT ON THE  
[02:13:46] OTHER SIDE FOR THE AIRPORT IS FINDING A  
[02:13:48] SUITABLE ALTERNATIVE, AND THE FAA HAS TO  
[02:13:51] APPROVE THAT. SO I SIT ON A COMMITTEE ON  
[02:13:55] THE FFA ADVISORY PANEL OVERSEEING THEIR

[02:13:57] RESEARCH AND TRYING TO FIND A NEW  
[02:13:59] PRODUCT. SO WE'RE ON THE FRONT LINES,  
[02:14:02] BUT THERE'S STILL A LOT OF QUESTIONS AND  
[02:14:04] A LOT OF STUFF THAT'S UNDETERMINED. THE  
[02:14:06] FAA HAS NOT APPROVED A FLUORINE FREE  
[02:14:09] ALTERNATIVE YET, BUT I HAD A MEETING ON  
[02:14:12] JUNE 8TH, AND THEY'RE VERY  
[02:14:13] OPTIMISTIC THAT THEY WILL FIND ONE.  
[02:14:15] THEY WERE SUPPOSED TO FIND ONE BY  
[02:14:17] OCTOBER, BUT THEY'RE NOT GOING TO MEET  
[02:14:20] THAT DEADLINE. COVID HAD DELAYED THEM UP  
[02:14:23] TO NINE MONTHS, BUT THEY ARE OPTIMISTIC  
[02:14:26] THAT THEY'RE GOING TO FIND A SOLUTION.  
[02:14:28] SO WE'RE VERY, VERY HOPEFUL REGARDING  
[02:14:31] THAT FRONT. AND NOW THE OTHER ITEM THAT  
[02:14:34] YOU TALK ABOUT IS STATION TWO. I KNOW  
[02:14:35] WE'RE GOING TO BE THERE IN THERE THIS  
[02:14:37] YEAR, SIR. HOW'S THAT? I MEAN,  
[02:14:41] YOUR LIPS TO I DON'T WANT TO BE THE  
[02:14:44] FIRST ONE TO SHARE NEWS WITH YOU. I  
[02:14:45] THINK EXECUTIVE DIRECTOR METRUCK MIGHT BE  
[02:14:49] COMING TO PAY US A LITTLE VISIT NEXT  
[02:14:50] WEEK, HOPEFULLY, AND WE'LL GIVE HIM A  
[02:14:52] TOUR OF IT. THINGS ARE DELAYED AND SOME  
[02:14:54] OF THOSE DELAYS. THE PROJECT TEAM, I GOT  
[02:14:56] TO TELL YOU, COMMISSION PRESIDENT  
[02:14:58] FELLEMAN, THE PROJECT TEAM HAS BEEN  
[02:15:00] TRANSPARENT AND WORK THEIR TAILS OFF TO  
[02:15:04] TRY TO LINE SOME THINGS UP. THERE HAVE  
[02:15:05] BEEN SOME PROBLEMS THAT HAVEN'T BEEN  
[02:15:08] HIDDEN FROM ANYBODY BETWEEN THE DESIGNER  
[02:15:11] AND THE CONTRACTOR, BUT THEY'RE WORKING  
[02:15:14] THROUGH IT. I CAN GUARANTEE YOU, WE'RE  
[02:15:16] GOING TO HAVE A PHENOMENAL PRODUCT WHEN  
[02:15:19] IT'S DONE, AND WE'RE HOPING TO MOVE IN  
[02:15:21] IN THERE AUGUST SEPTEMBER. AND PRESIDENT  
[02:15:25] NUTTLE HAS BEEN WITH US ALONG THE WAY,  
[02:15:27] SO HE KNOWS WHAT'S GOING ON. AND WE JUST  
[02:15:29] KNOW WE'RE GOING TO HAVE A GREAT  
[02:15:30] PRODUCT. IT'S VERY CLOSE. THERE'S BEEN  
[02:15:33] SOME ISSUES WITH SOME PRODUCTS BEING  
[02:15:35] DELIVERED BECAUSE OF COVID AND A LOT OF  
[02:15:37] DIFFERENT THINGS, BUT WE'RE OPTIMISTIC  
[02:15:39] AND HOPEFUL, I WANT TO SAY THIS YEAR,  
[02:15:41] BUT IT'S GOING TO BE AUGUST SEPTEMBER.  
[02:15:43] WELL, CHIEF KRAUSE, I MUST SAY THAT THE  
[02:15:47] PATIENCE AND GOOD NATURED SPIRIT THAT  
[02:15:50] YOU AND YOUR LABOR LEADERS HAVE  
[02:15:53] EXHIBITED THROUGHOUT WHAT IS ONLY  
[02:15:55] CONSIDERED ONE OF OUR MORE IT'S SOMEWHAT  
[02:15:57] EMBARRASSING DELAYS IN OUR IT'S A  
[02:16:00] RELATIVELY SMALL PROJECT THAT HAS GONE  
[02:16:02] THROUGH MORE HOOPS THAN ONE COULD  
[02:16:04] IMAGINE. YOU THINK WE WERE BUILDING  
[02:16:06] INTERNATIONAL ARRIVALS OF FACILITY USER  
[02:16:10] FELLEMAN, I APPRECIATE YOU. YOU'VE ALWAYS  
[02:16:12] BEEN A GREAT SUPPORTER. YOU AND  
[02:16:14] COMMISSIONER STEINBRUECK, AND WE TOOK  
[02:16:15] YOU ON A TOUR OUT THERE IN ACAR. I WILL  
[02:16:18] TELL YOU, IN AUGUST OF 2015, I WALKED  
[02:16:21] OUT THERE, CARRY STEVENS TO THAT AREA  
[02:16:24] AND LOOKED AROUND, AND I THOUGHT WE'D BE  
[02:16:25] INTO SOMETHING IN SIX TO 9 MONTHS.

[02:16:27] RIGHT. AND IT'S NOT FROM ANYBODY'S  
[02:16:30] FAULT. THERE'S JUST BEEN DECISIONS,  
[02:16:32] CONSTRAINTS ON DECISION MAKING THAT WERE  
[02:16:35] NO FAULT OF ANYBODY. BUT I HINDSIGHT  
[02:16:38] I THINK WE'VE GOT A FEW LESSONS LEARNED  
[02:16:41] AND I KNOW THAT TEAM HAS SHARED SOME OF  
[02:16:42] THOSE WITH YOU GUYS, BUT WE'RE GOING TO  
[02:16:44] HAVE A PHENOMENAL PRODUCT THAT ARE GOING  
[02:16:46] TO SUPPORT PORT FIREFIGHTERS AND  
[02:16:50] ONE CAPTAIN OUT OF THAT FACILITY VERY,  
[02:16:52] VERY WELL. AND I THINK IT'S GOING TO BUY  
[02:16:54] YOU GUYS SOME YEARS OF PLANNING TIME  
[02:16:55] BECAUSE IT'S GOING TO BE A GREAT  
[02:16:56] FACILITY. I JUST HOPE WE CAN FIND A WAY  
[02:16:59] TO STILL CONTINUE TO USE IT,  
[02:17:02] GIVEN HOW MUCH TRIALS AND TRIBULATIONS  
[02:17:04] IT WAS PUT TO BUILD IT. BUT AND I THINK  
[02:17:08] IT WOULD BE PREMATURE. I THINK THERE ARE  
[02:17:10] SOME OPPORTUNITIES TO LOOK AT VARIOUS  
[02:17:12] METHODS OF MAINTAINING THE USEFUL LIFE  
[02:17:14] OF THAT FACILITY FOR MANY, MANY YEARS  
[02:17:17] BEYOND. IT WILL BE A CHOKE POINT IF THEY  
[02:17:19] DO AN END AROUND TAXIWAY IF THAT EVER  
[02:17:21] WERE TO HAPPEN. BUT I WILL UTILIZE AND  
[02:17:25] PUT A VALUE WHATEVER IT MAY STILL BE US  
[02:17:28] AS AN AUGMENT TO THE NEXT LEVEL STATION,  
[02:17:31] OR IT COULD BE USED FOR OPERATIONS,  
[02:17:34] MAINTENANCE OR TO STORE VEHICLES AND  
[02:17:38] WORK OUT OF. SO THERE'S A LOT OF  
[02:17:40] OPPORTUNITIES TO MAKE SURE THAT WE GET  
[02:17:41] SOME VIABLE USE OUT OF THAT FACILITY FOR  
[02:17:43] MANY YEARS. WELL, THANK YOU. AND WE  
[02:17:46] COMMISSIONERS STEINBRUECK AND I WERE VERY  
[02:17:47] INTERESTED IN TOURING THE FACILITY. WE  
[02:17:50] HAVE NO DOUBT THAT EXECUTIVE METRUCK HAS  
[02:17:52] BEEN TRACKING IT CLOSELY. AND LIKE I  
[02:17:55] SAID, I REALLY APPRECIATE YOUR PATIENCE  
[02:17:58] THROUGHOUT THIS PROCESS AND LOOK FORWARD  
[02:18:00] TO HITTING A BOTTLE OF CHAMPAGNE OVER  
[02:18:02] THAT DOOR. ALRIGHT.  
[02:18:06] SO EXECUTIVE METRUCK, DO YOU HAVE  
[02:18:09] ANYTHING YOU WANT TO CLOSE WITH? NO, I  
[02:18:11] JUST APPRECIATE ALL THE COMMISSIONERS  
[02:18:13] COMMENTS AND CHIEF KRAUSE. THERE'S. NO,  
[02:18:16] WE REALLY APPRECIATE. AND I'M GLAD WE  
[02:18:18] HAVE THIS OPPORTUNITY BECAUSE WE WENT  
[02:18:19] THROUGH FROM THE LOW PROBABILITY, HIGH  
[02:18:22] CONSEQUENCE EVENT TO THE INDIVIDUALS  
[02:18:24] THAT YOU'RE ROLLING ON EVERY DAY IN THE  
[02:18:26] ADMINISTRATIVE WORK. IT REALLY IS  
[02:18:28] AMAZING THE BREADTH AND DEPTH OF THE  
[02:18:30] WORK THAT THE FIRE DEPARTMENT DOES. AND  
[02:18:32] LET ME JUST COMMENT ON THAT. YEAH, I DO  
[02:18:35] WANT TO GET OUT. I'VE SEEN THE DIFFERENT  
[02:18:37] STAGES OF THE ENTIRE STATION TO DO THAT.  
[02:18:40] AND I KNOW THAT LANCE AND HIS TEAM  
[02:18:43] IS LOOKING IN THE PLANNING ASPECT OF  
[02:18:45] THAT GOING FORWARD, BUT I THINK WE  
[02:18:46] REALLY I'M LOOKING FORWARD TO THAT TOO.  
[02:18:48] THAT'S GOING TO BE GREAT. BUT I WILL SAY  
[02:18:51] FOR WHERE WE'RE BUILDING THE  
[02:18:54] COMPLEXITIES OF THAT SITE, WHICH HAS  
[02:18:56] COME UP AGAIN AND AGAIN WHERE WE WERE

[02:18:58] AND THE COMPLEXITIES RELATED THAT ARE  
[02:19:00] OBVIOUS OF THAT. BUT IT JUST GOES BACK  
[02:19:03] TO OUR CONSTRAINED ENVIRONMENT HERE AT  
[02:19:06] SEA AND WHAT WE HAVE TO WORK WITH AND  
[02:19:08] WHAT THE PLAN TEAMS HAVE TO DO. BUT IT'S  
[02:19:09] GOING TO BE A GREAT DAY COMING SOON  
[02:19:12] WHERE WE CAN SHARE THE COMPLETION OF  
[02:19:14] THAT FACILITY. SO THANKS AGAIN FOR YOU  
[02:19:17] AND YOUR TEAM, ALL YOUR FIREFIGHTERS  
[02:19:19] THAT YOU. HI. THANK YOU AGAIN. THANK YOU  
[02:19:21] GUYS FOR THE OPPORTUNITY. I APPRECIATE  
[02:19:23] THE TIME TODAY, REALLY. WE ALL  
[02:19:25] APPRECIATE IT. THANK YOU. AND IT'S GOOD  
[02:19:27] TO KNOW ONE OF OUR CONSTRAINTS ARE NOT  
[02:19:29] IN OUR TALENT IN OUR FIRE FOR SO THANK  
[02:19:32] YOU SO MUCH. MOVING RIGHT ALONG NOW FOR  
[02:19:35] OUR LAST ITEM. I THINK WE ALL  
[02:19:39] WENT AROUND. WE HAVE NO FURTHER  
[02:19:41] COMMENTS, RIGHT? THAT'S CORRECT.  
[02:19:44] YES. I DON'T SEE ANYBODY'S HANDS RAISED.  
[02:19:46] ALRIGHT THEN. SO CLERK HART, PLEASE READ  
[02:19:49] THE NEXT ITEM INTO THE RECORD AND WE'LL  
[02:19:51] HEAR FROM EXECUTIVE METRUCK TO INTRODUCE  
[02:19:53] THE LAST ONE. THANK YOU, COMMISSION  
[02:19:55] PRESIDENT. THIS IS ITEM 11 B, THE 2021  
[02:19:57] SEATTLE SEASON CRUISE UPDATE.  
[02:20:01] THANK YOU, COMMISSIONERS, AT OUR  
[02:20:03] MEETING, YOU GAVE ME THE AUTHORITY TO  
[02:20:05] SIGN PORT AGREEMENTS COMPLETE LAST  
[02:20:09] WEEK. WASHINGTON STATE DEPARTMENT OF  
[02:20:11] HEALTH AND PUBLIC HEALTH, SEATTLE KING  
[02:20:13] COUNTY JOINED ME IN SIGNING PORT  
[02:20:15] AGREEMENTS FOR ALL CRUISE LINES AND SEND  
[02:20:17] YOU TO CALL IN SEATTLE THIS SEASON. AT  
[02:20:19] THIS POINT, THESE AGREEMENTS, ALONG WITH  
[02:20:21] OTHER NECESSARY DOCUMENTATION OF  
[02:20:23] PROTOCOLS, HAVE BEEN SUBMITTED TO THE  
[02:20:25] CDC. WE AWAIT CDC APPROVAL OF THESE  
[02:20:28] PACKAGES IN THEIR ISSUANCE OF  
[02:20:31] CERTIFICATION CERTIFICATION TO SAIL  
[02:20:35] UNDER THE ADDITIONAL SALE ORDER. WE WILL  
[02:20:36] CONTINUE TO KEEP YOU UPDATED IN THE  
[02:20:38] PROGRESS OF THIS AND COMMUNICATIONS WITH  
[02:20:40] CDC AND THOSE CRUISE LINES  
[02:20:42] COMMUNICATIONS WITH THEM. FOR TODAY'S  
[02:20:44] BRIEFING, MARITIME MANAGING DIRECTOR  
[02:20:46] STEPHANIE JOAN STEBBINS WILL SPEAK TO THE  
[02:20:48] MANY STEPS OUR TEAM AND OUR PARTNERS ARE  
[02:20:51] TAKING TO PREPARE FOR THE STATES AND  
[02:20:53] HEALTHY RETURN OF CRUISE. PRESENTERS ARE  
[02:20:55] STEPHANIE JOAN-STEBBENS, MANAGING DIRECTOR OF  
[02:20:58] MARITIME, AND MARIE ALISON, CRUISE  
[02:21:01] OPERATIONS AND BUSINESS DEVELOPMENT  
[02:21:03] MANAGER. SO, STEPHANIE, I'M TURNING OVER  
[02:21:05] TO YOU KIND OF A  
[02:21:09] QUESTION. THANK YOU, STEVE. AND  
[02:21:11] COMMISSIONERS, I'M HERE TODAY THAT  
[02:21:13] TALKED TO YOU, AS STEVE SAID ABOUT  
[02:21:15] RESTARTING OUR CRUISE INDUSTRY THIS  
[02:21:17] YEAR, I THINK I HAVE A PRESENTATION AND  
[02:21:20] YES, WE'LL PULL THAT UP RIGHT NOW.  
[02:21:22] STEPHANIE, GREAT. THANK YOU SO MUCH FOR  
[02:21:24] CARD. SO I'M GOING TO SHARE WITH YOU

[02:21:25] TODAY WHAT WE'RE DOING TO RESTART A  
[02:21:28] CRUISE INDUSTRY. WE'LL TALK A LITTLE BIT  
[02:21:30] ABOUT WHAT TO EXPECT. NEXT SLIDE,  
[02:21:33] PLEASE. WE'LL TALK ABOUT WHAT TO EXPECT  
[02:21:35] IN THE 2021 CRUISE SEASON. IT'S GOING  
[02:21:38] TO LOOK A LITTLE BIT DIFFERENT THAN THE  
[02:21:41] CRUISE SEASONS THAT WE'RE USED TO. AND  
[02:21:43] THEN I'M GOING TO TALK ABOUT WHY IT  
[02:21:45] MATTERS, THE ROLE CRUISE HAS TO PLAY  
[02:21:49] IN SEATTLE AND THE REGION'S ECONOMIC  
[02:21:52] RECOVERY. NEXT SLIDE, PLEASE.  
[02:21:55] SORRY, I HAVE A LOT OF TRANSITION SLIDE.  
[02:21:57] SO I'M GOING TO START WITH PREPARING FOR  
[02:21:59] A SAFE RETURN. NEXT SLIDE, PLEASE. SO WE  
[02:22:03] HAVE REALLY FOCUSED ON A COUPLE OF KEY  
[02:22:06] AREAS FROM THE VERY BEGINNING.  
[02:22:09] PRIORITIZING HEALTH AND SAFETY HAS BEEN  
[02:22:11] AT THE VERY TOP OF OUR PRIORITY LIST AND  
[02:22:15] IT HAS CONTINUED TO BE SO THROUGHOUT.  
[02:22:17] WE HAVE ALSO BEEN, OF COURSE, OUR  
[02:22:21] COLLEAGUES AT THE AIRPORT HAVE CONTINUED  
[02:22:22] TO OPERATE THROUGHOUT THE PANDEMIC AND  
[02:22:24] WE HAVE BEEN WATCHING CLOSELY,  
[02:22:26] LEARNING, WORKING WITH THEM TO IMPLEMENT  
[02:22:31] THE SAME MEASURES THAT HAVE BEEN  
[02:22:33] SUCCESSFUL AT THE AIRPORT, TO IMPLEMENT  
[02:22:36] THEM AT OUR CRUISE FACILITIES, AND THEN  
[02:22:38] FINALLY ENGAGING WITH STAKEHOLDERS. THE  
[02:22:43] SENATOR DISEASE CONTROL ISSUED THE  
[02:22:46] CONDITIONAL SALE ORDER LAST OCTOBER AND  
[02:22:49] IMMEDIATELY LAYING OUT A PATHWAY TO  
[02:22:51] OPERATION IMMEDIATELY. WE BEGAN TALKING  
[02:22:54] WITH OTHER STAKEHOLDERS. OUR COLLEAGUES  
[02:22:58] WANT TO REALLY CALL OUT PUBLIC HEALTH.  
[02:23:00] SEATTLE KING COUNTY, AND THE STATE  
[02:23:02] DEPARTMENT OF HEALTH. OF COURSE, OUR  
[02:23:04] PARTNERS AT THE CRUISE LINES, OTHER  
[02:23:06] REGULATORY AGENCIES THAT WE HAVE BEEN  
[02:23:08] WORKING WITH A HOST OF PEOPLE FOR REALLY  
[02:23:11] THE LAST NINE MONTHS TO BRING THIS TO  
[02:23:14] FRUITION. NEXT SLIDE, PLEASE. I SO A  
[02:23:17] REALLY KEY PART OF SAFE RETURN ARE ALL  
[02:23:20] THE PROTOCOLS UNDER THE CONDITIONAL SALE  
[02:23:23] ORDER THAT THE CRUISE LINES HAVE TO  
[02:23:26] MEET. BUT STARTING FROM CONDUCTING  
[02:23:29] TRAINING OF CREW ON BOARD ALL THE WAY  
[02:23:31] TO THE LAST STEPS TO CONTAINING  
[02:23:34] CONDITIONAL SAILING CERTIFICATES FROM  
[02:23:36] THE CDC. AND THE PORT OF SEATTLE HAS A  
[02:23:39] VERY SPECIFIC ROLE. NEXT SLIDE THAT IS  
[02:23:43] PART OF PHASE TWO A IN  
[02:23:47] PREPARING FOR THE VOYAGE. NEXT SLIDE,  
[02:23:50] PLEASE. WE DEVELOP THE PORT MEDICAL OOPS  
[02:23:54] BACK ON. WE DEVELOPED THE PORT AGREEMENT  
[02:23:57] THAT YOU HEARD ABOUT BEFORE. AND THOSE  
[02:24:01] I'M SORRY. I'M SORRY, DIRECTOR.  
[02:24:04] THANK YOU. IT'S LIKE CRUISE  
[02:24:07] OPERATIONS. IT'S ALL A DELICATE DANCE.  
[02:24:10] SO WORKING WITH OUR  
[02:24:13] PUBLIC HEALTH PARTNERS AND CRUISE LINES,  
[02:24:17] WE DEVELOP PORT MEDICAL AND HOUSING  
[02:24:19] AGREEMENTS THAT ARE PORT APPROVED BY THE  
[02:24:21] PORT AND SEATTLE AND KING COUNTY. AND

[02:24:25] THEN THOSE ARE ALL SUBMITTED TO THE  
[02:24:27] CENTERS FOR DISEASE CONTROL PRIOR TO  
[02:24:30] ISSUANCE OF CONDITIONAL SAILING  
[02:24:32] CERTIFICATE. NEXT SLIDE, PLEASE. SO YOU  
[02:24:35] HEARD ABOUT THE PORT AGREEMENTS AT YOUR  
[02:24:38] LAST MEETING JUST TO REITERATE THESE  
[02:24:41] FOCUS NOT ONLY ON THE IMPORTANT MEASURES  
[02:24:44] TO PREVENT COVID FROM  
[02:24:48] COMING ON BOARD, BUT ALSO IN THE EVENT  
[02:24:51] THAT THERE IS A COVID CASE, WHAT THE  
[02:24:53] RESPONSE SHOULD BE. ALL OF THAT GETS  
[02:24:55] WORKED OUT IN ADVANCE. THE TERMS OF OUR  
[02:24:59] MEMORANDUM OF AGREEMENTS WILL RUN  
[02:25:01] THROUGH NOVEMBER 1ST OF THIS YEAR.  
[02:25:03] AND I WANT TO BE CLEAR THEY WILL BE IN  
[02:25:06] PLACE NO MATTER WHAT HAPPENS WITH THE  
[02:25:09] CDC CONDITIONAL SALE ORDER. THAT WAS  
[02:25:11] PART OF WHAT WE BUILT INTO OUR  
[02:25:13] MEMORANDUM OF AGREEMENT. WE'VE GOT  
[02:25:15] DETAILED PROTOCOLS WHICH REQUIRE PROOF  
[02:25:18] OF VACCINATION, HOUSING, MEDICAL CARE,  
[02:25:20] TRANSPORTATION, AND ALL OF THAT WAS  
[02:25:22] VETTED WITH THE INPUT OF OUR STATE  
[02:25:26] DEPARTMENT OF HEALTH AND SEATTLE KING  
[02:25:28] COUNTY PUBLIC HEALTH. THEY SIGNED THOSE  
[02:25:31] AGREEMENTS. AND THEN, OF COURSE, WE ALSO  
[02:25:36] HIRED AN INDEPENDENT EPIDEMIOLOGIST.  
[02:25:39] EVERYBODY SEEMS TO STUMBLE OVER THAT  
[02:25:41] WORD FROM THE UNIVERSITY OF WASHINGTON  
[02:25:45] TO ADVISE US AS WE WENT THROUGH OUR  
[02:25:47] PROCESS TO MAKE SURE WE REALLY HAD PUT  
[02:25:50] IN EACH AND EVERY BEST PRACTICE. NEXT  
[02:25:52] SLIDE. THIS REALLY OUTLINES  
[02:25:57] KIND OF HOW WE HAVE MULTIPLE LAYERS TO  
[02:26:01] IMPROVE OUR CHANCES OF SUCCESS. THIS  
[02:26:03] USES A CONCEPT CALLED THE HIERARCHY OF  
[02:26:07] CONTROL. AND THE MOST EFFECTIVE THINGS  
[02:26:09] ARE THINGS THAT ELIMINATE THE THREAT.  
[02:26:11] SO VACCINATING PASSENGERS AND CREW. AND  
[02:26:14] THEN YOU MOVE TO THINGS THAT PROVIDE  
[02:26:17] DISTANCE FROM A COVID.  
[02:26:20] SO LOWER DENSITY HELP SCREENING.  
[02:26:24] AND THEN FINALLY, YOU BRING ON PPE. SO  
[02:26:27] ALL OF THESE THINGS ARE EMPLOYED TO  
[02:26:29] REALLY PROVIDE MULTIPLE LAYERS OF  
[02:26:31] PROTECTION. NEXT SLIDE,  
[02:26:35] PLEASE. AND THEN, OF COURSE, FOR  
[02:26:37] OURSELVES, WE HAVE A HOSPITAL LEVEL  
[02:26:40] VENTILATION AT OUR CRUISE FACILITIES.  
[02:26:43] WE HAVE INSTALLED TOUCHLESS FIXTURES.  
[02:26:45] WE'RE PUTTING IN SIGNAGE FOR APPROPRIATE  
[02:26:48] SEPARATION PROTOCOLS TELLING FOLKS TO  
[02:26:50] WEAR MASKS EXCEPT WHEN THEY'RE EATING,  
[02:26:52] ET CETERA, ALL OF THOSE THINGS. AND THEN  
[02:26:55] I ALSO WANT TO CALL OUT PORT VALET.  
[02:26:57] THAT'S NOT A NEW THING WITH COVID, BUT  
[02:26:59] THAT IS A PROGRAM WE'VE HAD FOR MANY  
[02:27:01] YEARS WHERE FOLKS CHECK THEIR LUGGAGE ON  
[02:27:04] THE CRUISE LINE AND IT GOES STRAIGHT TO  
[02:27:05] THE AIRPORT. IN THE PAST, WE'VE REALLY  
[02:27:07] TOUTED THE ECONOMIC BENEFITS, SO YOU CAN  
[02:27:10] DROP OFF YOUR BAG AND GO DOWNTOWN,  
[02:27:13] DO YOUR SHOPPING UNENCUMBERED BY YOUR



[02:27:15] LUGGAGE. BUT IT ALSO REALLY PROVIDES  
[02:27:18] SIGNIFICANT OPERATIONAL BENEFITS AND  
[02:27:19] REDUCES CROWDING IN THE TERMINAL. SO  
[02:27:22] IT'S AN IMPORTANT COVID PROTOCOL IN  
[02:27:24] PLACE AND ALL OF THESE THINGS, WE SEE  
[02:27:27] THEM IN PLACE GOING FORWARD. THIS IS NOT  
[02:27:29] JUST WE HAVE COVID, AND THEN ALL OF THIS  
[02:27:32] GOES AWAY. THERE'LL BE SOME ELEMENTS OF  
[02:27:35] THESE THAT WILL CONTINUE, FOR INSTANCE,  
[02:27:37] OF VENTILATION AND TOUCHLESS FIXTURES  
[02:27:38] THAT WILL BE IN PLACE GOING FORWARD.  
[02:27:41] NEXT SLIDE. I WANT  
[02:27:46] TO TALK ABOUT THE IMPORTANT MILESTONES  
[02:27:49] THAT WE'VE OVERCOME TO START CRUISE,  
[02:27:51] MOSTLY BECAUSE I WANT TO TALK ABOUT  
[02:27:53] REALLY THE PARTNERSHIP OF SO MANY FOLKS  
[02:27:55] THAT MADE THIS HAPPEN. TYPICALLY, OUR  
[02:27:58] CRUISE SHIPS MAKE A STOP ON THE WAY TO  
[02:28:00] CANADA AND BACK AS PART OF THE PASSENGER  
[02:28:03] VESSEL SERVICES ACT. I WANT TO REALLY  
[02:28:04] RECOGNIZE THE WASHINGTON STATE  
[02:28:06] DELEGATION IN PARTICULAR, SENATOR  
[02:28:08] CANTWELL, FOR WORKING WITH THE ALASKA  
[02:28:11] DELEGATION TO PASS THE  
[02:28:14] ALASKA TOURISM RECOVERY APP, WHICH  
[02:28:16] ALLOWS OUR SEASON TO GO FORWARD. SO REAL  
[02:28:19] THANKS TO OUR DELEGATION AS WELL AS TO  
[02:28:21] PRESIDENT BIDEN FOR SIGNING THAT ALSO,  
[02:28:24] WHEN IT COMES TO PORT AGREEMENTS,  
[02:28:26] SAFETY ENHANCEMENTS, VACCINATIONS SO  
[02:28:29] MANY PEOPLE HAVE BEEN ENGAGED. OF  
[02:28:31] COURSE, WE KNOW THROUGHOUT THE PANDEMIC  
[02:28:34] WE OWE A DEBT OF GRATITUDE TO OUR  
[02:28:35] COLLEAGUES AT SEATTLE ON COUNTY PUBLIC  
[02:28:38] HEALTH IN THE STATE DEPARTMENT OF  
[02:28:39] HEALTH. THEY REALLY STEPPED UP DURING  
[02:28:41] THIS PROCESS AND WORKED WITH US TO MAKE  
[02:28:43] SURE THAT WE HAD WORKED WITH THE CRUISE  
[02:28:46] LINES AS WELL TO MAKE SURE WE HAD GREAT  
[02:28:48] PROTOCOLS IN PLACE. THE CRUISE LINES  
[02:28:50] HAVE WORKED CLOSELY WITH US TO MAKE SURE  
[02:28:53] THAT OUR LOCAL CONCERNS WERE ADDRESSED  
[02:28:56] AND HAVE WORKED TIRELESSLY TO PUT MANY  
[02:28:58] SAFETY ENHANCEMENTS INTO PLACE TO  
[02:29:01] PROVIDE VACCINATIONS FOR THEIR CRUISE.  
[02:29:03] THE LIST GOES ON, AND I ALSO WANT TO  
[02:29:06] RECOGNIZE FOLKS AT THE PORT IN  
[02:29:09] PARTICULAR. MANY FOLKS IN OUR  
[02:29:13] ECONOMIC IN, OUR EXTERNAL RELATIONS  
[02:29:16] DEPARTMENT HAVE BEEN JUST PHENOMENAL AS  
[02:29:20] WELL AS OUR TOURISM DEPARTMENT AND, OF  
[02:29:22] COURSE, OUR MAINTENANCE CREW INSTALLING  
[02:29:27] UPGRADES AND OUR OPERATIONS PRO. AND  
[02:29:30] REALLY, THERE'S SO MANY PIECES TO PUT  
[02:29:33] TOGETHER. THIS IS A LITTLE DIFFERENT  
[02:29:34] SEASON THAN USUAL. THERE'S A LOT MORE TO  
[02:29:36] FIGURE OUT WITH THAT. I WOULD LIKE TO  
[02:29:39] TURN THIS OVER TO MARIE ELLENSON, WHO  
[02:29:41] HAS BEEN DOING REALLY ORGANIZING THE  
[02:29:45] LION SHARE OF THAT WORK AND DOING A  
[02:29:47] FANTASTIC JOB. SO SHE IS CLOSEST TO  
[02:29:50] WHAT'S GOING ON ON THE GROUND. SHE'S  
[02:29:51] GOING TO START OFF TALKING A LITTLE BIT

[02:29:53] ABOUT WHAT TO EXPECT IN THE 2021 SEASON  
[02:29:56] SO I JUST WAS  
[02:30:00] WONDERING IF THIS MIGHT BE A GOOD PLACE  
[02:30:01] TO PAUSE. YOU PROVIDED A LOT OF  
[02:30:03] BACKGROUND INFORMATION. SORRY, I WAS  
[02:30:05] TALKING FAST, TOO. AND A TON OF GREAT  
[02:30:08] INFORMATION. AND OBVIOUSLY A TON OF WORK  
[02:30:11] HAS GONE TO GETTING US THIS FAR. CLERK HARY  
[02:30:15] COULD YOU JUST QUICKLY GO AROUND THE  
[02:30:16] RING? AND OBVIOUSLY WE'RE GOING TO WAIT  
[02:30:18] TILL THE END TO GET INTO THE DETAIL. I  
[02:30:20] JUST DIDN'T WANT TO GO TOO MUCH FURTHER  
[02:30:22] BEFOREHAND. OF COURSE, BEGINNING WITH  
[02:30:24] COMMISSIONERS K, STEINBRUECK I DON'T  
[02:30:29] HAVE ANY IMMEDIATE QUESTIONS. THANK YOU.  
[02:30:31] THANK YOU, COMMISSIONER CHO.  
[02:30:35] YEAH, I'M OKAY FOR NOW. THANK YOU.  
[02:30:37] THANK YOU, COMMISSIONER CALKINS. I'M  
[02:30:39] OKAY. COMMISSIONER FELLEMAN.  
[02:30:42] WELL, I JUST HAD ONE POINT. THE QUESTION  
[02:30:45] ABOUT THE THE SKIPPING OF THE  
[02:30:49] CANADIAN STOP. THIS WAS OBVIOUSLY A  
[02:30:52] TREMENDOUS LEADERSHIP BY OUR SENATE,  
[02:30:55] BUT IT ALSO INVOLVES LABOR  
[02:30:57] CONSIDERATIONS AS WELL. YES. AND THERE  
[02:30:59] WAS I DID NOT HEAR OF ALL THE THINGS  
[02:31:02] ABOUT THE PASSENGER VESSEL SAFETY AT THE  
[02:31:04] FACT THAT THIS WAS ABLE TO BE DONE IN A  
[02:31:07] WAY THAT WAS ALSO LABOR COULD  
[02:31:10] SUPPORT. I THOUGHT IT WAS A PARTICULARLY  
[02:31:13] SIGNIFICANT ACCOMPLISHMENT. YEAH, THANK  
[02:31:15] YOU. THAT'S A GREAT POINT. AND TO BE  
[02:31:17] CLEAR, IT'S A TEMPORARY MEASURE  
[02:31:21] THAT NOT ONLY HAS AN END DATE ON THE  
[02:31:23] CALENDAR, BUT ALSO WHEN CANADA OPENS. SO  
[02:31:26] I THINK THAT'S IMPORTANT TO REMEMBER  
[02:31:27] THAT WE DON'T ANTICIPATE THIS WOULD BE A  
[02:31:29] FUTURE, A FUTURE PROVISION.  
[02:31:36] AND JUST FOR CLARITY, IF INDEED, IT WAS  
[02:31:39] NORMALLY GOING BETWEEN TWO US PORTS  
[02:31:42] WOULD HAVE TO BE A US FLAGSHIP WITH US  
[02:31:44] CREW. SO OBVIOUSLY IT'S A VERY SENSITIVE  
[02:31:46] ISSUE WITH LABOR, AND I THINK IT'S  
[02:31:48] PARTICULARLY NOTEWORTHY THAT YOU FOUND  
[02:31:51] THEIR COLLABORATION OR LACK OF  
[02:31:53] OPPOSITION. SHALL WE SAY? ALRIGHT.  
[02:31:56] THANK YOU. I JUST DIDN'T WANT TO MISS  
[02:31:57] THAT POINT. PLEASE MOVING ON WITH  
[02:32:01] THAT. I'M GOING TO TURN IT OVER TO  
[02:32:02] MARIE. THANK YOU, MARIE. THANKS,  
[02:32:04] STEPHANIE. NEXT SLIDE.  
[02:32:09] SO WE BROKE THE SEASON DOWN INTO  
[02:32:13] TWO CATEGORIES. WE HAVE THE PRE SEASON  
[02:32:15] OR LAYUP VESSEL CALLS, AND THEN WE HAVE  
[02:32:18] THE CALLS WITHIN THE  
[02:32:22] CRUISE SEASON. AND STEPHANIE  
[02:32:26] MENTIONED. BUT SINCE THE CRUISE SHIPS  
[02:32:28] HAVE NOT BEEN SAILING FOR OVER A YEAR,  
[02:32:30] THE PRE SEASON WILL LOOK A LITTLE  
[02:32:32] DIFFERENT. SO THE RAMP UP WILL LOOK A  
[02:32:34] LITTLE DIFFERENT THAN WHAT YOU USUALLY  
[02:32:37] SEE. IN ORDER FOR THE CRUISE FLEET TO  
[02:32:39] READY TO GET READY TO SAIL WITH

[02:32:41] PASSENGERS AND IMPLEMENT NEW PROTOCOLS.  
[02:32:44] OUR EIGHT HOME PORTS WILL ARRIVE EARLY.  
[02:32:47] THEY'LL EMBARK CREW, VACCINATE THE CREW,  
[02:32:50] COMPLETE THEIR US COAST GUARD  
[02:32:51] INSPECTIONS AND ALSO TAKE ON PROVISIONS.  
[02:32:54] SO NEXT WEEK ON JUNE, WE WILL  
[02:32:59] RECEIVE THE OVATION OF THE SEAS, WHICH  
[02:33:01] IS THE FIRST SHIP ARRIVAL. ALTHOUGH THIS  
[02:33:03] VESSEL WON'T HAVE PASSENGERS. THE NEXT  
[02:33:06] DAY, THE SERENADE OF THE SEAS WILL COME  
[02:33:07] ALONGSIDE AND BOTH OF THOSE SHIPS WILL  
[02:33:10] BE AT TERMINAL 91 AND THEY'LL BOTH BE  
[02:33:12] TAKING OF PROVISIONS ON THE SINCE  
[02:33:17] SEATTLE HAS THREE CRUISE BERTHS, THAT  
[02:33:20] MEANS YOU'LL SEE VESSELS ARRIVING AT THE  
[02:33:22] PIER AND THEN MOVING INTO ELLIOTT BAY TO  
[02:33:26] ANCHORAGE. SO PART OF THE DELICATE DANCE  
[02:33:30] THAT WAS MENTIONED EARLIER IS THIS  
[02:33:32] ROTATION OF THE SHIPS THAT WILL HAPPEN  
[02:33:34] FOR ABOUT THE NEXT THREE WEEKS IN ORDER  
[02:33:37] TO GIVE EVERYBODY AN OPPORTUNITY TO HAVE  
[02:33:38] THEIR TIME AT HE PIER THEY'RE SORT OF  
[02:33:41] TAKING TURNS, SO TO SPEAK. YOU MAY SEE  
[02:33:43] DAYS WHERE THERE'S A COUPLE OF SHIPS AT  
[02:33:45] ANCHOR AND THREE SHIPS AT OUR BERTHS.  
[02:33:48] THOSE SHIPS WON'T BE DOING PASSENGER  
[02:33:50] OPERATIONS, BUT THEY WILL BE DOING THE  
[02:33:54] PREVIOUSLY MENTIONED VACCINATIONS OF PRE  
[02:33:56] PROVISION, ETC. NEXT SLIDE,  
[02:34:00] I SO THIS SLIDE SHOWS  
[02:34:03] YOU ALL OF OUR HOME PORT CUSTOMERS.  
[02:34:07] WE WILL BE EACH CRUISE  
[02:34:10] LINE WILL BE BRINGING ONE SHIP, WITH THE  
[02:34:12] EXCEPTION OF THE ROYAL CARIBBEAN, WHO  
[02:34:15] WILL HAVE TWO SHIPS WITH US IN 2021.  
[02:34:17] AND SILVER SEA IS ACTUALLY A NEW HOME  
[02:34:20] PORT FOR US IN SEATTLE. JULY 29 IS  
[02:34:24] WHEN THE PASSENGER SAILINGS WILL BEGIN  
[02:34:27] TO ALASKA. AND RIGHT NOW WE ANTICIPATE  
[02:34:30] 83 REVENUE CALLS FOR THE 21 SEASON GOES  
[02:34:34] THROUGH JULY 19 TO OCTOBER 20 TH.  
[02:34:37] IN THE MEANTIME, WE CONTINUE  
[02:34:41] OUR COMMUNITY OUTREACH AND THERE'S MORE  
[02:34:43] ABOUT THAT. ON THE NEXT SLIDE, I WILL  
[02:34:46] PASS IT BACK TO YOU, STEPHANIE. THANK  
[02:34:48] YOU. THANK YOU SO MUCH, MARIE, JUST ONE  
[02:34:50] THING I WANT TO CALL OUT. WE'LL HAVE  
[02:34:52] ABOUT 83 CALLS THIS YEAR, SO IT  
[02:34:55] WAS CERTAINLY VERY EXCITED ABOUT THAT.  
[02:34:58] 2019 WE HAD OVER 200 CALLS, SO WE WILL  
[02:35:01] SEE IT IS DEFINITELY A REDUCED SEASON,  
[02:35:05] BUT IT IS A START. SO AS MARIE  
[02:35:09] EXPLAINED, WE HAVE A REALLY DIFFERENT  
[02:35:10] CRUISE SEASON THAN USUAL, SO IT'S REALLY  
[02:35:12] IMPORTANT THAT WE KEEP FOLKS UP TO DATE  
[02:35:15] AND KNOWING WHAT'S HAPPENING AND WHAT TO  
[02:35:18] EXPECT. NEXT. SO CONNECTING WITH OUR  
[02:35:19] COMMUNITY PARTNERS HAS BEEN A REAL  
[02:35:21] FOCUS. WE HAVE A NUMBER OF NEW ITEMS  
[02:35:25] THAT WE'VE INTRODUCED AS A WEB PAGE FOR  
[02:35:27] OUR BUSINESS TOURISM COMMUNITY PARTNERS.  
[02:35:30] WE HAVE VISIT SEATTLE THAT WAS ACTUALLY  
[02:35:33] THE THIS MORNING AND IN PERSON

[02:35:36] CONFERENCE FOR THE REGION'S HOTELS AND  
[02:35:39] THEN ANOTHER WEBINAR IN JULY JULY 19 TH.  
[02:35:43] WE HAVE A PORT CRUISE WEBINAR WHERE WE  
[02:35:46] WILL HAVE OUR MAJOR CRUISE PARTNERS  
[02:35:48] THERE. FOLKS CAN COME AND LEARN REALLY  
[02:35:51] SPECIFICALLY THE NUTS AND BOLTS OF WHAT  
[02:35:53] TO EXPECT, CONTINUING TO BRIEF ONGOING  
[02:35:57] BRIEFINGS AT STAKEHOLDER MEETINGS. NEXT  
[02:35:59] SLIDE, WE ALSO HAVE  
[02:36:02] EXPANDED ONLINE COMMUNICATIONS, BOTH THE  
[02:36:05] CRUISE HEALTHY NEWSLETTER AND A NEW PIER  
[02:36:08] TO PIER ADVENTURES ON SEATTLE WORKING  
[02:36:11] WATERFRONT. IT'S A NEW WATERFRONT  
[02:36:12] NEWSLETTER THAT I'M REALLY EXCITED  
[02:36:14] ABOUT. WELL, NEXT SLIDE,  
[02:36:17] AND I WANT TO MENTION THIS AS WELL.  
[02:36:20] DURING THE TIME THAT WE HAVE NOT HAD  
[02:36:23] CRUISE SHIPS HERE DURING THE HARBOR, WE  
[02:36:25] HAVE CONTINUED TO WORK ON ENVIRONMENTAL  
[02:36:28] PRIORITIES. AND YOU KNOW, GIVEN MY  
[02:36:30] BACKGROUND, THIS IS ALWAYS A PRIORITY.  
[02:36:33] AND I COULD TALK TO YOU HERE FOR 30  
[02:36:35] MINUTES JUST ABOUT THIS. BUT SINCE WE'VE  
[02:36:37] LAST SEEN CRUISE SHIPS IN THE HARBOR,  
[02:36:39] WE HAVE ADOPTED THE NEXT VERSION OF THE  
[02:36:41] NORTHWEST PORTS PLANAR STRATEGY,  
[02:36:43] INCLUDING A COMMITMENT TO CARBON  
[02:36:44] NEUTRALITY. WE'VE MOVED SHORE POWER  
[02:36:47] FORWARD SO THAT AT  
[02:36:51] OUR 2023 CRUISE SEASON, WE AIM TO HAVE  
[02:36:54] ALL OF OUR CRUISE BERTHS CONNECTED TO  
[02:36:56] SHORE POWER AGAIN. SINCE THE 2019  
[02:37:00] CRUISE SEASON, WE HAVE BANNED THE  
[02:37:02] DISCHARGE OF EXHAUST FROM EXHAUST GAS OF  
[02:37:05] CLEANING SYSTEMS WATER. WE HAVE WORKED  
[02:37:09] ON OUR CRUISE MEMORANDUM OF  
[02:37:11] UNDERSTANDING STOOD UP THE QUIET SOUND  
[02:37:13] PROGRAM, WHICH IS NOT FOCUSED  
[02:37:14] SPECIFICALLY ON CRUISE, BUT I THINK  
[02:37:17] THAT'S AN IMPORTANT THING TO HIGHLIGHT.  
[02:37:20] SO WE ARE CONTINUING TO MOVE FORWARD ON  
[02:37:22] IMPORTANT ENVIRONMENTAL PRIORITIES AS  
[02:37:24] WELL. NEXT SLIDE OKAY.  
[02:37:28] SO I WANT TO TALK ABOUT WHY WE DO THIS  
[02:37:30] AND WHY THIS MATTERS ECONOMIC RECOVERY.  
[02:37:33] NEXT SLIDE, SO WE KNOW THAT SINCE CRUISE  
[02:37:36] WAS INTRODUCED HERE A LITTLE OVER 20  
[02:37:38] YEARS AGO, IT'S BECOME A REALLY  
[02:37:40] IMPORTANT PART OF OUR MARITIME ECONOMY.  
[02:37:42] AND OUR TOURISM ECONOMY. SO WE WERE  
[02:37:45] SCHEDULED AT A RECORD BREAKING YEAR. IN  
[02:37:47] 2020. SO IN 2020, THERE WAS 212  
[02:37:52] CALLS THAT DIDN'T HAPPEN, 1.3 MILLION  
[02:37:55] PASSENGERS THAT DIDN'T COME HERE. SO  
[02:37:57] THAT WAS ALMOST A BILLION DOLLARS OF  
[02:37:59] REVENUE TO LOCAL BUSINESSES THAT DIDN'T  
[02:38:01] HAPPEN, AND OVER 5,000 FOLKS WHO DID NOT  
[02:38:04] HAVE JOBS. SO BRINGING THIS BACK IS A  
[02:38:07] REALLY CRITICAL PART OF OF  
[02:38:11] OUR ECONOMIC RECOVERY STRATEGY, AS YOU  
[02:38:14] HEARD FROM MANY SPEAKERS TODAY. NEXT  
[02:38:16] SLIDE, PLEASE. AND I WANT  
[02:38:19] TO HIGHLIGHT THAT JUST TO PUT A FACE ON

[02:38:23] THOSE JOBS THAT I MENTIONED. WE'RE  
[02:38:25] TALKING ABOUT MUSEUMS HERE IN SEATTLE.  
[02:38:26] WE'RE TALKING ABOUT HOTEL YEARS IN SOUTH  
[02:38:29] KING COUNTY, WINERIES IN WOODINVILLE.  
[02:38:31] SUPPLIERS OF THINGS LIKE BUTTER FROM  
[02:38:33] ENUMCLAW AND CROISSANTS FROM SEATTLE,  
[02:38:36] POTATOES FROM PASCO. ALL OF THOSE FOLKS  
[02:38:39] WILL BENEFIT FROM THE RETURN OF CRUISE.  
[02:38:41] AND IT'S REALLY IMPORTANT. AND  
[02:38:43] ADDITIONALLY, WHILE AGAIN, IN THIS  
[02:38:45] PAUSE, 2020, WHICH MADE US ALL REFLECT  
[02:38:49] SO DEEPLY ON MANY THINGS, WE ARE ALSO  
[02:38:52] REALLY THINKING ABOUT WAYS TO MAKE SURE  
[02:38:54] THAT THE ECONOMIC IMPACTS IN CRUISE  
[02:38:56] REALLY BENEFIT THE COMMUNITIES BROADLY  
[02:38:59] THAT HAVE BEEN FURTHEST AWAY FROM  
[02:39:01] ECONOMIC OPPORTUNITIES. AND THAT'S A  
[02:39:03] REAL FOCUS GOING FORWARD. NEXT SLIDE,  
[02:39:05] PLEASE. I WANT TO SAY ALSO  
[02:39:09] THAT OUR CRUISE LEADER FOR SO MANY  
[02:39:13] YEARS WHO HAS REALLY LED THE CRUISE  
[02:39:16] BUSINESS TO THE HEIGHTS THAT IS AT  
[02:39:19] MICHAEL LOUGHLIN, IS RETIRING NEXT WEEK.  
[02:39:21] SO CONGRATULATIONS TO MIKE. YOU WILL BE  
[02:39:24] MISSED. NEXT SLIDE. SO WITH  
[02:39:29] THAT, I'M JUST GOING TO SAY THAT A LOT  
[02:39:31] OF WORK HAS GONE INTO THIS. AND WHEN I  
[02:39:34] WOKE UP SOME MORNING BACK IN MARCH  
[02:39:37] HEARING THAT THE ALASKA TOURISM RECOVERY  
[02:39:40] ACT AS PAST, I THOUGHT TO MYSELF, HOW  
[02:39:42] ARE WE GOING TO DO THIS? BUT WE ARE  
[02:39:45] READY. CRUISE SHIPS WILL BE HERE, AND  
[02:39:48] I'M EXCITED TO SEE THEM IN OUR HARBOR.  
[02:39:50] AND WITH THAT, I WILL SEE IF YOU  
[02:39:53] HAVE ANY QUESTIONS. WELL, THANK YOU,  
[02:39:56] STEPHANIE. I APPRECIATE THAT. AS WELL AS  
[02:39:59] MARIE AND MIKE, WHEREVER YOU  
[02:40:02] ARE EXECUTIVE METRUCK, DO YOU WANT TO  
[02:40:05] HAVE ANY COMMENTS BEFORE WE GO INTO THE  
[02:40:07] QUESTIONS, COMMISSIONER?  
[02:40:11] BUT CAN JUST WAIT. NO, I REALLY  
[02:40:12] APPRECIATE. I THINK STEPHANIE COVERED  
[02:40:14] THE PREPARATION AND THE HARD WORK OF ALL  
[02:40:16] THE STAFF THAT'S GONE INTO THIS,  
[02:40:17] WORKING WITH THE MULTITUDE OF  
[02:40:20] STAKEHOLDERS HERE WITH THIS, FACED WITH  
[02:40:24] THE UNCERTAINTY, HOW WE GO FORWARD. BUT  
[02:40:26] I THINK WITH THE GUIDANCE AND WE GOT  
[02:40:27] FROM CDC, AND THEN THE COLLABORATION OF  
[02:40:30] BUILDING THESE LYRIC PROTECTION TO  
[02:40:31] PROTECT FROM THE VIRUS, AND THEN THIS  
[02:40:35] OVERALL PLANNING EFFORT, WHICH REALLY IS  
[02:40:37] UNPRECEDENTED IN MY MIND, BOTH  
[02:40:38] PREVENTION AND RESPONSE, I THINK, IS I'M  
[02:40:43] JUST GONNA REFLECT FOR A SECOND.  
[02:40:44] COMMISSIONER STEINBREUCK, WHERE YOU AND I  
[02:40:46] STOOD ON PIER 69 ON THE APRON. AND WE'RE  
[02:40:48] TALKING ABOUT THIS. WHEN WE SAID THE  
[02:40:50] CRUISE WOULD RETURN, WE SAID IT WOULD  
[02:40:53] COME BACK AS MORE SAFE AND  
[02:40:56] MORE HEALTHY THAN IT'S EVER BEEN. AND  
[02:40:58] THAT'S WHAT WE'RE LOOKING AT NOW. AS WE  
[02:41:00] MOVE FORWARD, IT'S AN IMPORTANT PART OF

[02:41:02] THE ECONOMY. SO WITH THAT ALL STOP,  
[02:41:04] MAYBE TIE IT UP AT THE END. MR  
[02:41:06] PRESIDENT, THANK YOU. ONE THING I  
[02:41:10] WILL ADD THAT I'M VERY SORRY,  
[02:41:12] COMMISSIONER. I WILL ADD THAT I BELIEVE  
[02:41:15] THAT THE GENTLEMAN FROM CHARLIE  
[02:41:19] BALL IN PRESTON CARNAHAN ARE ON THE  
[02:41:22] LINE. IF YOU SHOULD HAVE QUESTIONS FOR  
[02:41:24] THE CRUISE LINES AS WELL. THANK YOU.  
[02:41:27] THANK YOU. CLERK HART, WILL YOU PLEASE  
[02:41:30] CALL THE ROLL? THANK YOU. BEGINNING WITH  
[02:41:32] COMMISSIONERS STEINBRUECK, I WANTED TO  
[02:41:35] UNDERSTAND MORE CLEARLY WHAT THE  
[02:41:38] REQUIREMENTS WILL BE REGARDING  
[02:41:41] VACCINATIONS, BOTH OF THE CREW  
[02:41:44] ON THE CRUISE SHIPS AND ALL THE  
[02:41:48] PASSENGERS. WHAT EXACTLY WILL BE  
[02:41:50] REQUIRED. AND I KNOW THAT THERE'S SOME  
[02:41:53] LEGAL DISPUTE OVER CDC'S AUTHORITY TO  
[02:41:55] MANDATE VACCINATIONS. AT LEAST  
[02:41:59] I HEARD THAT RECENTLY AT THE COURT  
[02:42:02] LEVEL. BUT THAT SAID, WHAT ARE  
[02:42:06] THE CRUISE LINES REQUIRING SPECIFICALLY?  
[02:42:08] MAYBE YOU'LL COVER THIS, BUT IF YOU  
[02:42:10] COULD SAY IT AGAIN, I THINK EVERYBODY  
[02:42:13] WANTS TO KNOW THE FUNDAMENTAL QUESTION,  
[02:42:15] WILL THEY BE VACCINATED OR NOT?  
[02:42:18] YES. SO THANK YOU VERY MUCH FOR THAT  
[02:42:21] QUESTION. SO FIRST, THERE WAS A RECENT  
[02:42:24] INJUNCTION GRANTED TO THE STATE OF  
[02:42:27] FLORIDA AND THEIR CHALLENGE OF THE CDC.  
[02:42:29] HOWEVER, TO BE CLEAR, THAT ONLY APPLIES  
[02:42:32] IN FLORIDA, SO THAT WILL NOT AFFECT US  
[02:42:34] IS OUR CURRENT READ. WE ARE CERTAINLY  
[02:42:37] CONTINUING TO MONITOR THAT, OF COURSE,  
[02:42:40] ALL ON ALL  
[02:42:44] OF OUR VESSELS. WE EXPECT CRUISE THE  
[02:42:48] CREW ON THE CRUISE SHIPS TO BE FULLY  
[02:42:50] VACCINATED, AT LEAST OR MORE. AND THERE  
[02:42:54] IS ALWAYS A LITTLE SMALL,  
[02:42:58] TINY PERCENTAGE THAT IS ALLOWED BY CDC.  
[02:43:02] SO ALL OF THE CRUISE LINES HAVE ELECTED  
[02:43:04] TO DO THAT. IN ADDITION, FOR ALL  
[02:43:08] BUT ONE CRUISE LINE HAVE ELECTED TO HAVE  
[02:43:11] ONLY VACCINATED PASSENGERS AS WELL.  
[02:43:14] AND THAT MEANS THEY WILL NOT BE ABLE TO  
[02:43:17] HAVE CHILDREN UNDER 12, WHICH IS A  
[02:43:19] REALLY BIG DEAL BECAUSE ALASKA CRUISES  
[02:43:21] ARE TYPICALLY A FAMILY CRUISE. WE DO  
[02:43:23] HAVE ONE CRUISE LINE, ROYAL CARIBBEAN,  
[02:43:25] THAT HAS VERY STRICT REQUIREMENTS FOR  
[02:43:29] FOLKS WHO ARE ELIGIBLE TO BE VACCINATED  
[02:43:31] TO BE VACCINATED, BUT ARE RESERVING  
[02:43:33] THOSE SPACES. I BELIEVE IT'S  
[02:43:37] OF THE CAPACITY OF THE VESSEL CAN  
[02:43:41] BE UNVACCINATED CHILDREN. SO IT'S A  
[02:43:44] PRETTY SMALL AMOUNT OF UNVACCINATED  
[02:43:47] CHILDREN THAT WILL BE ALLOWED ON THE  
[02:43:50] CRUISE, OTHERWISE EVERYONE WILL BE  
[02:43:53] BASICALLY FULLY VACCINATED. ALRIGHT.  
[02:43:56] THANKS. AND THE FOLLOW UP TO THAT IS,  
[02:43:57] ARE THERE PROTOCOLS FOR SHOULD THERE BE  
[02:44:00] AN OUTBREAK? ABSOLUTELY. THAT'S A REALLY

[02:44:03] CRITICAL PIECE OF ALL OF THE MEMORANDUM  
[02:44:07] OF AGREEMENT THAT WERE PUT INTO PLACE  
[02:44:09] AND WERE REVIEWED VERY CLOSELY BY OUR  
[02:44:11] DEPARTMENT OF PUBLIC HEALTH. SO, FOR  
[02:44:13] INSTANCE, THERE ALL THE CRUISE LINES  
[02:44:16] HAVE IN ADVANCE AGREEMENTS WITH MEDICAL  
[02:44:19] PROVIDERS, MEDICAL TRANSPORTATION  
[02:44:21] PROVIDERS, QUARANTINE FACILITIES. ALL OF  
[02:44:23] THAT IS IN PLACE AND REQUIREMENTS FOR  
[02:44:27] HOW FOLKS GET NOTIFIED AND WHEN THAT IS  
[02:44:30] ALL BUILT INTO OUR PORT AGREEMENT AND  
[02:44:33] APPROVED BY OUR LOCAL PUBLIC HEALTH  
[02:44:34] AGENCIES. OKAY. VERY GOOD. THANK YOU.  
[02:44:36] THANK YOU. THANK YOU cOMMISSIONER STEINBRUECK.  
[02:44:39] MOVING TO COMMISSIONER CHOA. I DIDN'T  
[02:44:42] HAVE ANY FURTHER QUESTIONS. I JUST  
[02:44:43] WANTED TO COMMENT THAT THIS MIGHT BE ONE  
[02:44:45] OF THOSE SCENARIOS WHERE YOU SHOULD BE  
[02:44:47] CAREFUL WHAT YOU ASK FOR BECAUSE WE GOT  
[02:44:49] WHAT WE ASKED FOR. AND I THINK YOU WERE  
[02:44:51] ALLUDING TO THIS WHERE WE WEREN'T REALLY  
[02:44:53] SURE HOW YOU'RE GOING TO PULL IT OFF.  
[02:44:55] BUT I GOT TO SAY, I THINK WE'VE DONE A  
[02:44:57] TERRIFIC JOB IN PUT IN ALL THE PROTOCOLS  
[02:45:00] ACCORDING WITH ALL THE PROPER AGENCIES  
[02:45:02] WE POSSIBLY COULD. AND QUITE HONESTLY,  
[02:45:05] I THINK WE'RE LEADING THE COUNTRY IN  
[02:45:07] TERMS OF NOT JUST THE AGREEMENTS THAT WE  
[02:45:09] DRAFTED, BUT ALSO THE PROTOCOLS AND THE  
[02:45:10] PROCEDURES THAT WE PUT IN PLACE. SO  
[02:45:12] THAT'S OFF TO YOU, STEPHANIE, AND THE  
[02:45:14] ENTIRE TEAM REALLY, REALLY GREAT WORK.  
[02:45:17] AND I'M LOOKING FORWARD TO SEEING SOME  
[02:45:20] OF DOWNTOWN COME BACK TO ITS PREVIOUS  
[02:45:23] LIFE, THANKS TO SOME OF THE TRAFFIC WE  
[02:45:26] GET FROM THE CRUISE SHIPS. THANKS.  
[02:45:29] THANK YOU, COMMISSIONER CHO. MOVING TO MOVING TO  
[02:45:31] COMMISSIONER CALKINS. SAME SENTIMENT.  
[02:45:35] JUST REALLY APPRECIATE THE CONSCIENTIOUS  
[02:45:38] DELIBERATION YOU ALL PUT INTO FINDING  
[02:45:41] HOW TO MAKE SURE WE CAN PRUDENTLY DO  
[02:45:44] THIS WITH REGARD TO SAFETY.  
[02:45:47] BUT AT THE SAME TIME, RECOGNIZING THAT  
[02:45:49] THE ECONOMIC IMPACT OF THIS INDUSTRY IS  
[02:45:52] ENORMOUS FOR SO MANY FAMILIES AND  
[02:45:54] WORKERS IN OUR AREA. SO BEING ABLE TO  
[02:45:57] GET THIS BACK ONLINE SAFELY IS REALLY  
[02:46:00] CRITICAL. AND THANKS TO A LOT OF EFFORT  
[02:46:02] BY YOUR TEAM. THANK YOU,  
[02:46:05] COMMISSIONER CALINS. COMMISSIONER,  
[02:46:07] FELLEMAN. SITTING  
[02:46:10] HERE DOING MATH.  
[02:46:14] SO I JUST LOOK AT YOUR FIGURE,  
[02:46:18] THE CRUISE ECONOMIC IMPACT NUMBER. SO  
[02:46:23] YOU HAVE VESSEL CALLS  
[02:46:27] VERSUS PASSENGERS. COULD YOU PUT THAT  
[02:46:29] FIGURE OUT? I THINK I  
[02:46:33] CAN GO AHEAD AND RE PRODUCT THAT SLIDE.  
[02:46:36] I BELIEVE THAT SLIDE. 17. THANK YOU.  
[02:46:39] THAT'S HELPFUL. IT'S NOT NUMBERED ON MY  
[02:46:43] JUST A LITTLE BIT GETTING THROUGH THESE  
[02:46:46] TRANSITIONS TO BEAR WITH ME.  
[02:46:49] CLERK HART HAS ALREADY WARNED ME THAT

[02:46:51] THERE'S SOME NEW FEATURES OF TEAMS,  
[02:46:56] AND SHE HAS DONE A MOST ADROIT JOB OF  
[02:46:58] NAVIGATING THAT. THANK YOU SO MUCH.  
[02:47:00] THAT'S THE FIGURE. SO IF ONE WERE TO  
[02:47:03] LOOK AT THE YEAR 2009,  
[02:47:09] WE WOULD SEE THAT THERE WAS 218  
[02:47:15] VESSEL CALLS AND APPROXIMATELY 900,000  
[02:47:19] PASSENGERS SERVED. IS THAT THE WAY YOU  
[02:47:22] READ IT? JUST ABOUT RIGHT?  
[02:47:27] YEAH. THAT'S HOW I FEEL. THAT'S GOOD.  
[02:47:31] I'M NOT THE ONLY ONE. I BELIEVE ME.  
[02:47:33] THAT'S ABOUT RIGHT. ANYBODY WANT TO  
[02:47:35] CHALLENGE THAT? ALRIGHT. BUT NOW IF  
[02:47:39] WE LOOK AT 2017, WE WILL  
[02:47:43] SEE 218 VESSEL  
[02:47:47] CALLS. SO HERE WE ARE EIGHT YEARS LATER  
[02:47:50] WITH THE SAME NUMBER OF VESSEL CALLS.  
[02:47:53] BUT IN FACT, WE'RE SERVING A MILLION  
[02:47:57] PEOPLE. SO WE HAVE  
[02:48:00] THE SAME NUMBER OF CALLS WITH THE  
[02:48:02] 200,000 NUMBER OF PASSENGER INCREASES.  
[02:48:06] AND I JUST POINTED THIS OUT IN THAT,  
[02:48:09] YOU KNOW, AMONGST OUR VARIOUS CRITICS  
[02:48:12] FOR VARIOUS REASONS, WE TALK ABOUT  
[02:48:15] GETTING MORE SHIPS AND WHAT WE'RE  
[02:48:17] GETTING IS MORE LARGER SHIPS, BUT  
[02:48:20] ACTUALLY, OVERALL, FEWER CALLS FOR  
[02:48:24] THE NUMBER OF PASSENGERS. AND I JUST LET  
[02:48:26] THIS FIGURE, LIKE MANY OTHER FIGURES WE  
[02:48:30] HAVE AT THE SEAPORT ALLIANCE AND OTHERWISE  
[02:48:33] DOES A VERY NICE JOB OF ILLUSTRATING  
[02:48:35] THAT. AND AS YOUR LAST I CHOSE, PERHAPS  
[02:48:39] YOU COULD SKIP TO THAT ONE. THEY  
[02:48:41] CLEARLY, I WAS THE FIRST NATURALIST  
[02:48:45] ON THE STAR PRINCESS, AND SHE LOOKED  
[02:48:47] NOTHING LIKE THAT. AND THAT WAS BACK IN  
[02:48:50] 25 YEARS AGO. SO CLEARLY  
[02:48:54] SHIP SIZE HAS INCREASED, THEREBY  
[02:48:58] PROVIDING THE SAME NUMBER OF VESSEL  
[02:49:01] CALLS WITH STILL A SIGNIFICANT  
[02:49:04] GROWTH IN THE BUSINESS. THAT WAS THE  
[02:49:07] ONLY POINT I HAD TO MAKE NOT TO PROVIDE  
[02:49:11] ANY COMMENTS ABOUT THE DIFFERENCES IN  
[02:49:13] CRUISING ON LARGER SHIPS. BUT ANYWAY,  
[02:49:16] ARE THERE ANY OTHER QUESTIONS FOR THE  
[02:49:20] COMMISSION EXECUTIVE METRUCK? DO YOU WANT  
[02:49:22] TO PROVIDING FINAL COMMENTS AGAIN,  
[02:49:27] JUST THE TIME I DO WANT TO THANK MYSELF  
[02:49:29] ALSO, THANK YOU, MIKE MCLAFIN, FOR HIS  
[02:49:32] CONTRIBUTIONS FOR THIS ENTIRE WHERE  
[02:49:35] WE'VE COME ON CRUISE HERE, AND THANK HIM  
[02:49:38] FOR MY POSITION OF WHAT HE'S DONE, FOR A  
[02:49:40] FANTASTIC JOB TO DOING THAT. BUT I THINK  
[02:49:43] WE HAVE TO ADJUST. AND I THINK,  
[02:49:47] YOU KNOW, THE COMMISSIONERS JUST TO TALK  
[02:49:50] ABOUT THIS AS WE TALK WITH PUBLIC HEALTH  
[02:49:52] OFFICIALS, AND WE LOOK AT THIS THAT WE  
[02:49:55] HAVE THE PREVENTION MEASURES IN PLACE AS  
[02:49:57] STEPHANIE LAID OUT, AND THEN WE HAVE THE  
[02:49:59] RESPONSE IN TESTING AS PART OF THAT AS  
[02:50:01] WELL. NOW, THIS DOESN'T MEAN NOTHING IS  
[02:50:04] 100%, AND I REALLY APPRECIATE SOME  
[02:50:08] LOOKING AT THAT. BUT YOU HAVE THE



[02:50:09] MEASURES IN PLACE TO CONTAIN THIS AND  
[02:50:12] QUARANTINE IT IF THE VIRUS IS  
[02:50:16] FOUND TO BE THERE THROUGH SOME OF THE  
[02:50:17] TESTING PROTOCOLS. BUT ANYWAY, WE LOOK  
[02:50:20] FORWARD TO THIS AND THE RESPONSE  
[02:50:23] FROM CDC AND THEN MOVING FORWARD IN THE  
[02:50:27] COMING WEEKS AS WE MOVE AHEAD. SO IT  
[02:50:29] WILL CONTINUE TO REPORT BACK TO YOU. IS  
[02:50:31] THIS AS THIS GOES FORWARD.  
[02:50:35] OKAY. VERY GOOD. CLERK HART, FOR THE  
[02:50:39] LAST ROUND FOR OUR CRUISE CONVERSATION,  
[02:50:42] PLEASE CALL ROLL. THANK YOU. FOR ANY LAST FINAL  
[02:50:45] COMMENTS OR QUESTIONS BEGINNING WITH  
[02:50:47] COMMISSIONERS STEINBRUECK. ALL GOOD.  
[02:50:50] LET'S HOPE FOR THE SAFEST SEASON  
[02:50:52] POSSIBLE. THANK YOU. THANK YOU.  
[02:50:55] COMMISSIONERS STEINBRUECK. COMMISSIONER CHO.  
[02:50:57] GOOD AS WELL. THANK YOU SO MUCH,  
[02:50:59] COMMISSIONER CALKINS, NONE FOR ME.  
[02:51:03] COMMISSION FELLEMAN, I BELIEVE WE CAN  
[02:51:06] PROCEED. I JUST GOT THE CORRECT BIOMATH.  
[02:51:09] I WAS DOING IT TOO QUICKLY, SO IT'S  
[02:51:11] ACTUALLY 100,000 MORE PASSENGERS FOR  
[02:51:15] THE SAME NUMBER OF CALLS BETWEEN 2009  
[02:51:17] AND 2017. BUT EVEN MORE IMPRESSIVELY,  
[02:51:21] SHALL WE SAY, IN 2019, WE HAD  
[02:51:24] EVEN FEWER CALLS 211 AND WE  
[02:51:28] GOT UP TO 1,200,000. SO CLEARLY  
[02:51:32] THE TREND IS FOR MORE PEOPLE AND FEWER  
[02:51:35] SHIPS. JUST THOUGHT WE POINT THAT OUT.  
[02:51:38] AND THANK YOU SO MUCH FOR THOSE  
[02:51:41] PRESENTATIONS. AND I GUESS WE CAN NOW  
[02:51:44] MOVE ON TO CLOSING COMMENTS OR  
[02:51:48] REFERRALS. AND GOOD LUCK TO YOU ALL.  
[02:51:52] ALRIGHT, SO, COMMISSIONERS, PLEASE  
[02:51:56] UNMUTE YOURSELVES FOR QUESTIONS  
[02:51:57] COMMENTS. AND THAT'S IT. WE'VE NOW MOVED  
[02:51:59] ON TO MOTIONS OR COMMITTEE REFERRALS AND  
[02:52:03] CLOSING COMMENTS. AND I CAN CALL THAT  
[02:52:05] ROLL BEGINNING  
[02:52:08] WITH COMMISSIONER STEINBRUECK. NOTHING TO  
[02:52:11] ME. THANK YOU. THANK YOU, COMMISSIONER.  
[02:52:14] TO NOTHING FURTHER FOR ME TO ADD.  
[02:52:18] THANK YOU, COMMISSIONER. COMMISSIONER  
[02:52:20] CALKINS. NOTHING FOR ME EITHER. THANK  
[02:52:24] YOU, COMMISSIONER FELLEMAN. I JUST  
[02:52:28] WANT TO REITERATE THE POINT THEY MADE IN  
[02:52:30] THE BEGINNING. GO OUT THERE, ENJOY  
[02:52:32] NATURE, BUT BE JUST AS PROTECTIVE OF  
[02:52:35] YOURSELF AS YOU ARE OF THE SURROUNDINGS  
[02:52:38] THAT YOU'RE GOING TO ENJOY. AND  
[02:52:40] CERTAINLY IT LOOKS LIKE SUNTAN LOTION IS  
[02:52:42] IN ORDER FOR THIS WEEKEND. SO THANK YOU  
[02:52:45] SO MUCH FOR EVERYBODY'S PARTICIPATION.  
[02:52:47] WE WILL NOW CALL TODAY'S COMMISSION  
[02:52:51] MEETING OF JUNE 22 ND OVER AT 2:52. THANK YOU.

END OF TRANSCRIPT